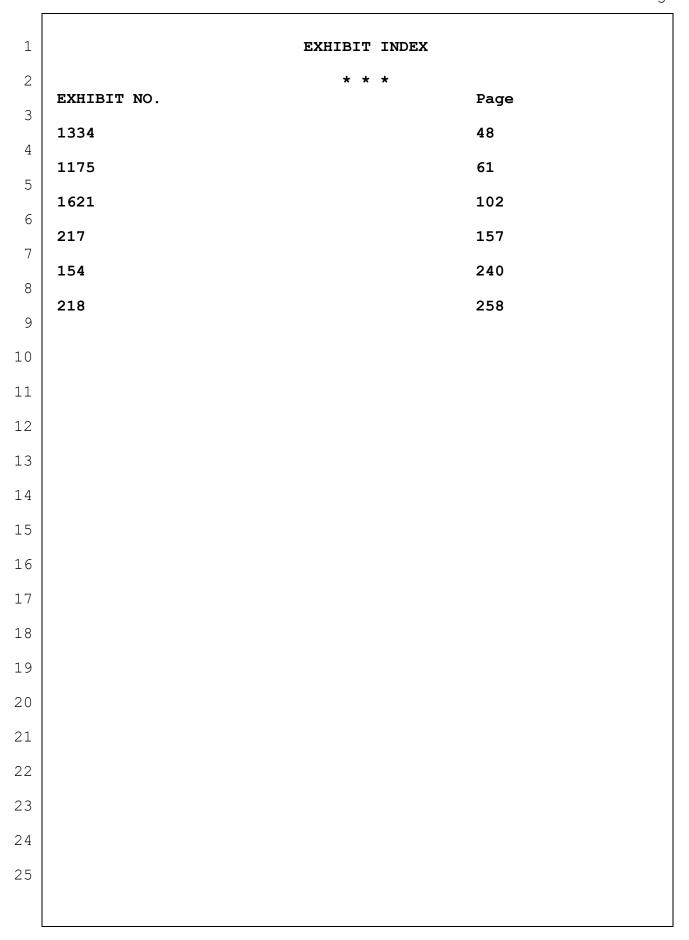


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1	WITNESS INDEX
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1 LOS ANGELES, CALIFORNIA; MONDAY, AUGUST 12, 2024 2 8:30 A.M. --000--3 4 5 THE COURT: We're on the record. I sent out an 6 7 order this weekend, but I put 2022. My fault. 8 There is an errata coming out, so it's 2024. And I 9 arbitrarily picked a date because you'd made the request -- and 10 so I thought it was appropriate -- during your case, but I'm 11 subject to any other date the two of you agree upon. 12 And I backed away from not giving you notice because it 13 occurred to me Saturday morning that you had to open up the UCLA baseball field, the Brentwood Center -- or School. And 14 15 out of courtesy, I thought I would just pick that date. 16 I picked 5:30 because you have got construction problems out there. I didn't know if school was in session, and I want 17 18 to be back here by 8:30, so I apologize for the early hour, but 19 it works. Okay. 20 All right. Mr. Kuhn, good morning. 21 THE WITNESS: Good morning. 22 THE COURT: How are you today? 23 THE WITNESS: I'm well. 24 THE COURT: All right. Counsel, is this 25 cross-examination?

```
1
            Do you want to do this as direct examination or cross?
 2
                MR. LOWENSTEIN: We're going to take direct
 3
    examination, Your Honor. Thank you.
 4
                THE COURT: Thank you.
 5
                            DIRECT EXAMINATION
                 (Federal defendants direct examination.)
 6
 7
    BY MR. LOWENSTEIN:
 8
          Good morning, Mr. Kuhn. Welcome back.
          Thank you.
    Α
          So this morning, I'd like to address --
10
11
            Oh, and just for the record, Jody Lowenstein on behalf
12
    of the federal defendants.
13
                THE COURT: Thank you.
14
    BY MR. LOWENSTEIN:
15
          This morning, I would like to address matters a little bit
    out of order.
16
17
            Before we go through your background, I'd first like to
18
    address a topic that you explored with counsel on Friday, and
    that's the location of project-based housing in the Greater Los
19
20
    Angeles area.
21
            So we're going to pull up a map here that should look
22
    familiar.
23
            And do you have that map on your screen?
24
          I do.
25
          Do you recall looking at this map on Friday?
```

1 I do. Α 2 And what does it show? It shows the locations of our project-based facilities. 3 4 And are those all of the project-based facilities in 5 Greater Los Angeles or just those with vacancies currently? The latter, those with vacancies. 6 7 Did VA utilize this map in its operations? 8 We use it to -- as part of our involvement with the coordinated entry system. 10 So the -- LAHSA runs what is called coordinated entry, 11 and it tries to make sure all of the resources are available to 12 everyone, all of the providers, not just VA, all of the 13 providers in the coordinated entry system. 14 So if you encounter a veteran, you could go to this map, 15 see where there is a vacancy and then follow the procedures to 16 try to refer to that apartment. 17 And does VA maintain any of the information on this map? 18 It's maintained by LAHSA. No. 19 Now, over the weekend, was your team at VA able to verify 20 whether this map accurately reflects the locations of 21 project-based housing that currently has vacancies? 22 Yes. Over the weekend, we were able to verify all of the 23 addresses and locations. We did find one error that LAHSA had on the database for 24

ISLA, I-S-L-A. They are not in over the weekend, but they will

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correct it today, LAHSA.
           THE COURT: Counsel, can I ask -- because I had
assumed something, and it may be inappropriate, I assumed when
this first came up that although it was a LAHSA map that they
had gotten this information from the VA.
       In other words, I didn't know if LAHSA independently
gathered this, but I assume the VA had.
           THE WITNESS: We gathered the information, but they
should also independently have it, since these are projects
that they are aware of.
           THE COURT: Right. So I assumed something that I
may be wrong on. And that is, I thought when I saw this map
that you were actually supplying the information on this map.
           THE WITNESS: We verify it and we provide it to
LAHSA, but LAHSA independently should have the information.
           THE COURT: I understand that. You have told me
that twice now. Let me say it again.
       They are getting the current vacancies from you, because
LAHSA, trust me, isn't out there at the VA.
           THE WITNESS: It should be from us, but the
providers should be telling them -- we verify it, but the
providers should be telling them the vacancies.
           THE COURT: Okay. So this map, then, should be
constantly changing --
           THE WITNESS: Yes.
```

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THE COURT: -- because if we're dealing with current
vacancies next week, we should maybe see a different map.
           THE WITNESS: That is correct, sir.
           THE COURT: Okay. Thank you very much, Counsel.
BY MR. LOWENSTEIN:
     So you just got into this a little bit. But this web page
doesn't just show locations, it also contains information
regarding each location of individual project-based housing
locations on this map; is that right?
     That's correct.
     And was your team able to verify that the information
provided on this web page for each individual location is
accurate and up to date, other than this one exception that you
have identified?
     All of the contact information is correct.
       Some of the -- what we can't be certain of is all of the
apartments listed as vacancies, if the correct apartment that
is listed as a vacancy is correct.
       Again, we will work with LAHSA to verify that, but if
there is a vacancy, that is correct.
     How did your team go about verifying the accuracy of this
information?
     They compared our list of providers to the list on the
website.
     And is your team frequently in contact with the property
```

```
1
    managers of these locations?
 2
          Yes. They need to be -- to make referrals and then to
 3
    work people through the referral process.
 4
          And at a minimum, is that at least on a weekly basis?
 5
          It would depend on the property.
 6
            So if a property is filled and there is no vacancies,
 7
    there may not be a need for a weekly connection. But with
 8
    vacancies, more frequent, certainly.
 9
               MR. LOWENSTEIN: Your Honor, we just received some
10
    information this morning regarding the location of all
11
    property-based locations.
12
            We have not been able to create that into an exhibit
13
    yet, but that is something that, with the Court's indulgence,
14
    we will be able to address with the witness later.
15
               THE COURT:
                           You may proceed.
16
               MR. LOWENSTEIN:
                                 Thank you.
17
               MR. SILBERFELD: Pardon me, Your Honor. Could we be
18
    shown whatever counsel has?
19
               THE COURT: Pardon me.
20
               MR. SILBERFELD: Could we be shown whatever counsel
21
    has?
22
                                   Just step over with him. He's
               THE COURT:
                           Sure.
23
    going to show you.
24
               MR. LOWENSTEIN: I think we can change gears now.
25
    BY MR. LOWENSTEIN:
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1
          Mr. Kuhn, can you remind the Court what your current
 2
    position is?
 3
          I'm the deputy medical center director for the Greater Los
 4
    Angeles VA healthcare system.
          And where is your office located?
 5
          I'm located on the West LA Campus, Building 218.
 6
 7
    0
          Thank you.
 8
            You testified that you have been serving as deputy
 9
    director since September of 2022; is that right?
10
          I started as a detail in September '22, yes.
11
          And while you were on detail, you had all of the
12
    responsibilities of the deputy director during that time; is
13
    that right?
          That's correct.
14
15
          And can you remind the Court, what are your
    responsibilities as deputy director, generally speaking?
16
17
          My primary responsibility is oversight of CERS, which is
18
    the homeless services program, and of the planning section,
    which is responsible for creating the planning, if you will,
19
20
    for the master plan.
          So is it fair to say, then, that your work as deputy
21
22
    director is dedicated to serving homeless veterans in LA?
23
          That's correct.
24
          And how long have you been in that general line of work?
```

Over 30 years -- 34 years.

```
1
          Do those 30 years of experience inform how you carry out
 2
    your duties as deputy director?
          Very much.
 3
          Well, let's talk about them. A couple of preliminaries
 4
 5
    first.
 6
            You testified earlier, around Friday, that you have a
 7
    bachelor's in psychology from Brown University, a master's in
 8
    social work from Columbia University, and a master's in public
    health from Rutgers University; is that correct?
10
          That is correct.
11
          Do you hold any professional licenses or certifications?
12
          I am a licensed clinical social worker in the state of New
13
    Jersey.
14
          When did you first join the VA?
15
          In 1990.
16
          And what was your first role?
17
          I was a supervisor in their mental health clinic.
18
          Just generally, what were your duties at that time?
19
          I ran groups. I supervised staff. And was assigned
20
    initially -- or I guess I took an interest in -- I can't even
21
    say assigned -- I became involved with services for veterans
22
    experiencing homelessness.
23
          What did you do next?
24
          After that, I was promoted to the assistant chief of
```

social work service.

```
1
    Q
          And approximately when was that?
 2
          1991.
 3
          And where were you located at that time?
          At the Bronx VA medical center.
 4
 5
          And, again, what were your duties in that role?
 6
          I had broad responsibilities for the social work
 7
    department and specific responsibilities for the development of
 8
    program surveying homeless veterans.
          So while serving as assistant chief of social work, did
10
    you help to develop any notable housing projects?
11
          I was involved with a couple of projects.
12
            First, was -- you have to remember, early 1990s, there
13
    were not many services for people experiencing homelessness.
    This was sort of early days that there were shelter programs,
14
15
    not a lot of housing programs.
16
            One of the first things I did was to work with the city
    and create a partnership where they set aside two armories
17
18
    where we could have emergency housing for veterans.
19
            One was for men. I don't remember the name of the
20
    armory anymore. The other was for women. One important
21
    feature of these shelters was we delivered services because, at
22
    that time, most shelters were just, essentially, warehouses
23
    with few, if any, services.
24
            So we created these set aside units in collaboration
25
    with the city and, again, able to deliver services to provide
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care. The second piece, New York had just embarked on what was called the New York/New York Agreement, and it created, for the first time, permanent supportive housing for people experiencing homelessness. This was a relatively new phenomena, permanent supportive housing, at that time. And it seemed to me that the VA should have an opportunity to carve out space for just veterans -- I thought veterans had unique needs -- and a unique opportunity to form community as given their experience. So working with both the City and the State, I was able to get the City to commit new construction that they had just developed or were developing on Commonwealth Avenue. It was a 150-unit building. And, in exchange, the VA committed staffing. And I got the State to do the same. So we, essentially, leveraged our resources. And the City no longer had to pay for the cost of the service team. And we got a 150-unit building devoted for unhoused veterans. Were you aware of -- at that time, of any other veteran-dedicated housing project like what you just explained in the country? That was -- I can't say it's the first. I don't know for certain. But it was certainly one of the first of its kind. And how long did that permanent supportive housing project

```
1
    operate?
 2
          It still exists today.
          Now, after that, around 1993, you went to work for the VA
 3
 4
    in New Jersey; is that correct?
 5
          That's correct. I was promoted as the chief of social
 6
    work.
 7
          And how long were you with the New Jersey VA?
          I was there until 2007.
 8
          And you served in several different positions. You just
    mentioned the chief of social work was the first.
10
11
            Can you tell us each position that you held?
12
          I was a chief of social work for a couple years, two or
13
    three years. And then I had a brief sojourn away from social
14
    services. I ran community-based outpatient clinics for four
15
    years.
            And then returned to become the chief of homeless
16
    services for the VA in New Jersey.
17
18
          Now, let's talk about a couple of the initiatives that you
19
    led while with the New Jersey VA.
20
            Can you tell us about the Resource, Entitlement and
21
    Advocacy Program or REAP?
22
          One of the issues for us was we found many veterans may
23
    have been aware of their ability to get, say, service-connected
24
    benefits but were not aware of the whole range of benefits
25
    available to them outside of the VA.
```

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So we worked with a local nonprofit that trained -- and I did this in the Bronx as well -- that trained veterans who were willing to be volunteers on how to assist veterans getting benefits but also advocacy pieces, helping them get lawyers, helping them connect to resources in the community. And this service was available on demand. You didn't have to make an appointment. You could just walk in and get the service. A lot of veterans appreciated it because it wasn't simply focused on people who were unhoused. It was a preventative measure as well. Certainly, resources, income, benefits, all of those things play important roles in keeping people sustainably housed. And the ability to work with veterans who were volunteers, for a lot of folks being served by us, was less intimidating than to have to come to a professional. Also, the fact that they were other veterans. It was a lower barrier to service. Can you tell us about Maverick? Maverick was a -- sponsored both by VA and by a community nonprofit developed to -- created for economic development. was the Middlesex County Economic Opportunity Corporation. And at that time, when we were developing this -- or

when I led this, the job market was very difficult for

1 veterans. 2 So, we -- and the jobs, typically, offered through VA 3 for trainees, we had something called a compensated work 4 therapy program. And the joke about the compensated work therapy program 5 at that time is the jobs were in the three Fs, filing, food, 6 7 and filth. 8 So there was very limited opportunity -- I mean, yes, 9 you could get jobs there, but for many veterans, it was not 10 particularly rewarding. 11 They weren't very appealing to a lot of veterans, and 12 they didn't have a lot of prospects. 13 So, we worked with Middlesex County to create new 14 businesses, businesses veterans would manage, operate, own all 15 of the positions with support. And we created a number of businesses. 16 17 First, we created a golf driving range on the grounds. 18 We were able to use a special funding source that no longer 19 exists, but we were able to build a golf driving range. It 20 also got a lot of donations. 21 We built a construction team. That construction team 22 also was used to help rehabilitate and building housing for 23 unhoused veterans. 24 We built a greenhouse. All of these employed veterans,

and the construction was done by veterans.

```
1
            We opened a cafeteria or a -- I should say a catering
 2
    business.
 3
            And then, finally, opened a thrift store.
 4
            So all of these businesses generated revenues of
 5
    millions of dollars. Those revenues were used to sustain and
 6
    support these veteran-owned businesses that are hired veterans.
 7
    And the idea was to create a model that could be replicated
 8
    elsewhere in addition to serving all of these veterans and
 9
    creating a separate income stream that was not dependent on
10
    federal resources that could be used for employment training
11
    and -- in a variety of different jobs and variety of different
12
    levels.
13
               THE COURT: Just one moment.
14
               Rest, Terri. Just rest your hands.
15
                      (Pause in the proceedings.)
               THE COURT: All right. Thank you, Counsel. Please
16
17
    proceed.
18
               MR. LOWENSTEIN:
                                 Thank you.
    BY MR. LOWENSTEIN:
19
20
          When you came up with the concept of Maverick, had you
21
    seen anything like that program at that time?
22
          Whenever I take on a job I always like to think -- well, I
23
    always start with an assessment of what's happening, what the
2.4
    needs are.
25
            And rather than simply looking at existing programs and
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improving them -- and, certainly, that is part of what I do --
I look at what is needed. What is the goal. What is the
ideal, and start back from there.
       So instead of looking for incremental improvement, look
where you want to be.
       What was evident to me from the assessment I had done at
the time was we needed to create meaningful job opportunities
for veterans, ones that they could feel more invested in, that
had greater opportunities for them, had more meaning to them.
       So I started from that point and started looking for
partners. And I knew we had -- that I could assemble certain
kinds of resources to make it an attractive possibility.
     So what did you do after serving in New Jersey?
     I was offered a position in Washington. It was -- it's
called -- and I can't even tell you the acronym, what it stands
for, but it's call CHALENG.
       It was a survey process meant to better understand
what -- veterans who were unhoused -- their needs were and
unmet needs.
     That was around 2007?
     Yes.
     And was that a national program?
     Yes, it was.
     Now, before you got to CHALENG, from whom was the CHALENG
program seeking feedback?
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Prior to my arrival, it went to stakeholders -- typically,
VA staff, some community stakeholders -- and asked them what
they thought were the met and unmet needs of veterans. And the
survey was meant to inform VA leaders about what kinds of
services were needed.
     And who did you expand that survey to to elicit feedback
from?
     I felt a major gap in the current survey was it didn't ask
the people we were serving; it didn't ask the veterans.
       So I created a survey process that intentionally
delivered -- sought to get the veterans' perspective, both
veterans who were unhoused and those who were previously
unhoused so that way we could find out what worked and when
there were gaps in services.
       Ultimately, on an annualized basis, we surveyed over
10,000 veterans each year before I left.
     And how did VA use the feedback that the CHALENG was
eliciting?
     Well, it was used by me in the development of the SSVF
program. A number of things that I learned from that
process -- there were several things that we incorporated into
SSVF that hadn't previously been done before in the VA.
       Is it worth getting into those details?
     Well, let's talk about SSVF. And you became the national
director of SSVF after leaving the CHALENG program; is that
```

```
1
    right?
 2
          That's correct.
 3
          And when did you start in that position?
          It was around 2010.
 4
          How long did you serve as national director?
 5
 6
          Until this -- until assuming this position.
    Α
 7
          And was SSVF a new program when you took the reins?
 8
          It was. It was authorized by Congress at about the time I
    was -- just before I was put into the position.
10
          What is SSVF's mission?
11
          The mission of SSVF is to work with people who are facing
12
    a housing crisis.
            To differentiate it somewhat from HUD-VASH, HUD-VASH
13
14
    works with more severely needy veterans who have chronic
15
    conditions typically, disabled.
16
            SSVF really looks at a population that is more going
17
    through a crisis and trying to use a short to intermediate term
18
    intervention to resolve their homelessness crisis.
19
            It also plays an important role in homeless prevention.
20
    The idea is to intervene with veterans at a moment when they
21
    are imminently at risk of homelessness in a way that prevents
22
    them from becoming homeless.
23
            Roughly 70 percent of our work is done with -- SSVF work
24
    is done with people who are currently homeless and about
25
    30 percent as a prevention.
```

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1
                THE COURT: Just one moment. We will just rest for
 2
    just a minute.
 3
                      (Pause in the proceedings.)
 4
               THE COURT: Counsel, thank you.
               THE WITNESS: I also should add almost all of SSVF
 5
 6
    staff is hired by community nonprofits. So there is very few
 7
    VA staff involved simply to support the grant. But all of the
 8
    funding goes to community nonprofits who then deliver the
    services.
10
    BY MR. LOWENSTEIN:
11
          And that is VA funding?
12
          Yes. Correct.
13
          Generally speaking, what were your responsibilities as
    national director?
14
15
          I shaped the regulations, policies, training, compliance,
    all of the sort of supports that drove which direction SSVF
16
17
    would go in.
18
          Now, is it fair to say that during your, approximately,
19
    what is it, 12 years as national director, you pioneered a
20
    number of initiatives to address veteran homelessness; is that
21
    fair?
22
          Yes.
23
          Let's talk about a few of them. Can you tell us about
24
    Rapid Resolution?
25
          One of the issues that we always think about when veterans
```

come in to our system is how do we get them housing? You know, what's the housing plan? We forget that veterans are attached to -- they have a past. And that past often includes the family.

Now, sometimes that relationship with their family went sideways because of a variety of reasons. There may have been substance use, mental health disorders, behavioral issues, a whole host of reasons. And the veteran can't go back -- or feels they can't go back. They feel they can't go back because, you know, they -- I'll just make up an example -- they stole from grandma, and grandma doesn't want them in the house, or they feel that they were too burdensome on grandma. You know, that grandma had to provide too much support. And they don't want to be a burden, so because of pride or because of conflict, any number of reasons, but those are a couple of examples.

They essentially say that they have no one to go back to. And we just check the box. We have asked the question, do they have anyone they can go back to.

And then we move on to our next questions and get to the real stuff, the housing plan.

But what we fail to do sometimes is sufficiently explore, well, is there something that we can do to help with that relationship with grandma.

And there is specific mediation techniques that -- and

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this is a training that we began to offer around the country --
that can help to explore those relationships a little bit more,
to tease out, not just check the box, but really have a
discussion about whether that veteran might have options.
       And then, if there might be an option with grandma,
well, we try to do mediation with grandma. And if grandma is
poor, maybe we help, you know, buy food.
       So if she takes back Junior, you know, Junior can stay
in the house and will help with some expenses.
       So we found that this is a way to, essentially, expand
the housing supply because we don't often think in our system
of homeless services of -- we think of putting them in units.
We don't think of what are the family connections. What are
the things, you know, you and I might do if we had trouble.
       So, we try to explore those possibilities. And we began
offering training around the country to support it.
           THE COURT: Just a moment.
       Okay. Counsel.
BY MR. LOWENSTEIN:
     I want to talk about SQUARES, which you briefly addressed
with counsel on Friday. What was the problem that SQUARES was
intended to address?
     We wanted to speed access for veterans who were unhoused
to services.
       We had already issued a policy in SSVF called
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presumptive eligibility, that if somebody tells you they are a
veteran, just assume that that is right and begin services,
rather than sending them to the medical center, waiting for the
eligibility check. Because we knew that a lot of veterans
aren't going to follow up on that. We wanted to engage them
right away.
       The problem with just having presumptive eligibility is
we can't do any financial supports. We can't pay rent. We
can't do any of the things that is going to get somebody back
in housing.
       So we needed a more robust solution. So we worked with
our IT folks and with contractors, developed the thing called
SQUARES.
       And, ultimately, the second version of SQUARES, which I
think came out around 2016, 2017, I'm not exactly sure, but the
revised version of SQUARES gave grantees the ability to go
online, put in basic information about the veteran --
essentially, name, birth date, Social Security number -- and
get confirmation of their veteran status, in specific enough
terms to say that that veteran was eligible for care. And they
could use that --
           THE COURT: Did that hook into the HMIS system as
well?
           THE WITNESS: It used the -- it did not hook into
HMIS, but it hooked into the DOD system.
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So we could use that to immediately determine if someone was eligible for care. And then once they were eligible, then the SSVF grantee would put into HMIS, we enrolled this person in care. So it became part of the HMIS system after they got enrolled, but it allowed for immediate access, immediate entry to care. This is, as I shared yesterday, so vital. We have to be able to serve someone the moment they present. If we allow for a delay, we allow for somebody to be on the street another day, we certainly could lose them to care. We certainly could see that veteran be retraumatized and experience things we don't want them to experience. So we wanted to be able to create a system where the moment that veteran presented, we're going to get them into services. THE COURT: Just a moment. Counsel. BY MR. LOWENSTEIN: Now, SQUARES started at SSVF. Is SSVF the only part of VA that utilizes SQUARES? It's used in outreach as well now. It's an important resource for many community providers. It's embedded -essentially, the questions in it are used by -- well, I shouldn't say the questions. The service is used by many providers to establish

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    eligibility.
 2
            So, now, if we have not just SSVF nonprofits, but LAHSA
    knows how to use it, other outreach providers know how to use
 3
 4
    it so they can identify veterans who are eligible for care and
    connect them to services.
 5
 6
            In fact, everyone who is part of our One Team, which
 7
    is -- I think I have briefly described Friday, is this
 8
    expansive range of providers who interact with veterans who are
    unhoused can use SQUARES as well.
          Can you tell us about an initiative called Shallow
10
11
    Subsidies?
12
          So, for most veterans who are unhoused, they don't need
13
    permanent supportive housing.
14
            Permanent supportive housing is a very specific
    intervention.
15
16
                THE COURT: Let me go back for a moment to make
    certain I understand the last answer.
17
18
            When SQUARES is used -- and you mentioned LAHSA -- does
    it allow your provider, like VOA or PATH, to more quickly
19
20
    identify eligibility for veterans?
21
               THE WITNESS: Yes. Eligibility and enrollment.
22
               THE COURT: Now, they are hooked into the HMIS
23
    system?
24
               THE WITNESS: Yes.
25
               THE COURT: I'm going to come back to my original --
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because LAHSA is supposed to be, in some sense, through their
providers into the HMIS system.
       You mentioned a DOD database. I assume that is
nationwide or California based?
           THE WITNESS: Nationwide.
           THE COURT: Nationwide.
           Explain to me if there is a relationship with the
HMIS system and SQUARES.
           THE WITNESS: The relationship would occur after you
verify somebody in SQUARES, you would then put their data into
HMIS.
           THE COURT: Okay. The provider would?
           THE WITNESS: Yes.
           THE COURT: And the provider is able to do that,
obviously?
           THE WITNESS: Yes.
           THE COURT: Okay. Thank you. Counsel, thank you.
BY MR. LOWENSTEIN:
     And one more question on SQUARES. What is being verified
through that SQUARES process?
     It verifies the veteran's previous military experience and
the type of discharge they have, which is important because
certain kinds of discharges will make you, for instance,
eligible for VA healthcare but may not make you -- or, excuse
me, or make you eligible not for VA healthcare, but you might
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be able to be eligible for homeless programs. And the classic for that is, other than honorable discharge, many of those veterans are not eligible for VA healthcare, but they are eligible for a variety of services serving veterans who are unhoused. THE COURT: Now, just a moment. (Pause in the proceedings.) THE COURT: You have less than an honorable discharge. I understand that there may be different -let's -- I will use the word services. It's a bad word. you said that you may not be eligible for VA healthcare, but you might be eligible for other homeless programs. For instance, what type? THE WITNESS: You would be eligible for HUD-VASH and SSVF and Grant and Per Diem. THE COURT: So does that mean -- and whether it's the voucher system that LA uses or HUD-VASH -- I will take HUD-VASH -- that with a less than an honorable discharge that I would actually be placed into a housing unit but that I wouldn't have services that were given to me while I was in that housing unit? THE WITNESS: You could still get services. would get services through HUD-VASH. And HUD-VASH can provide a limited range of medical services. So you might have a visiting nurse, for instance, but it could not connect you

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1
    directly to VA healthcare.
 2
               THE COURT: So I might have a nurse of some kind,
 3
    but I couldn't go to the VA hospital in the southern part of
 4
    the West LA Campus?
               THE WITNESS: That's correct.
 5
               THE COURT: I want to repeat that so I understand
 6
 7
    it.
 8
            Once in the HUD-VASH system, there are some services I
 9
    might get, but I couldn't go to the VA hospital as a
10
    disqualifier.
11
               THE WITNESS: That's correct. There are some
12
    exceptions, some mental health services that --
13
               THE COURT: It's like the hearsay rule. I'm just
14
    joking. I'm trying to get a general understanding.
15
            Then -- who makes that -- certainly, you don't. Who
    makes that kind of differentiation? Does that come from -- who
16
    makes that decision?
17
18
               THE WITNESS: We have an eligibility department, but
19
    it's based on statute. So statute determines who is eligible
20
    for what services.
21
               THE COURT: I see. Thank you very much. I
22
    appreciate that.
23
               THE WITNESS: And, also, to address it, because it
24
    is a source of concern, certainly, we want these veterans and
25
    their family members to be eligible to get healthcare because
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1
    we know healthcare is strongly correlated to sustainable
 2
    housing. So we created a thing called Healthcare Navigation
 3
    within SSVF.
 4
               THE COURT: So I slugged my sergeant -- I'm a
    private, and I hit my sergeant because he's a jerk -- or I
 5
 6
    perceive he's a jerk, for want of a better word. And I'm being
 7
    facetious.
 8
               THE WITNESS: Yeah.
 9
               THE COURT: I get an administrative discharge.
10
    that less eligibility? Can I go to the VA hospital?
11
               THE WITNESS: A general discharge --
12
               THE COURT: General discharge.
               THE WITNESS: You -- it would have to be looked at
13
14
    by our eligibility folks. Often, they can be. The problem
15
    runs for other than honorable or dishonorable. If you have a
16
    dishonorable discharge --
17
               THE COURT: I'm not there yet. I'm not doing
18
    dishonorable.
                   That may be an absolute -- I understand that.
19
            I'm talking about some type of administrative bad
20
    conduct. Better yet, I hit another person in my platoon.
    got in an argument. Lieutenant or captain writes me up. And I
21
22
    do it again, by the way. I'm given a less than honorable
23
    discharge of some kind.
24
            I might be eligible for VASH housing and whatever those
25
    services are, but I can't go to the hospital for my psychotic
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1
    state, correct?
 2
               THE WITNESS: Correct. If it's --
 3
               THE COURT: Okay. Fair enough.
 4
               THE WITNESS: Some mental health services, though,
 5
    there are exceptions. So if it's for psychosis, it's possible.
 6
               THE COURT: I understand that there are exceptions
 7
    to the exceptions. It's like the hearsay rule. And I'm joking
 8
    with you. But generally speaking, I'm trying to get an idea.
 9
    Okay. Thank you.
10
                  Counsel.
11
            Then we are, in a sense, housing veterans with long-term
12
    supportive units, but we're not treating them for, let's say,
13
    their psychosis.
14
               THE WITNESS: Well, I hope we are. Just not
15
    through -- directly through the VA, beyond what HUD-VASH can
    do. They would certainly need to be connected to
16
    community-based resources.
17
18
               THE COURT: But are they?
19
               THE WITNESS: They -- I fully expect they are.
20
    yes, they are.
21
               THE COURT: Okay. I have actually asked both sides
22
    about that. But it's not the turning point of the case.
23
    you.
24
            Counsel.
25
    BY MR. LOWENSTEIN:
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And you may have just been hitting on this a bit. But
would HUD-VASH staff assist a veteran in getting connected to
private healthcare in the community?
     Yes. And, in fact, also SSVF does it as well. We had an
initiative called Healthcare Navigation, which we did national
training on, which is a requirement of the grant, that grantees
connect veterans and their family members -- because a
veteran's household can be destabilized if, you know, little
Jane or Johnny or a partner or any household member has
untreated health or mental health conditions.
           THE COURT: Who pays for that?
           THE WITNESS: So SSVF is required to connect them to
community resources.
           THE COURT:
                      That's not my question.
                                                I understand
the connection, so let's slow down. That's not my question.
Is that disqualifier, then, placing back on the county --
           THE WITNESS: Typically, Medi-Cal.
           THE COURT: You haven't heard my question yet.
Okay. We've got all day. Slow down.
                                      I'm trying to
understand.
       That means that the VA isn't treating me for my
war-induced -- or my activity of hitting my sergeant or my
         The VA, then, is referring that out to what we call
services, which would usually be like BOA or Pathways or
somebody else, which means the county, then, if they're going
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1
    to treat that veteran, picks up that bill, in a sense, don't
 2
    they?
 3
               THE WITNESS: Typically --
 4
               THE COURT: Slow down. Just very simple. Yes or
 5
    no? Very simple. I don't want to hear the exception to the
 6
    exception. Yes or no?
 7
               THE WITNESS: I'm not going to give up the
 8
    exception. I'm going to try to tell you what happens.
 9
               THE COURT: Yes or no?
10
               THE WITNESS: Neither yes nor no.
11
               THE COURT: Okay. Well, then --
12
               THE WITNESS: So the federal government would pick
13
    up part of the cost because Medi-Cal is funded, in part, by
14
    federal government and the state and county would pick up part
15
    of the cost.
               THE COURT: But the VA is not?
16
17
               THE WITNESS: The VA is not.
18
               THE COURT: Okay. It is as simple as that. I've
19
    got to depend upon Medi-Cal or the county.
20
               THE WITNESS: Uh-huh.
21
               THE COURT: Okay. Counsel. Thank you very much.
22
    I'm slowing you down just so I understand.
23
               MR. LOWENSTEIN: Thank you, Your Honor.
24
    BY MR. LOWENSTEIN:
25
         Now, I mentioned this earlier, but can you tell us about
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Shallow Subsidies, which was another initiative that you pioneered at SSVF?

A For many people, particularly in the current housing economy, I mean, which has certainly gotten worse in the last five years, but this is a long-term trend spanning since really 1980 where we have seen rents outpace inflation. If you are on a fixed income or if you are low income wage earner, which is the majority of the people in this country, half of the people in this country live paycheck to paycheck, they don't need intensive services, they just need help with the rent, thank you.

And a way to help them would of course be a universal cash payment, which is one thing I explored which we can't do, but what we could do, since we can't do universal cash payment, is a thing called "Shallow Subsidy," and what that does is for people who are falling behind on their rent or can't afford the rent but don't need intensive services, Shallow Subsidy will pay half the rent for two years, and that can be renewed based on need.

The idea of -- primarily this is a preventative mechanism for people who are on fixed incomes that they're approaching the risk of becoming homeless, rather than having them enter the homeless system and the incredible and trauma and disruption that causes, step in and help them pay the rent.

So that was what Shallow Subsidy was designed to do. It

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also can, and is used for people who, again, don't need the
intensive services and may just need help with the rent for
part of the SSVF intervention to help resolve on a longer term
because it can go two years and it's renewable, the rent
crisis.
       These services bring more units of housing into
affordability, because essentially you have expanded housing
pool because you've just cut the rent in half, and it's -- the
subsidy is based on fair market value, not the HUD FMR, but the
actual fair market value based on grantees' assessments.
     And do Shallow Subsidies apply nationwide?
     Yes, they do.
           THE COURT: Were you instrumental in that program?
           THE WITNESS: I started it.
           THE COURT:
                       Thank you.
BY MR. LOWENSTEIN:
     Can you tell us about SSVF's role in the concept of
"intentional bridging"?
     So one of the -- there are two -- there are a couple of
issues with HUD-VASH that stem from the process of simply using
a voucher, you know, there is of course the administrative
process of getting a voucher, which requires sometimes guite a
bit of paperwork in time, then once you get a voucher and
identify a unit you have to have the unit inspected, so for a
landlord that's a delay, they have to wait for an inspection,
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if the inspection finds anything, they have to make a repair or correction before someone can occupy it, so there's a couple disincentives on first the veteran's end there are delays in getting permanent housing waiting for that process.

On the landlord's end they are dealing with the cost of a vacant unit and in this market, a vacant unit -- they don't need to have a vacant unit, they can turn around and rent very quickly.

So, intentional bridging says we are going to place that veteran immediately using SSVF resources, knowing that veteran needs more intensive services than SSVF typically provides and knowing they need a voucher, but we're going to get them out of their homelessness, secure housing immediately, also satisfying the landlord so we don't lose the unit and then work all of the HUD processes while that veteran is permanently housed. So that is intentional bridging that is a national initiative as well and something we do in LA.

- Q So is it fair to then say that when there is a delay from the HUD-VASH process, SSVF can step in and fill that gap --
- A Step in and fill that gap. Yes.
- 21 | Q And is intentional bridging applied here in Greater LA?
- 22 A We started it in LA, yes. It's now national.
- 23 Q A couple of more questions about your time at SSVF.

Under your leadership, SSVF issued one of the first federal initiatives to address the COVID-19 pandemic; is that

1 right? 2 That's correct. 3 Can you tell us about that initiative? 4 Very early on in the epidemic it was apparent that crowded areas were not good places to be, congregate shelter was not 5 6 going to be a place we wanted veterans to be sent. 7 put their health at risk, but at the same time what were the 8 alternatives, we could not leave people in the streets. So, we directed all of our grantees in a -- we issued 10 memo in March of 2020 very shortly after the outbreak 11 instructing grantees to develop relationships with local hotel 12 operators and to use their funding to place veterans at hotels 13 and motels instead of referring to the traditional Grant and Per Diem, healthcare for homeless veterans contracts or other 14 15 shelter stays in order to provide veterans with safe shelter. 16 Now was this concept of moteling and hoteling applied 17 prior to the pandemic for a certain set -- group of veterans? 18 So SSVF initially began providing hotels and motels as shelter to families, the idea was we knew that VA in general, 19 20 only housed veterans. 21 THE COURT: Just one moment, that is confusing, I 22 apologize. 23 When you say the "VA," aren't you working through 24 providers for these placements? Isn't this just basically

rapid rehousing, what I'm going to call civilian side, you're

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1
    not actually doing the placement, you are working with
 2
    providers for the placement, aren't you?
 3
               THE WITNESS: So through SSVF --
 4
               THE COURT: I understand that that is your program,
 5
    but the VA isn't actually doing the placement --
 6
               THE WITNESS: Oh, I see what you --
 7
               THE COURT: -- you are referring them to the
 8
    provider like BOA, or Pathways, aren't you?
 9
               THE WITNESS: Yes.
10
               THE COURT: Now I understand it's through your
11
    program. Are you also supplying the funding for this?
12
               THE WITNESS: Yes.
13
               THE COURT: Okay. So you are supplying the funding
14
    to the provider?
15
               THE WITNESS: Yes.
16
               THE COURT: What I'm going to call basically rapid
17
    rehousing.
18
               THE WITNESS: It wasn't rapid rehousing though
19
    because this is emergency housing.
20
               THE COURT: Emergency housing, sorry. All right.
21
    Thank you very, very much.
22
    BY MR. LOWENSTEIN:
23
          Now you were saying that originally the moteling and
24
    hoteling that SSVF was doing was initially addressed for
25
    families?
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There was no other way for VA to provide referrals Α or assistance are very difficult, very limited ways to keep families together. The danger is if I'm mom or dad and my household is homeless, I don't want to get housed and abandon my household or see my kids dispersed to foster care, so the hotel option gave VA a capacity to keep families together. So, under this initiative that was issued right at the start of the COVID-19 pandemic, did that initiative just apply to families? No, it was broadened to all veterans. So any veteran should be offered this as a shelter opportunity if the only other option was a congregate environment. THE COURT: And is this because -- this referral because we didn't have enough long-term supportive housing or shelter at the VA system? In other words, is that why we had to go to our providers when the pandemic hit? THE WITNESS: The shelters that existed at that time were congregate. THE COURT: Right, you had Bell, et cetera, in the area. Now let me go back to my question, the VA apparently didn't have enough what I'm going to call "on-site" or "off-site" shelter, therefore when the pandemic hit we had to go to the provider with SSVF funding and have them do the

placement. So in a sense they are competing at that time with

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    veterans and also the -- what I'm going to call the "civilian
 2
    population," where it's Skid Row or the Valley or Venice for
 3
    the same finite resources and that's because we don't have
 4
    enough shelter or supportive housing in our own system at that
 5
    time.
            Pretty simple question.
 6
 7
          That's correct.
    Α
 8
                THE COURT: Okay. Now, counsel?
 9
    BY MR. LOWENSTEIN:
10
          Was that measure successful in your view?
11
          It over time placed about 40,000 veterans in emergency
12
    housing.
13
               THE COURT: 40,000.
               THE WITNESS: 40,000 nationwide.
14
15
               THE COURT: Nationwide. Do you have any idea of
16
    Southern California what you placed? I think you came 2022.
17
                THE WITNESS: Yeah, I don't know the numbers in
18
    Southern California, but could find them.
19
                THE COURT: I understand you are not part of the
    past history.
20
21
                THE WITNESS: Uh-huh.
22
               THE COURT: And the pandemic is before you even got
23
    to the VA, but offhand do you have any idea what was placed,
24
    let's say, in the Los Angeles city area or even LA County area?
25
               THE WITNESS: It would be thousands, but I don't
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1
    have the number.
 2
               THE COURT: Okay. Thank you.
    BY MR. LOWENSTEIN:
 3
 4
          And then you were detailed from SSVF in the fall of 2022
    to come serve as deputy director here in LA?
 5
 6
          That's correct.
 7
          And you testified already that one of the principal
 8
    components you oversee is CERS; is that right?
          Yes.
    Α
          And in basic terms what would you say is the purpose of
10
11
    CERS?
12
          Provide services and housing planning, and everything that
13
    goes along with it to veterans who are unhoused and ultimately
    end homelessness in GLA area.
14
15
          Okay. Let's turn gears a little bit.
16
            Do you recall about how many homeless veterans were
17
    living in LA when you first came in fall of 2022, according to
18
    VA's best estimates?
          The 2023 PIT count, which is essentially when I came here
19
20
    in January was roughly 4,000 veterans who were homeless.
21
    this is based on the Los Angeles COC. You could can look at
22
    other numbers and make it more or less but roughly 4,000.
          You said "LA COC." What is that?
23
24
          It's a Los Angeles COC, it doesn't include Pasadena.
25
               THE COURT: And Long Beach? Pasadena and Long
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1 Beach? 2 THE WITNESS: Well, it does include Long Beach. 3 Glendale, I would say a more accurate count it would for Los 4 Angeles should include Glendale and Pasadena and strip out Long 5 Beach since Long Beach is served by another medical center, and 6 if you do those things it's -- the number runs up about the 7 same, 4,000. BY MR. LOWENSTEIN: 8 And you used the term "PIT count." 10 Now, we have heard about the PIT count, but you could 11 just explain, what is the PIT count. 12 The PIT count is short for -- it stands for point-in-time. 13 It's a snapshot that HUD mandates is done every two years 14 around the country, many localities including Los Angeles do it 15 annually, and what it does is each -- for Los Angeles year 16 measures the number of veterans and other subpopulations who 17 are experiencing homelessness, either sheltered or unsheltered. 18 How is the PIT count conducted? 19 There are two parts of a PIT count. The first part, that 20 snapshot I mentioned, is generally done the third week of 21 January, LAHSA organizes it, and what they do, they pull 22 together volunteers from across the community, thousands of 23 volunteers I believe, and they assign them to certain areas of 24 LA, LA County, and they enumerate the number of people who are 25 unsheltered, so that's one part of it.

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The second part -- and they don't interact with anyone -- they literally just count, so to understand who the subpopulations are, LAHSA contracts with USC. And USC does a much longer process, starts in November and goes into March, where it might even start in October, but they go out and they survey specific areas to have a representative sample, and talk to people they meet. And try to understand their demographic background and other factors you see included in the PIT annual report, point-in-time annual report, and that survey is then generalized to the overall population. In your opinion is the PIT count a reliable snapshot of the approximate number of homeless veterans in LA? The PIT count is an estimate. I think it's important to understand there's plus or minus percentage, you know, it's a range, it's an estimate. I think it's most valuable for understanding trends, so where we see trends in the point-in-time count that tells us probably more valuable information than saying -- that says there are, you know, two -- like for us, there are 2,991 veterans who are homeless, well that number as a real accurate number, you need to understand it's more of an estimate. And do you utilize the PIT count in your job?

Oh, of course, it's important. We utilize all of the

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know, increases, decreases, both in shelter and unsheltered
counts are extremely important for us to understand whether our
interventions are effective and also to understand where we
need to target services.
       So, in addition to this broad point-in-time count, as I
mentioned, some communities have separate point-in-time counts
so we have a better understanding of smaller communities and
the impact of homelessness in those smaller communities.
     Now you have used the term "sheltered homelessness," can
you just tell me, what is sheltered homelessness?
     When we measure homelessness there's two ways we count
people who are unhoused.
       One is the most obvious, which is people in the street,
where you see people in encampments, living in their cars, RVs,
people who are visibly homeless and those are certainly the
people at the most risk as well.
       The second group, which could be people, for instance,
in our temporary housing if you're in a Grant and Per Diem
program, if you are CTRS or any one of our temporary housing
programs you are still counted as homeless, although, certainly
you are safer than if you were in the street.
           MR. LOWENSTEIN: May we approach the witness, Your
Honor?
           THE COURT: You can do so any time.
           MR. LOWENSTEIN:
                            Thank you.
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1
    BY MR. LOWENSTEIN:
 2
          Mr. Kuhn, we're going to hand you a document that has been
 3
    admitted as Exhibit 1335.
 4
            Do you recognize this information, Mr. Kuhn?
 5
          Yes, this is information from the point-in-time count
 6
    released by LAHSA.
 7
          And what area does this -- do these numbers apply to?
 8
          This applies to the City of Los Angeles.
          How are you familiar with this information?
10
          I'm familiar with it because it's my job to be familiar
11
    with it.
12
          Would you say in some ways it's your grade?
13
          Yes, I suppose it is.
          Do you see where it says "veterans"?
14
15
          Yes, I do.
          What is the total estimated number of homeless veterans in
16
    LA City according to the PIT count in 2024?
17
18
          1,834.
          Okay. You can put that to the side, we're going to hand
19
20
    you another document that has been admitted as Exhibit 144.
21
            Do you recognize this information?
22
          Yes, I do.
23
          And what is this?
24
          This is an LA continuum of care point-in-time count.
25
          And do you see the section entitled "veterans"?
```

```
1
    Α
          Yes.
          What's the total estimated number of homeless veterans in
 2
 3
    the LA COC according the PIT count of 2024?
          2,991.
 4
    Α
 5
          You can put it to the side. We're going to hand you
 6
    another document that is marked as Exhibit 1334.
 7
            Do you recognize this document?
 8
          Yes, I do.
    Α
          And what is it?
          It is a PowerPoint presentation showing the reductions in
10
11
    homelessness among veterans between 2024 and 2023.
12
          How are you familiar with this document?
13
          Again, it's my job to be familiar with this information.
14
          But this specific document, how are you familiar with it?
15
    Did you create it?
16
          Oh, yes, I created this based on the LAHSA results.
17
               MR. LOWENSTEIN: Your Honor, I move to admit
18
    Exhibit 1334 into evidence.
19
               THE COURT: Received. Do you want 144 received as
20
    well if it hasn't been?
21
               MR. LOWENSTEIN: 144 was admitted.
22
               THE COURT: Just to be certain it's been received
23
    just in case and 1335 was previously received.
24
                 (Exhibit 1334 received into evidence.)
25
               MR. LOWENSTEIN: Thank you.
```

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1
    BY MR. LOWENSTEIN:
 2
          All right. Let's talk about this document. Can you tell
    us what this first slide shows?
 3
 4
          It shows a substantial decline in homelessness among
 5
    veterans in LA City. It was down 32 percent compared to 2023.
 6
    This also contrasts with the 2 percent reduction overall for LA
 7
    City, which if you actually strip out the veteran reduction is
 8
    close to zero for the general population.
               MR. LOWENSTEIN: Can we go to the second slide.
               THE COURT: Just one moment.
10
11
            Thank you, counsel.
12
    BY MR. LOWENSTEIN:
          Now what does this second slide show?
13
14
          This is the LA COC. It shows a 23 percent reduction in
15
    homelessness among veterans between from 2023 to 2024.
16
            That contrasts with an unchanged result for the overall
17
    population, if you actually strip out veterans, homelessness
18
    among the general population increased by about 1 percent.
          How did the veteran numbers in the LA COC 2024 PIT count
19
20
    compare to veteran numbers in other COCs in Southern
21
    California?
22
          Veteran numbers in LA and in Ventura as well where we also
23
    provide services are really the exceptions in Southern
    California.
2.4
25
            What we see across Southern California, San Diego, San
```

```
1
    Bernardino, Long Beach, and Orange County all saw increases in
 2
    homelessness among veterans.
               THE COURT: And let me summarize so I'm certain I'm
 3
 4
    absorbing it. In LA City we have a 32 percent decrease?
 5
               THE WITNESS: That's correct.
               THE COURT: And what I'm going to call the "broader
 6
 7
    region" I won't say LA County because it doesn't necessarily
 8
    match up with the VA, we have a 2 percent decrease?
               THE WITNESS: 23 percent.
10
               THE COURT: I'm sorry?
11
               THE WITNESS: The general population had a 2 percent
12
    decrease, but the veteran homeless population's declined by
13
    23 percent.
14
               THE COURT:
                           Thank you very much.
15
    BY MR. LOWENSTEIN:
16
          So just to summarize, LA City had a 32 percent decrease?
17
    Α
          Yes.
18
          LA COC had 23 percent decrease in veteran homelessness?
19
          Correct.
20
          And other COCs in Southern California, what were their
21
    decreases or increases?
22
          For veterans they have increased across the board.
23
    don't remember the exact percentages offhand, San Diego I think
24
    was 6 percent, I don't remember what San Bernardino. Orange
25
    was also a big increase. San Bernardino went up and Long Beach
```

```
1
    went up couple of percent, but they all went up.
 2
                THE COURT:
                            Now just a moment. San Diego I think
    was 6 percent, is that a decrease or increase?
 3
 4
                THE WITNESS:
                              Increase.
 5
               THE COURT: San Bernardino went up.
               THE WITNESS: Yes.
 6
 7
               THE COURT: And Long Beach went up.
 8
               THE WITNESS: Yes. And Orange County went up.
 9
    BY MR. LOWENSTEIN:
          What conclusions do you take away from the 2024 PIT count?
10
11
          I think it demonstrates that the innovations and the
12
    approach we're taking in Los Angeles have been effective.
13
          Who is "we"?" When you say "we," who is included in that?
14
          We have a remarkable group of people who are committed to
15
    this mission that is the One Team, which comprise of county,
16
    nonprofits, VA, staff working together with this common
    mission.
17
18
          And that mission is?
19
          Ending homelessness among veterans.
20
         Now, you have mentioned One Team and I would like you to
21
    just briefly tell me, what -- what were the problems that One
22
    Team was designed to address?
23
          We needed an approach that maximized our resources,
24
    improved efficiency, improved what I would like to describe as
25
    the velocity of where we work faster and with more urgency and
```

created a body that would plan and adapt to conditions as they changed.

Too often, we have gotten fixed in all sorts of wonderful programs, so the VA has developed a remarkable range of programs, but not always is connected to each other as they should be and certainly not as connected to other resources available in the area.

The goal is to create some process, some body that people are regularly coordinating, planning, resource utilization, and working with individual veterans and making sure that individual veterans -- each one, I mean, we talk about homelessness like it's some protoplasmic blob, homelessness only describes a person's housing situation.

It does not describe who they are, it does not describe what their needs are, and what they need to lead not only a life without homelessness but something hopefully more fulfilling. So we want to deliver the right resource based on everything that is available to us, not just that it's available to the one program you showed up at.

But everything that's available to us, to end their veterans' homelessness and sustain them in housing.

- Q And who came up with the One Team concept here in LA?
- 23 A So I came up with the concept but, you know, I think it's,
- 24 again, so important here, the concept is just the beginning.
- 25 The implementation has been the hard work of all of

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these folks who have -- one of whom you heard from the other day, Sally Hammitt, who has done a remarkable job. It's the implementation that has been so successful. When did One Team begin implementing this approach? We began talking about it towards the end of 2022. started training on it early in 2023. We had a first of in-person meeting where we brought hundreds of people, providers, staff from all over the area, I think it was in the late spring of '23. But it had been building with training and trying to set up a framework so that when we finally did get together, people already had an understanding of what we were trying to do. And are you just starting to see the outcomes of the implementation of the One Team approach here in LA? We saw the outcomes spike almost immediately. So as we began rolling it out, starting in I would say March of last year, we saw a significant increase in the number of homeless veterans being placed into permanent housing. So the results we saw for the calendar year of 2022 we had 1,301 veterans placed in permanent housing, formerly homeless veterans, and in 2023 it was 1,790, so a 38 percent increase in one year. And that was just through the HUD-VASH program; is that correct? No, that was through all of our efforts. That's HUD-VASH,

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1
    SSVF, every program -- primarily SSVF and HUD-VASH, but there
 2
    are other programs that work in VA with veterans who are
 3
    experiencing homelessness who also had contributed to that.
 4
               MR. LOWENSTEIN: Your Honor, I think that's a good
 5
    stopping point if that works for the Court.
 6
               THE COURT:
                            Just one moment. Thank you.
 7
               MR. LOWENSTEIN: Can we take a break?
               THE COURT: 20 minutes.
 8
 9
               MR. LOWENSTEIN: 20 minutes will be great, thank
10
    you.
11
               THE COURT: Sir, you may step down, thank you, we
12
    will see you in 20 minutes.
13
                            (Morning recess.)
14
               THE COURT:
                            We're on the record. All counsel are
15
    present, the witness is present.
16
            Counsel, go back to direct examination.
17
               MR. LOWENSTEIN: Thank you, Your Honor.
18
            Ready, Mr. Kuhn?
19
               THE WITNESS: Yes.
20
    BY MR. LOWENSTEIN:
          Let's talk about unsheltered homelessness in LA.
21
22
            What are some of the particular difficulties that
23
    veterans face when they are unsheltered?
24
          So any person who's unsheltered, there are enormous risks
25
    to their health. The morbidity/mortality rates of people
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experiencing homelessness are much higher than you would see in a normal population. They're subject to repeated trauma, they are generally in fear. You think of like basics, access to sanitation, a safe place to sleep, a place to store your goods, regular and healthy food, all of those things become if not impossible to get, very difficult to get.

It's very dangerous to be unsheltered.

- Before we get into particular programs or initiatives, can you tell the Court just at a high level how VA is trying to help unsheltered veterans in LA?
- So, to help unsheltered veterans our goal is to improve access so that way if you are an unsheltered veteran, you can get access to emergency housing as quickly as possible. You can get access to services with as few barriers as possible.

We know from the literature about Housing First, that getting somebody into a safe environment makes it possible to do all of the other things that are important to that veteran.

- And in part of that process of creating access is there a priority of getting unsheltered veterans off the streets and into safe shelter?
- That's the first priority is engaging those veterans and 22 getting them someplace safe.
 - Now, on Friday you explored briefly with counsel some of the initiatives that you have implemented since coming to LA to help VA veteran gauge unsheltered veterans and create access, I

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would like to talk about a couple of them and I'd like to start
with -- I think the term on Friday was the hotline. If you
prefer the hotline or do you prefer the call center?
     Call center is fine.
     Great. Can you tell us about the call center, how does it
work?
     So the call center started because -- I want to also
share, of course, the VA has a national call center, which is
used to connect veterans to services.
       What we wanted to do was to do something that was both
locally specific but faster as well.
       So while the national call center, which has been stood
up for years, will connect a veteran to a local medical center,
it doesn't get immediate response. And we needed something
that provided immediate response.
       The call center is something a veteran can call and
within several hours have a bed available in an emergency
housing location that we can go and send a Lyft or an Uber or a
staff member to pick them up and get them to that emergency
housing. Same day.
     So if a veteran were to call this call center, would they
ever get turned away?
          They may elect not to accept what is offered, but
every veteran who needs housing is given an offer of emergency
housing. The call center has two different numbers. There is
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the work -- during worked hours. There is a number that you call where you connect with VA staff. And then there is off-hour number, which is manned by Volunteers of America, one of our partners, who would respond. And is proximity to emergency housing an issue? We want to be able to provide -- part of access is providing things that are close enough that you can get to on the same day. So if we have somebody -- I mean, even across LA, it could take quite a bit of time in traffic to get across LA. So we want to make sure that there is enough emergency housing access, not just at the West LA Campus -- certainly, West LA, but at other areas so that way we can connect homeless -- someone who is homeless to a resource not only that is proximate to them but also an area where they may be more comfortable. There are many people who don't want to come to the West LA Campus, so we want to be able to provide as many pathways as possible that the veteran would be willing to accept. So it's not enough just to say, here, take it or leave it, but as many options so that hopefully the veteran says yes. We'll talk a little bit temporary housing in a bit. But with respect to the call center, you mentioned that VA would send an Uber or Lyft. Is that for any veteran that

calls that line? That's not --

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Anyone who is unsheltered who needs housing, we will send
an Uber or Lyft. And it's actually not us. We have a --
because -- this is another area where VA used to pay for it
under COVID authority, which expired. We have a wonderful
community partner who pays for those Uber or Lyft trips,
Village for Veterans. Hats off to them for doing that.
       We -- this is another example of how One Team works
where we use resources available throughout the community to
serve veterans. It's not dependent on one program.
       We have also, I want to share, have publicized this.
have billboards. One up in downtown. We're going to be
putting them on buses soon. We have distributed business cards
to everyone under the sun to try to make sure that this number
is widely known. And we have had some media, also,
fortunately, that have been very kind to share the phone number
to the public.
     And you testified that this initiative was first
implemented at the end of 2022?
     December of 2022.
     And has it proven successful?
     Up through last week, we had gotten 503 unsheltered
veterans into emergency housing so --
           THE COURT: You dropped your voice. We had gotten
503 unsheltered veterans into emergency housing?
           THE WITNESS: Yes. Through the call center.
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1
    BY MR. LOWENSTEIN:
 2
          And that is a statistic that VA tracks?
 3
    Α
          Yes.
 4
          I would like to ask you about outreach.
 5
            Does CERS have a dedicated outreach team?
 6
          We do.
    Α
 7
          What are the challenges that CERS outreach team faces in
 8
    engaging unsheltered veterans through their efforts?
          And here is another example of how One Team is so
    important. The VA will --
10
                THE COURT: Just a moment.
11
12
            You need that volume increased. We'll increase it.
13
            Counsel, we just need IT to come up and increase the
14
    volume for the court reporter. So tell them to come up and
15
    work quietly.
16
                Would you repeat your question? Sorry for the
    interruption.
17
18
                MR. LOWENSTEIN:
                                 Absolutely.
19
    BY MR. LOWENSTEIN:
20
          What are the challenges --
21
                THE COURT: What are the challenges that CERS
    outreach faces?
22
23
    BY MR. LOWENSTEIN:
24
          Yeah. What are the challenges that CERS outreach team
25
    faces in engaging unsheltered veterans through their outreach
```

1 efforts? 2 The VA will never have enough outreach staff. We just could not afford to hire enough outreach staff to cover the 3 4 entire GLA catchment area, which is quite large. Again, here 5 is One Team at play where we use everybody working with veterans as our eyes and ears. 6 7 So anyone encountering a veteran is the right person to 8 encounter a veteran. And they can use all of the resources that are available to anyone working with veterans, including 10 the call center, but also our outreach staff. Their phone 11 number and contact information is widely shared to be able 12 to -- so that there is no wrong door. 13 The idea is that any place a veteran connects to 14 services, any place is the right place. So it doesn't become 15 bouncing a veteran from one place to another as they -- to get 16 services. We want to engage that veteran at the moment they 17 ask for care wherever they ask for care. 18 Mr. Kuhn, we're about to hand you what has been marked as Exhibit 1175. 19 Do you recognize this document?

20

21 Yes, I do. Α

23

24

25

22 What is it?

> In One Team, we want to socialize a process across all our providers so everyone understands how to access resources and how that resource delivery system looks and works.

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1
            So, we are all truly operating from the same sheet of
 2
    music. I guess, here is the sheet of music.
 3
            So we train on this. Part of our gatherings, whether in
 4
    personal or virtual, relies on, for instance, our technical
 5
    assistants, which helps us create these documents and develop
 6
    policies, then, that change in response to real world data and
 7
    experiences of our providers and input from veterans.
 8
          So this is a document you use in your operations?
          Yes.
    Α
10
               MR. LOWENSTEIN: Your Honor, I'd move to admit
11
    Exhibit 1175 in evidence.
12
               THE COURT: Received.
13
                 (Exhibit 1175 received into evidence.)
    BY MR. LOWENSTEIN:
14
15
          Do you see where the figure on the bottom of the first
16
    page says access points?
17
    Α
          Yes.
18
          And you will see it there on your screen highlighted?
19
            And below that, there is a bulleted list of programs.
20
    Do you see that?
21
          Yes.
22
          Are those all VA programs?
23
          No. A number of them are not VA. LAHSA is not VA.
24
    is not VA. These, again, are members of our One Team, which we
25
    incorporate into our service delivery system.
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And when you were talking earlier about, you know, there is no wrong program to enter into One Team's operations and set of programs, can you just explain how these non-VA entities would serve as access points for veterans? So they've become places where they can connect to They meet regularly with -- in One Team, our -- all of these different programs meet in case conferencing, generally, weekly, sometimes every two weeks, to discuss cases that they have taken in and then work together through all of these different programs to come up with a housing plan and figure out the resources and case assignments that make the most sense based on that veteran's needs. So, these programs all work together from a meaningful, real way by sitting down to a table. And we break this out by SPA as well. LA is big. And there are a lot of people we serve. So, where in some places, like Norman, Oklahoma, you could maybe sit down at a table and have everybody talk about veterans and come to a plan, we need to set this up in a way that is to scale for Los Angeles, which is more complicated. So these non-VA entities will meet regularly with VA programs to discuss new cases, new veterans that they have engaged? New and existing cases. So, if a veteran is, you know, engaged by, let's say, a

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LAHSA outreach team, this One Team approach ensures that that veteran has access to the whole panoply of VA services? Yes. So, it might be helpful if I sort of start from where we take in a veteran. So a veteran comes into services. They are entered into HMIS. And they then get on what we call a by-name list or BNL for short. Through this by-name list, we're able to track every veteran we encounter throughout the entire homeless system. That by-name list is used to then assign veterans to care and then track their progress. Part of what we do through One Team is each week, we ask for every provider's capacity. We develop capacity reports. Again, this is something unique to Los Angeles. So that way, we know every week who has capacity to take on additional veterans into services. And then that helps inform our case assignments. I'm actually very excited to share that as of last month, we have been able to assign everybody on our by-name list to care with the exception of about 10 percent, which we have trouble contacting those veterans. Contact information is either incorrect or they are not responding to it. 90 percent of the people on that by-name list are assigned to care, which gives us a real chance to get those veterans housed.

We know the veterans who are homeless, at least the ones

who are on that by-name list, and we believe represent a bulk of the needs in LA County.

We hope that as we become more efficient at placing folks and the by-name list reduces, it will also be reflected in reduction of homelessness in Los Angeles.

And another thing we have also done in Los Angeles, I wanted to add, is that there are two different data systems that exist nationally. There is HMIS, which is what is used by most providers outside VA, and HOMES. Historically, that's created a bit of a challenge because the datasets don't talk to each other.

So we have assigned staff from VA to enter data into HMIS. So that way, we have some basic data that can go into the by-name list so there is a comprehensive by-name list based on HMIS.

Q And the by-name list that you just mentioned that you were able to assign a provider for every veteran that you were able to contact --

19 A Yes.

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- 20 | Q -- that's that comprehensive by-name list?
- 21 A Yes.
- 22 | Q Approximately how many veterans are on that list?
- 23 A There are just over 1,400 for LA County.
- Q Now, can you tell the Court what you have done with CTRS
- 25 and A Bridge Home to improve engagement with unsheltered

veterans?

A So we wanted to, again -- I mentioned it on Friday -- create more low barrier access to care.

When we contact a veteran or see a veteran who is in the street, we want to address the concerns that prevent them from coming in to shelter. And sometimes, that concern is they want privacy. They don't want to be told when to eat, necessarily, or when they can, you know, leave or come. They want a little bit more freedom.

And by giving veterans more choices, there is -- I should also share that, of course, there is an expectation every veteran that comes into these programs works with staff and there are services. These are not just shelters. But they work with program staff to get services and develop housing plans.

But we want to create a low enough barrier that veterans are willing to come into care. So CTRS, we increased the capacity from 120 to 135 in our regular program beds. We also increased the drop-in units. We had six; we went to 12. The drop-in units don't have the same requirements as the regular program.

We use the drop-in units so that way someone showing up late can get a bed. But, also, it's an opportunity for someone who is not willing to commit to services to perhaps test out or we can help try to help them test out whether they might want

to get engaged in services.

So those drop-in beds, they stay overnight. But if they want to enroll in the program, hopefully, they can then transfer from those drop-in beds into the regular CTRS program.

ABH was a program that initially was designed back in Mayor Garcetti's day. We have one of the sites for A Bridge Home. And it was a congregate shelter of 50 beds. And it was never fully utilized. Veterans didn't want to use it. It also had a screening process that made it difficult to access the same day.

So we changed the mission. We changed the provider. And in the contract now is a requirement that the provider gives same-day access to care and can only screen out people under exceptional circumstances. We also reconfigured the congregate space where before it was 50, it's now 32. But those 32 -- even though it's still a congregate space, people have individual bays, so there's a sense of privacy. So we reconfigured that space. And it's given us more capacity to meet the needs of what veterans say they want.

So that way, we see capacity in those programs is much higher, tends to run closer to full -- they are not full, but closer to full -- compared to Grant and Per Diem or other congregate facilities or other facilities with more rules where we routinely have 150-plus vacancies a night.

Q So that change that was made to A Bridge Home or as -- you

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1
    used ABH, to create more privacy, that was in response to
 2
    veteran feedback that you were listening to?
 3
    Α
          Yes.
          And have you seen increased engagement?
          Oh, absolutely. We are running that program -- there is
 5
    much for demand for that program than we saw for the previous
 6
 7
    iteration of it.
          And are the drop-in beds at CTRS often utilized?
 8
          I would say about 50 percent is typical. It comes higher
    and lower depending on the night. But about 50 percent for the
10
11
    drop-in beds.
12
          And, in your opinion, have those been -- has the CTRS
13
    drop-in beds been a successful way of engaging veterans?
          We always want enough types of capacity that we can engage
14
15
    as many veterans as possible.
16
            You know, this goes back to what I was saying earlier,
17
    that we can't think of homelessness as this, you know,
18
    monolithic beast. It's individuals. It's a bunch of veterans,
    all with different needs and willing to do different things.
19
20
            So by offering as many pathways as possible, the idea is
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    if you make the highway as wide as possible, if you will, we
22
    are going to have more traffic coming in, the ability to serve
23
    more people, and meet the needs of the veterans as they
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    experience them, not as we want them to be.
25
          So we have discussed a couple different types of shelter
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there on the West LA Campus. Let's think more holistically. In the GLA area, VA provides temporary housing dedicated to veterans, correct? Correct. Can you just give us an overview of the different types of temporary housing that VA provides to veterans throughout GLA? There are, I would say, three basic types. Two are closely related. One which is the oldest program in the VA for veterans who are experiencing homelessness is the Grant and Per Diem program. That is described as transitional housing. Lengths of stay tend to be a little longer. They also are more focused on providing services. There are different models within Grant and Per Diem. They are moving more and more towards same-day access. And we have certainly been -- delivered our expectations to our local Grant and Per Diem providers that they offer same-day access. One of the things that has changed in local -- in Los Angeles is before we had no same-day access beds in Grant and Per Diem. Now we have 81. So that program is evolving. The second program, which, I guess, we could think of two pieces, is runner to Healthcare for Homeless Veterans. There is the CTRS program, which is part of Healthcare for Homeless Veterans. It's the only -- there is only one in the

country. It's in Los Angeles. Certainly, we would -- we hope

to see more. There may be more. But, for now, it's the only

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one in the country. And the second are Contract Residential Services, known as CRS, within Healthcare for Homeless Veterans. Those -while CTRS is run directly by VA, although we do have other supports there beyond VA, the contract programs, the CRS programs, are all done through contracts with nonprofit providers like PATH, VOA, so forth. So, collectively, the temporary housing programs that you just mentioned, approximately how many units are spread throughout GLA? Throughout our catchment area, we have somewhere between -- we have about 900, 950 beds throughout our catchment area. Approximately 300 are on the West LA Campus, if you combine all of those different housing types. And do you have a ballpark of approximately how many vacancies there typically are from month to month? On a typical night, we have somewhere north of 150 vacancies, sometimes up to 200 vacancies. And so the majority of temporary housing in the GLA catchment area is in the broader community, not on the West LA Campus? Right. About two-thirds in the broader community. THE COURT: And do you pay, then, a flat rate whether the beds are occupied or not? Another way of asking that is, if we have a vacancy rate of about 150 to 200, are you

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1
    paying for those non-occupied beds?
 2
               THE WITNESS: No.
               THE COURT: Okay. So you pay because the bed is
 3
 4
    occupied?
 5
               THE WITNESS: Correct.
               THE COURT: Thank you very much.
 6
 7
    BY MR. LOWENSTEIN:
 8
          Now, why have temporary housing spread throughout the
    Greater Los Angeles area rather than condensed in just maybe a
10
    couple of specific areas or just on the West LA Campus?
11
          We need it throughout our catchment area because, back to
12
    that theme of offering veterans what they want and in order to
13
    engage them.
14
            There are many veterans who do not want to come to West
15
    LA or Los Angeles, and we constantly have to reassess the
    distribution of our resources to meet needs. And I will give
16
17
    you an example we are looking at now.
18
            Lancaster is a growing area. And we are -- now have
19
    a -- very soon have a solicitation going out to add contract
20
    beds. And one of the areas -- we can't preselect, so I can't
21
    tell you we're going to put beds in Lancaster, but it is an
22
    area that will be considered in the next round of funding.
23
    need to always be responsive to the demand. We have to look at
24
    the data, and we have to let the data drive our decisions.
25
          And why is having temporary housing proximate an important
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1
    piece of creating an engagement?
 2
          Because, using my Lancaster example, veterans who live in
    Lancaster or even are housed in Lancaster often refuse to come
 3
 4
    down to Los Angeles.
            We also have the reality of those veterans -- to get
 5
    access to services, if we want an unsheltered veteran to get
 6
 7
    into a shelter, it's a lot easier to get them into a shelter if
 8
    it's close by. A veteran told, well, we will give you shelter
    two hours away, they are less likely to take it. It's harder
10
    to make the arrangements as well to get them into shelter. So
11
    we want to create a framework of services where we have the
12
    capacity and can deliver what the veteran wants.
13
            So simply capacity alone, just looking at numbers, is
14
    only part of the story. The other part is knowing and trying
15
    to address what the veteran is going to be willing to accept.
16
               THE COURT: Just one moment, please.
17
            Counsel, thank you.
18
               MR. LOWENSTEIN: Thank you, Your Honor.
    BY MR. LOWENSTEIN:
19
20
          Now, you have used a term in your testimony, low barrier.
    What is low barrier?
21
22
          Low barrier tends to create conditions that don't limit
23
    what a veteran might consider objectionable to accept services.
24
            So that might mean not having curfews. That might mean
25
    a certain tolerance for drug use -- not that we necessarily
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accept drug use, but we're not going to discharge you
immediately because you use drugs.
       It allows for a limited engagement in services maybe
initially. So we're trying to meet the veteran where they are
and then build on that.
     Historically, were some of the requirements you just
listed, were those barriers to shelter?
     Oh, absolutely. Historically -- well, when I -- years
ago, when I first ran homeless services in New Jersey and I ran
a domiciliary, if you used drugs, you were discharged from the
program, like no ifs, ands or buts. That was it. So that was
a treatment first approach, which was standard in those days.
Housing first has really made us reconsider those approaches.
And it's firmly grounded in data and evidence.
     And under your leadership, is more temporary housing going
towards low barrier?
Α
     Yes.
     Is it possible for an unsheltered veteran to go straight
into permanent housing and skip temporary housing?
     So, traditionally, no, because we haven't had those kinds
of housing resources.
       However, we do plan to pilot, as early as this month, an
initiative that will allow us to do that by taking veterans
working with -- obviously, have to have landlords willing to do
this with you, but willing to take a veteran directly off the
```

street and have them go into permanent housing. The -- I guess the zenith of housing first. Why this is important? Again, it's another pathway.

There are veterans who are very difficult to engage.

And outreach teams spend a lot of time engaging them. They
finally develop a trusting relationship. And that veteran will
turn down emergency housing. He will turn it down because
fear; they don't want to start with someone new. They don't
want to be in a group environment. They don't want to be
around a lot of other people. There are many reasons.

So for that group, we want to create a pathway to permanent housing that meets those specific needs. And if we could find somebody in the street who is willing to accept permanent housing who before we couldn't get to take that step because of the necessary -- the necessity to go through emergency housing, well, we need to develop that pathway. So we are doing that.

And I hope this month we will have our first instances of people being placed directly from the street into permanent housing. We have already begun to socialize that.

- Q Now, are there some veterans who would prefer to be in temporary housing rather than permanent housing, at least for a period?
- A Yes. There are certainly options available in our Grant and Per Diem program to do that. For some veterans, they don't

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want to be alone. The idea of being in their own apartment -especially, you know, if you've had sort of a community where you have been in encampment and at least there are some connections, and, now, all of a sudden, you are by yourself in an apartment, is not appealing, or there are veterans who have specific care needs that will be better served in a different environment like Grant and Per Diem, that might be a better option for them, so we look to meet those needs as well. So Housing First doesn't mean you are prevented from seeking treatment options or other supportive options that are more appropriate for the individual. And what are some of the treatment options that are provided in Grant and Per Diem? In Grant and Per Diem it's a more supportive environment. Typically the kinds of supports are for sobriety, in addition to Grant and Per Diem we have a domiciliary program at the West LA Campus, which provides intensive treatment and rehabilitation as well. So there are a number of service options available to veterans who can take advantage of that prior to getting permanent housing or, for the domiciliary, even after they get permanent housing you can of course go to a domiciliary and get healthcare. Are veterans in temporary housing able to get connected to services like mental healthcare? So for Grant and Per Diem, and this goes back to the

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example shared earlier, Grand and Per Diem can serve other than honorable veterans, some of those veterans are not going to be able to be eligible for VHA healthcare, so those veterans are connected to providers in the community that would be able to provide those services, and that Grant and Per Diem provider is required to make those connections. There are other veterans, of course, who are eligible for those services, VHA healthcare, who would naturally get though services. Would that be a priority of VA's to get veterans in temporary housing connected to --It must happen. That's a requirement for every provider that we work with must attend to the physical health and mental health needs of their participants. Typically how long would a veteran stay in temporary housing here in Greater Los Angeles? The statutory limit in Grant and Per Diem is two years, so typically the average length of stay is considerably shorter. Six months is about norm for transitional housing. emergency housing we like to keep it to 90 days but there are significant variants in both programs from the norm. We need to be able to work with the veteran based on their needs, so although the desire is 90 days if you have health issues that are going on, if an apartment you thought you had fell through, if there are other complications it can take longer.

So, we really need to vary it based on what is going on with the veteran. But there is a requirement that veterans are working towards permanent housing.

So, any veteran in these programs, if they refuse to participate in services or they refuse to work towards permanent housing, ultimately they will be offered some sort of congregate shelter, they will be ultimately discharged if they refuse all permanent housing options because the intent is end their homelessness, and place them in permanent housing, none of those things are happening if they're refusing services and staying in emergency housing in our programs.

Q So, you mentioned earlier a housing plan that VA wants to get veterans on?

When a veteran comes into temporary housing, is that when VA tries to get them on a housing plan?

A We start those conversations from the very beginning. The initial goal is always to start talking about the housing plan as soon as possible, and developing a housing plan tailored to that individual veteran's interest. That includes some element of choice, it's not just the VA saying, "Here is the next opening, this is where you are going," but "here are some options," trying to understand from the veteran what their interest is, perhaps making sure that if the veteran wants to go to multiple places we work that out with transportation support or other assistance so that way that veteran has

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choices and then hopefully gets to permanent housing.
 1
 2
          Once a veteran is sheltered, off the streets, set up with
    a housing plan, how common is it that that veteran will make it
 3
 4
    to permanent housing here in LA?
          Generally the rate of program entry and placement and
 5
 6
    permanent housing is about 70 percent. It could vary, it's
 7
    gone up and down to, you know, mid-70s, but about 70.
 8
          Now you've said that the goal is permanent housing?
          Yes.
    Α
          Let's talk about permanent housing.
10
11
            What does permanent housing offer a veteran that
12
    temporary forms of housing don't?
          Well, we all -- I would like to think almost all of us
13
    when we come home there is a certain sense of relief, you close
14
15
    the door, there is privacy. There is control over your
    environment.
16
17
            When you have lease rights you can close the door and
18
    whoever comes in it's up to you, you control your space.
            When you are in temporary housing you don't have that.
19
20
    You have people knocking on your door potentially whenever they
21
    see fit. They can enter, you don't have the right to keep
22
    whatever you want in your unit, you are subject essentially to
23
    search, it's not -- it's not your castle. People want homes
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because they want the dignity, they want the privacy, they want

the control and the independence that goes along with it.

24

1 Does permanent housing improve health outcomes? 2 There is clear relationships. It's sort of in the other direction that prove it. People who are on the street have 3 4 much higher mortality rates, much higher rates of healthcare complications, the mental health crisis relationship to trauma 5 6 and homelessness is well established, so yes, there are very 7 severe consequences to health and longevity for people who are homeless. 8 And is that a concept that is somewhat inherent in this 9 principle you have used, Housing First? 10 11 Housing is healthcare. 12 Can you just describe what is the Housing First principle? 13 Housing First is based on -- if you will an old concept, a 14 relatively old psychological concept that Abraham Maslow did a 15 nice job describing in the hierarchy of needs, and that is at the base level of needs is the physiological need, you need to 16 be able to breathe, you need to be able to eat and sleep. 17 18 you can't attend to the needs, those basic needs, your brain 19 doesn't work properly. You cannot start talking about how you 20 are going to go for a job interview and ace the job interview 21 or how you are going to get treatment for a complex mental 22 health disorder. None of those things are going to work if you 23 are starving, if you are not sleeping, if you are not attending 24 to basic needs.

Housing First says let's attend to the basic needs, free

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up that person's capacity so they can attend to those high order of needs, and ultimately Housing First is evidence based. It has been borne out by the data. And is Housing First a principle that influences how VA administers its homeless programs in here? It's a guiding program nationally of how the VA administers programs to the homeless. Are there any major hurdles to securing permanent housing for homeless veterans in the Greater Los Angeles area? There are significant headwinds nationwide. affordable housing crisis has been well documented, we know across the country that there are not nearly enough affordable housing units for the number of people who need affordable housing and that problem is on steroids in Los Angeles. And in California as a whole. California is the most expensive state for housing with the fewest number of affordable housing units per capita for demand of any state in the country. There is roughly -- for every -- roughly for every hundred units that are needed we have 30. So there are very stiff headwinds in California, the affordability is a huge issue. At a high level what is VA's role in increasing the affordability housing stock available to homeless veterans? If our goal is to end homelessness we have to attend to affordability.

There is no way to end homelessness without paying attention to these basic macroeconomic issues, so we have a responsibility.

- Q And can you describe what programs are invested in increasing the affordable housing stock?
- A The two major programs that VA has that work to find and finance permanent housing are HUD-VASH and SSVF.
 - Q Where does VA seek to increase permanent housing opportunities for veterans in the Greater Los Angeles area?
 - A So certainly the One Team efforts by coordinating services is part of that, making sure that every possible resource is identified, that we exploit all capacity to do that.

We also make sure we try to get flexibility in rules where we can, so back in I think it was in March of last year we had meetings with our local public housing authorities to try to get rid of paperwork demands, for instance, on vouchers because a lot of these paperwork demands end up being barriers to getting Section 8 vouchers, and through that advocacy we were able to help HUD basically provide waivers for a lot of these paperwork demands.

So there are a number of things we can do to try to increase housing capacity, I mentioned a couple of things I did in SSVF, and then of course partnering to work to develop the housing stock more directly, like through bulk leasing.

THE COURT: Just a moment.

1 Counsel? 2 MR. LOWENSTEIN: Thank you, Your Honor. 3 BY MR. LOWENSTEIN: 4 Is VA trying to create or increase that affordable housing 5 stock throughout the Greater Los Angeles area? 6 Yes. 7 And does that include the campus? 8 Yes. So the campus is certainly an important feature of our ability to place veterans in housing. We have -- the grounds are -- there is a lot of undeveloped area on the 10 11 grounds and the opportunity to build housing is being taken 12 advantage of, but we also need to build housing throughout the 13 community. It cannot just be in West LA. 14 How do veterans benefit from VA providing permanent 15 housing opportunities throughout the broader community? Well, I have talked repeatedly about providing veterans 16 with choice, and creating pathways to housing that meet their 17 18 needs. 19 Many veterans don't want to live in West LA, they don't 20 want to live in a hospital, they want to live in the community. 21 They want to be a part of something different, maybe they have 22 local connections to different areas but, you know, there are 23 real concerns for a lot of veterans about living on the 24 hospital grounds. 25 But for many veterans, it's something they want, so we

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want to be able to offer both.
     About how many formerly homeless veterans are housed
throughout the Greater Los Angeles area with HUD-VASH
assistance?
     With just HUD-VASH I think it's something like 5,300.
     You said, "just HUD-VASH," are there others?
     There are thousands that have been placed by -- roughly
there is the same number of people placed by HUD-VASH has been
placed by SSVF. So -- and SSVF, because of the short-term
nature of the services, when you graduate out of SSVF they're
not tracking you any longer.
       HUD-VASH people tend to stay in a very long time,
although there is a graduation rate. So right now there is
about 5,300 people in -- getting active services in HUD-VASH.
There are thousands who have graduated out of it.
                                                   There are
also many thousands who have been placed and served by SSVF and
placed in permanent housing.
     Now, I know you addressed this on Friday, but could you
remind us about how many are housed through the use of
project-based vouchers?
     So, we have 1,722 project-based vouchers. Most of which
are filled are about 90 percent occupancy.
     So approximately how many veterans would be that are
currently housed with?
     .9 times 1,722, anyone got a quick math? 15-something.
```

1 Great, thank you. And how many veterans are housed with 2 the use of tenant-based voucher? The remainder, so that's over 3,000. 3 4 And I think this is something that you just briefly addressed with counsel on Friday, approximately what is the 5 6 utilization rate of tenant-based vouchers? 7 It's low. We're in the 50s. There are multiple reasons 8 for that. I think the two biggest ones is the housing market in LA is such that landlords don't need to wait for the 10 HUD-VASH process. This is one of the reasons why we moved 11 towards intentional bridging, but they don't have to wait for 12 the HUD-VASH process, they can just turn around and flip it to 13 somebody with very brief periods of vacancies. They also can 14 get higher rents often than they can get out of HUD-VASH, and, 15 finally, there is just flat-out discrimination. 16 When you are a landlord, even though it's illegal, and 17 the Fair Housing Act and the way it's applied in LA, it 18 prevents landlords from discriminating against voucher holders, 19 landlords find ways of doing it and it's very hard to enforce 20 action to prevent it. 21 Is discrimination against Section 8 voucher holders a 22 pervasive problem in LA? 23 It's pervasive nationally. 24 Is that a longstanding problem? 25 Yes. In fact, the L.A. Times reported that 50 percent of

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1
    all vouchers is general population now, not just VA.
 2
    50 percent of all vouchers are returned unused.
 3
               THE COURT: Just one moment so the court reporter
    can rest for a moment.
 4
            Thank you, counsel, please resume.
 5
               MR. LOWENSTEIN:
                                 Thank you, Your Honor.
 6
 7
    BY MR. LOWENSTEIN:
 8
          Now, on Friday you testified that VA is employing an
    initiative to overcome some of those barriers to tenant-based
10
    housing utilization and you called that "bulk leasing." That
11
    is unlikely to be a familiar term to most here. In basic terms
12
    could you just describe what is bulk leasing?
13
          Bulk leasing is composed of two different programs. One
14
    is known as master leasing, the other is described as RPSS,
15
    both use different approaches to achieve the same aim.
16
            The aim is the landlord of a building or a portion of
17
    the building says, "You control these units, I will not screen
18
    or be involved in any way in the decision as to who enters
19
    them, you control them." And in return, through master
20
    leasing, the landlord is promised guaranteed rent with no
21
    vacancies, and RPSS's are given various incentives and the
22
    landlord is able then to fill these units at an advantage to
23
    them financially with no marketing costs, they don't have to
24
    manage the population or -- the only thing for them to do is
25
    make sure the building stands.
```

So from a financial standpoint, it's a great deal for the landlord, which is one of our customers, right, if we want a robust housing stock they are one of our customers.

For us it means, especially with tenant-based housing, where we have very low utilization rate where we have to go traditionally with a veteran apartment by apartment, one by one, a very time-consuming process where veterans often get rejected, we have now a bulk buildings we know we can get a veteran into, that that whole process is short-circuited and we look to get these buildings in areas we want to -- we would live in.

So we want buildings that, as Your Honor pointed out, many of the project-based buildings historically have been located in areas that are not so great.

We want them in good areas and increase the housing stock and options in good areas.

THE COURT: And with these -- or the bulk housing concept, whether it's the City or the VA, aren't you going to, once again, be in the position of buying or supporting the lower-cost buildings which in turn are going to end up continuing to centralize in the historic 110 corridor and Skid Row?

THE WITNESS: No, those are the very buildings we don't want.

THE COURT: Show me that the building's on west side

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1
    of LA.
 2
               THE WITNESS: I can show you the two buildings we
 3
    just got.
 4
               THE COURT: I know the two buildings. But look down
 5
    at the west side of LA by comparison, from Malibu to Palos
 6
    Verdes and besides those two -- and I think they're minimal
 7
    buildings, quite frankly. You show me why there hadn't been a
 8
    historic and continuing push to place the minority population
 9
    specifically in that 110 corridor. I'm going to charge you on
10
    that now.
11
               THE WITNESS: Your Honor, I don't disagree with you.
12
               THE COURT: Okay. Fine. Thank you, counsel.
    BY MR. LOWENSTEIN:
13
14
          Now, VA's implementation of this bulk leasing initiative
15
    is a relatively new initiative; is that correct?
16
          That's correct.
17
          When did you first consider employing this concept in Los
18
    Angeles?
19
          Almost immediately.
20
               THE COURT: By the way, then places our minority
21
    population, and historically, this containment policy, further
22
    away from probably the best services available which is the
23
    West LA Campus hospital. You don't have it in Lancaster, I
2.4
    will guarantee you that. Right?
25
               THE WITNESS: Well, we have --
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THE COURT: Well, later on, I may be relying upon I want you to think about that. You don't have to answer that right now. Because I find you very helpful, frankly. All right. Thank you, counsel. You think about that for a while. BY MR. LOWENSTEIN: Now, you said almost immediately you started to work on employing bulk leasing as a concept here in LA. What do you mean? Almost immediately after you got here? Yes. So we had to increase the housing stock. Not everything I'm going to try is going to work, so I try multiple things at a time. You heard on Friday about the modular housing, which didn't work. We started on bulk leasing, initially, trying to see if the VA could fund it. But unfortunately, there are statutory limits in the same way. We can't build our own housing. can't do bulk leasing directly. But I found we could do it without partnership in One Team. So, the County was willing to -- able to fund the leasing portion -- those costs associated with the bulk leasing, and in return, they leverage and we leverage -- we leverage their resources and they leverage our services. So we come in, we tell the County, hey, you don't have to pay for any services, we will cover that, plus we can offer incentives to

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landlords, which will reduce some of your master leasing costs.
So we were able to work out a partnership that is going to
continue to produce more buildings.
       So we have two that we have already done. We have more
that we're negotiating, and I hope will open shortly.
     Okay. Let's just pause a little bit on that process.
       You said first you considered whether or not VA could
directly lease these units; is that right?
     Yes.
Α
     And that didn't pan out?
     Correct.
     When did you approach the County as a potential partner in
this endeavor?
     It was last year sometime. I'm guessing summer.
     So summer of 2023?
     Something like that, yes.
     And it's the County that pays for the lease of these
buildings?
     They pay the guarantee. They pay the incentives.
           THE COURT: Just a moment. It's too fast.
you repeat that slowly.
           THE WITNESS: Yes.
                              They pay for the quarantee, and
they pay for the incentives.
                             In the case of mass releasing you
hope they never pay the guarantee. If you can keep units
filled, the County never pays. So it's almost like when the
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government guarantees a loan, if you will.
           THE COURT: So in short that goes back to my prior
question. The County, then, in a sense, pays a flat rate --
for want of a better word -- but you only pay per bed space
occupied.
           THE WITNESS: Exactly.
           THE COURT: Exactly, right? Let me repeat that so
we're both -- County picks up the bill, for let's say
200 units. But in the VA, we're able to only pay for the bed
space that is occupied. We don't have to pick up the flat rate
for 50 veterans inside that building.
           THE WITNESS: Right.
           THE COURT: Okay.
           THE WITNESS: Hopefully the County won't pay the
200 units because we filled them all. Yes, they are on the
hook.
           THE COURT: Fair enough. Okay. I got it.
BY MR. LOWENSTEIN:
     And so, VA's role in this is providing services to the
veterans who are going to be housed in the bulk-leased units?
     Services and the rent. So either through a voucher or
through SSVF, there is also an opportunity with SSVF to furnish
those units, so SSVF can pick that up. And there is some
incentive payments that SSVF can also pay.
     So we didn't unpack that --
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1
               THE COURT: And I'm chuckling, unrelated to you.
                                                                  So
 2
    if the County was telling me now, unrelated to this lawsuit
 3
    which you are in, that they are paying per bed space, there
 4
    might be a disagreement with the leases that you are aware of,
    or the interactions with County that you are aware of. They
 5
    are still paying a bulk, aren't they?
 6
 7
               THE WITNESS: So, we work very closely with the
 8
    County.
               THE COURT: I know that. That is not my question.
10
    I know you work very closely.
11
            They are still paying -- I'm going to call bulk unit --
12
    they are still paying across the board for 200 spaces,
13
    hypothetically.
14
               THE WITNESS: Hopefully not. That means their
15
    program is not working.
16
               THE COURT: Never mind. All right.
17
    BY MR. LOWENSTEIN:
18
          And this is something that I don't think you fully
19
    unpacked yet --
20
               THE COURT: This has nothing to do with you. I'm
21
    just -- in other lawsuits and in other endeavors, I might be
22
    getting different representations. This has nothing to do with
23
    this lawsuit. I am just kind of chuckling out loud.
2.4
    BY MR. LOWENSTEIN:
25
          Can you explain RPSS a little bit more. You talk about
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1
    "various incentives," I think is the term you used.
 2
    those incentives?
 3
          They get -- the landlord will get incentives based on
    occupancy and on making certain units available to the third
 4
 5
    party.
 6
          And those are monetary?
 7
          Yes. Paid out monthly.
          Now on Friday, I think you talked about this, but -- and
 8
    just this morning, you currently have two different buildings
10
    that have been leased through this bulk leasing process; is
11
    that right?
12
    Α
          Yes.
          One is in Burbank?
13
14
          Yes.
          And that is 38 units?
15
16
          Yes.
17
          And one is in West Hollywood?
18
          Yes.
    Α
19
          And that is 13 units?
20
    Α
          Correct.
21
          And those are attractive communities for veterans; is that
22
    fair to say?
23
          Very attractive.
24
          Now, are all of those units considered permanent
25
    supportive housing?
```

- 1 A They are.
- 2 Q And that would mean that it's the same type of housing,
- 3 | generally, that is being developed on the West LA Campus?
- 4 A Yes.
- 5 Q Or rather than on the campus, it's integrated into the
- 6 broader community?
- 7 A That's correct.
- 8 Q And bulk leasing utilizes existing infrastructure and
- 9 | buildings in the community; is that correct?
- 10 A That's correct.
- 11 THE COURT: I apologize. Let me correct one thing I
- 12 | said to you. I said the County, but it includes the County and
- 13 | the City when I was referencing some of the bulk examples.
- 14 All right. Counsel.
- 15 BY MR. LOWENSTEIN:
- 16 | Q When did the West Hollywood and Burbank locations open?
- 17 A They opened in June.
- 18 Q And are veterans currently housed in those units?
- 19 A Those buildings are filled.
- 20 | Q Full capacity -- they have taken up the full capacity of
- 21 | those two buildings?
- 22 A Yes. I mean, unless for whatever reason somebody left
- 23 | today, yes, they are filled.
- 24 | Q Is VA currently working on opening more units through bulk
- 25 leasing?

```
1
          We have -- we are currently in negotiation for multiple
 2
    buildings.
 3
               THE COURT: By the way, I don't want to know those
 4
    locations in case you are getting any pushback. I don't need a
 5
    record of where those are.
 6
                THE WITNESS: Thank you. It could also complicate
 7
    our negotiations.
    BY MR. LOWENSTEIN:
 8
 9
          But more units could come online in the next couple of
    months?
10
11
          I fully expect we will have more units.
12
          How many do you reasonably expect?
13
          In the next few months, reasonably over 100.
14
          And through this bulk leasing initiative, how many could
15
    be possible?
          It's -- I think this is gaining traction where before
16
    there was not a great deal of receptiveness about doing that
17
18
    for veterans. We're seeing increased receptiveness. And we
    have actually been offered multiple projects, maybe even beyond
19
20
    our capacity.
21
            So I am hopeful this is going to be a regular stream of
    permanent housing for veterans, not just a one-off that is
22
23
    going to give us a few buildings, but that is something that is
24
    going to be ongoing.
25
          So I would like to just change gears a little bit, and I
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1
    would like to discuss briefly VA's referral rate which I know
 2
    you explored with counsel on Friday.
            Do you recall being asked by counsel about the rate at
 3
 4
    which VA was referring veterans to public housing authorities
 5
    for HUD-VASH vouchers?
 6
          I do.
 7
          And at one point, counsel cited a statistic that the
 8
    average weekly referral rate from VA to HACLA in 2023 was four
    referrals.
            Do you recall that statistic?
10
11
          I do.
12
          How many referrals is VA making to HACLA on average per
13
    week, currently?
14
          In 2024, that number is north of 13 per week. So more
15
    than triple of what it was in 2023.
16
            And HACLA is only one of the PHAs we work with. All
    told, our referral rate in 2024, compared to 2023, is up by a
17
18
    third.
19
               THE COURT: Is that the 13 per week?
20
               THE WITNESS: 13 is just HACLA. For -- if you
21
    combine HACLA with LACTA, the other big agency, we're averaging
22
    over 100 per month. That is not all of the PHAs, it's just the
23
    biggest. We still want to get it higher, but it's a
24
    significant improvement.
25
    BY MR. LOWENSTEIN:
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In that year's time, what did your team do to increase
    that referral rate?
         Part of it is the PHA, they are part of the One Team.
                                                                 So
    we work with them in a much more dynamic, collaborative way.
            Also, because of One Team, we have many more referrals.
    We're training our SSVF grantees to make referrals directly, so
    it's not limited to HUD-VASH staff, trying to eliminate that
    chokepoint so there could be a greater flow. So we're
    continuing to make more and more steps and train more and more
    grantees to -- ultimately, all of the SSVF grantees will be
    able to make these referrals.
         Well, let's focus a bit and talk about the campus.
            How many units of permanent supportive housing does the
    master plan of 2022 plan for the campus?
         1,200.
         And that's still VA's plan today?
         That is the current plan.
         Is that number set in stone? Is that going to be the
    final number?
              And that's just permanent supportive housing so that
    number is the number of units of permanent supportive housing.
22
          So, you say no. Will VA get to 1,200 and evaluate it
    then, or is it going to evaluate whether to put more than 1,200
    permanent supportive housing?
         Exactly. We will continue to evaluate. We will make
```

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decisions based on the need and the data. There is nothing magic about 1,200. That is the floor. Now, you just mentioned you will assess the need and the data. What are some variables over the next several years that would be relevant to that future assessment of need? Well, first, as I mentioned earlier, permanent supportive housing is a very specific type of housing designed for a certain subgroup of homeless persons. It's driven by the needs of disabled veterans for certain types of housing. If we want to solve homelessness, we -- and in Los Angeles, it's about half of the population may need permanent supportive housing; nationally, it's about a quarter -- if we want to solve homelessness, we need to increase affordable housing. That is a bigger pot. As I mentioned earlier, there is about 30 units of affordable housing for every 100 that are needed. So, it's certainly important to develop permanent supportive housing, but just or maybe more important is developing affordable housing. So that's one of the data points. The other data point we have to look at is, of course, what is the demand, what are the needs, and where are the needs.

Could you expound on that? What do you mean by "where are

the needs"?

A Where do veterans want to live.

We have veterans who want to live in all sorts of locations. I think there is a danger in messaging that you are going to live -- that this is the place to live if you are a homeless veteran is the West LA Campus. That might be good for a lot of folks, but we want to be careful not to create an -- even if it's unintentional -- a situation where all veterans are expected to live on the West LA Campus and not have choices outside.

Right now, there is limited funding because the way the low income --I have to back up a little bit here.

So, the way these products are funded is through low-income housing tax credits. Those things are competitive. There is a limited amount. And that is what drives the development of housing. That's what pays for a lot of it outside of the bulk leasing, by the way. So, that's how we develop most of the permanent supportive housing. If more and more of the tax credits go to stuff on the campus, that means there is less and less available in the community. So we need to keep that in mind in terms of dispersing housing so it meets the broader need and offers choices and different pathways to veterans as many practical options as possible. So one of the options absolutely should be West LA, but it also needs to have — we also need to have resources in other areas as well.

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So if I heard you right, the more housing that would be
developed on the campus would mean less housing developed in
the community?
     For permanent supportive housing, that is the way the math
works now, yes.
           THE COURT: Based upon the present tax credit model?
           THE WITNESS: Correct. Based on current policy.
BY MR. LOWENSTEIN:
     Would the number of homeless veterans in LA be a relevant
variable in that future assessment?
     Of course.
     And so would the overall size of the affordable housing
stock?
     Yes. And we also want to be able to develop a sufficient
-- affordable housing is the root cause of homelessness.
       You know, we didn't see encampments like we see now in
1980. And I would venture to say, you know, we probably had
just as much substance abuse, we had just as much mental health
disorders. What has changed is affordable housing doesn't
exist in the numbers that we had then.
       So we need to build our affordable housing stock. Even
as the numbers of homelessness drop, if we want to prevent
future outbreaks or be able to address them quickly, we want to
continue to build the affordable -- and I differentiate that
from permanent supportive housing -- we want to build the
```

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1
    affordable housing stock.
 2
          For the campus -- for the 1,200 permanent supportive
 3
    housing units that are intended for the campus, are any of the
 4
    buildings intended to be or future buildings intended to be
 5
    dedicated to particular subgroups of veterans?
 6
          Building 210. We briefly mentioned that on Friday which
 7
    is about to start construction. A significant portion of that
 8
    -- I think it is supposed to be 38 units and 30 units --
 9
               THE COURT: Show me 210 again.
10
               THE WITNESS: It's right here. Part of the
11
    challenge --
12
               THE COURT: Point to it one more time. And 209.
13
               THE WITNESS: It's a little confusing.
14
               THE COURT: Here's my question. Point to 209. It's
15
    just above it? There. Closest to the --
16
               THE WITNESS: 209 is --
17
               THE COURT: No, no. Go up. You just touched 209.
18
    Put your finger on the map someplace. Right there.
19
    209. And above is 208.
20
               THE WITNESS: And then 205.
21
               THE COURT: Okay. Now, go down and look at the
22
    labeling for 210. What does it say?
23
               THE WITNESS: Yeah. The labeling is -- it says 790
24
    Bonsall. This also says Bonsall. There are two sets of
25
    numbers.
```

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1
               THE COURT: Just for my record, I need somebody to
 2
    understand what we're doing. Eventually.
 3
               THE WITNESS: There are two sets of numbers.
 4
               THE COURT: Okay. Thank you. I appreciate that.
 5
    BY MR. LOWENSTEIN:
 6
          Now, you were just mentioning Building 210 in response to
 7
    my question about whether or not some buildings on the campus
    will be dedicated to particular subgroups of veterans.
 8
          Uh-huh.
    Α
10
          Could you say more about Building 210?
11
          So Building 210 is a development that should start
12
    construction, we hope, in the next few months. It is designed
    to have 30 of its 38 units, I believe that's the number, set
13
    aside for women.
14
               THE COURT: 30 for women?
15
               THE WITNESS: Yes.
16
17
               THE COURT: How many for men?
18
               THE WITNESS: Eight units remaining, which are
19
    unassigned.
20
               THE COURT: How many for men?
21
               THE WITNESS: Could be 8.
22
               THE COURT: 80?
23
               THE WITNESS: Eight.
24
               THE COURT: Eight for men, 30 for women?
25
               THE WITNESS: Yes.
```

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1
               THE COURT: Okay.
 2
               THE WITNESS: Now, for all of these buildings, women
 3
    can -- are not excluded --
 4
               THE COURT: I see. Counsel.
    BY MR. LOWENSTEIN:
 5
 6
          And of the 1,200 permanent supportive housing units, just
 7
    generally, about how many will be dedicated for single men who
    are disabled or have substance abuse issues?
 8
          They are all open to that population. We have a number of
 9
10
    units also that are going to going to be two-bedroom, so there
11
    is a capacity to serve families. So there is a variety of
12
    units planned as well that can serve different needs.
13
          Sure. We're going to hand you a document that has been
14
    marked as Exhibit 1621, which is a one-page excerpt of the 2022
15
    master plan.
16
               THE COURTROOM DEPUTY: Counsel, does that have an
    exhibit number?
17
18
               MR. LOWENSTEIN: Exhibit 1621.
19
               THE COURTROOM DEPUTY: Thank you.
20
    BY MR. LOWENSTEIN:
21
          Now, Mr. Kuhn, you have already testified that you are
22
    familiar with the master plan, correct?
23
          Yes.
24
         And are you familiar with the North Campus community plan
25
    which is an appendix to the 2022 master plan?
```

```
1
    Α
          Yes.
 2
                MR. LOWENSTEIN: We move to admit Exhibit 1621, Your
 3
    Honor.
                THE COURT: Received.
 4
                 (Exhibit 1621 received into evidence.)
 5
 6
    BY MR. LOWENSTEIN:
 7
          Now, let's look at page 253. That is the page behind the
 8
    title page.
 9
            Do you see in the second -- do you see the second
    paragraph there that says "as the intention"?
10
11
          Yes.
12
          Let me just read it.
            "As the intention of this plan is to create a
13
14
    residential community for healing within the West LA VA campus,
15
    the community plan also includes within its parameters
16
    services, amenities, and outdoor spaces which help to create a
17
    neighborhood that supports one of the most vulnerable
18
    populations.
19
            The community plan leverages the physical assets of the
20
    Department of Veteran Affairs, the land, the structures, and
21
    the landscape to create this supportive housing community."
22
            Did I read that correctly?
23
    Α
          Yes.
24
          Is that still VA's plan for the campus today?
25
          It is.
    Α
```

```
1
          Is building a residential community important for veterans
 2
    who will be living on the campus?
 3
          It's critically important. So of course we start with
 4
    creating housing but, you know, once you are in your apartment,
 5
    we don't want you to be, essentially, stuck there because there
    is no other activity, there is not the life that creates a
 6
 7
                When we think of a community, we don't think of an
    community.
    apartment. We think of the interactions that can occur in a
 8
    park, at a show, in a shop, all of the -- just the general
10
    day-to-day interactions that we would expect to take place.
11
            So we have to create an environment where that can
12
    happen. We have to make sure that there are places that are
13
    inviting in the community, that will bring people out, help
    support a healthy interaction and a healthy community.
14
15
          Where in the process is VA in building that residential
16
    community today?
17
          So part of what we have been doing to help us -- to inform
18
    us about what needs to be done, is we began -- now that we have
19
    233 residents on the campus beyond the permanent housing
20
    residence -- is to start taking their input. So we did a
21
    survey to hear from them, as well as other interested
22
    stakeholders, what they think is important for us as we begin
23
    to plan this town center, this community center, if you will.
24
            And from that, we have already taken initial steps.
25
    We're working with our Veterans Canteen Service who is
```

responsible for creating not just cafeterias but also places where you can shop. The number one need identified in the survey process that we did was places where you could eat and groceries, so grocery stores, places to sit down, a coffee shop, those sorts of things.

So that's already in the works. And we have work groups planning on that. The other thing we've identified that we're working on is a community center. This is to be distinguished from a service intensive environment. This is a place where veterans can come together, there could be activities, there could be services available, you can connect to, but it's really meant as a -- almost like a clubhouse, and that allows a service center of community life.

We already have activities, some activities going on. There is barbecues that happen. There are events sponsored both on campus and off by what is called the Veterans Collective which is already actively engaged in working with veterans to provide some of that soulful context, but we certainly have more to do.

Q And to be clear, you mentioned one of the -- I think you said something to the effect of one of the needs that was identified was groceries, coffee shop, who is identifying that needs?

A The veterans are. This is the result of the survey process we did. We need to hear the veteran's voice.

```
1
            It's not what we want, it's what they want. It's their
 2
    community.
 3
         All right. We're about to hand you what has been marked,
    for identification purposes only, as Exhibit 85.
 4
 5
            Now, Mr. Kuhn, can you please read for the record the
 6
    title of this document, which is on the right side there and on
 7
    the screen.
          Expert witness, disclosure and expert report of Jonathan
 8
    Sherin, M.D., Ph.D.
          Let's look at page 6 which is PDF page 8. Let's look at
10
11
    the second paragraph that starts with "to put it mildly."
12
          Uh-huh.
    Α
13
          If you go to the second sentence there, about midway
    through do you see where it says "it is critical"?
14
15
          Yes.
16
               THE COURT: Just a moment, please. Okay. I have
17
    got it.
18
    BY MR. LOWENSTEIN:
19
          Let me read that into the record. It says, "It is
20
    critical to reiterate that housing alone on a largely empty
21
    campus will be a mistake. It must be embedded in a community
22
    of people and resources that facilitate personal recovery and
23
    reintegration."
24
            Do you generally agree with that statement?
25
    Α
          Yes.
```

```
1
    Q
          Is that VA's plan for the campus?
 2
          Yes.
 3
          All right. Let's now look at page 4 which is PDF page 6.
 4
            And let's look at the second bullet there. And this
 5
    should also be on your screen. Do you see that second bullet?
 6
          Yes.
 7
               THE COURT: Just one moment. Thank you, counsel.
                                                                    Ι
 8
    have got it.
    BY MR. LOWENSTEIN:
          Let me read it into the record. It says, "Roughly 2,800
10
11
    permanent housing units are needed to supplement the planned
12
    1,200 units which are either completed, about 300, or to be
13
    completed in the next six years."
14
            Did I read that correctly?
15
          Yes.
16
          Okay. We're about to hand you another document, what has
17
    been marked for identification purposes only as Exhibit 82.
18
          Thank you.
          And can you please read for the record the title of this
19
20
    document which is on the right side of the first page?
21
          Expert witness disclosure and expert report of Steve
22
    Soboroff.
23
          Now let's look at page 6, PDF page 8.
24
            And do you see at the bottom of that page the section
25
    titled -- that says "permanent supportive housing in addition
```

```
to that currently planned"?
 1
 2
          Yes.
 3
          Let me read it into the record. It says, "An additional
 4
    2,800 permanent housing units to supplement the planned
 5
    1,200 units, which are either completed, about 300, or to be
 6
    completed in the next six years."
 7
            Did I read that correctly?
 8
    Α
          Yes.
          Okay. Can you put that to the side. I'm going to hand
10
    you one more document that has been marked for identification
11
    purposes as Exhibit 84.
12
          Although I will point out an interesting difference
    between these two documents. The first document doesn't make a
13
14
    reference to permanent supportive housing, the second document
15
    does. I'm making the ask considerably different.
16
          Thank you.
17
               THE COURT: Just a moment. I didn't compare those
18
    quickly enough, just a minute.
19
            Just a moment I want to make sure I'm tracking this.
20
            I didn't follow it, I'm sorry, I saw it on both, I just
21
    saw permanent supportive. Here it is, permanent supportive
22
    housing.
23
               THE WITNESS: At the top it's referencing the
24
    permanent housing and this is permanent supportive housing.
25
               THE COURT: Here that would be in Soboroff's report?
```

```
1
               THE WITNESS: Yes.
 2
               THE COURT: Which is different than Sherin's report
 3
    in the heading, not the body?
 4
               THE WITNESS: Correct.
                            The body reads almost -- strike that.
 5
               THE COURT:
 6
    It's identical. But the heading at the top you are pointing to
 7
    the Court to.
 8
               THE WITNESS: Right.
 9
               THE COURT: Thank you very much. Thank you, sir, I
10
    appreciate that.
11
    BY MR. LOWENSTEIN:
12
          Now, that section that we just read, the section titled
13
    does say "permanent supportive housing"; is that right?
14
          That's correct.
15
          Now we're about to hand you what has been marked for
16
    identification purposes as Exhibit 84.
17
            Can you please read for the record the title of this
18
    document.
          "Expert Witness Disclosure and Expert Report of Randy
19
20
    Johnson."
21
          All right. Let's look at page 6, PDF page 8.
22
            Do you see the section titled, "Permanent Supportive
23
    Housing Units"?
24
          Yes.
25
          Let me read that top sentence into the record. "An
```

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additional 2,740 permanent housing units is needed to
    supplement the planned 1,260 units, which are either completed,
    about 300, or to be completed in the next six years."
            Did I read that correctly?
          You did.
                  Yes.
          You can set that to the side.
               THE COURT: Okay.
    BY MR. LOWENSTEIN:
         Now all three of those, assuming the reference to
    permanent housing is referring to permanent supportive housing,
11
    for the sake of this question comes out to a total of 4,000
    permanent supportive housing units for the campus; is that
    correct?
13
          I take your word for it, yes.
          So strictly from a demand perspective, what do you think
    of the suggestion to develop 4,000 permanent supportive housing
    units on the West LA Campus from a demand perspective?
          From a demand perspective it's not evident to me that that
19
    is necessary.
         And why is that?
          Permanent supportive housing serves a subpopulation of
22
    homeless persons requiring disabilities and high levels of
23
    needs.
            Based on what we're seeing on the point-in-time count,
    and our -- the own demand that we see, there isn't a need for
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that many units of permanent supportive housing. Okay. Well, let's just play out the hypothetical that -and assume that VA was able to fill 4,000 permanent supportive housing units on the campus. Okay? How in your opinion would that impact VA's ability to create on the North Campus a residential community in which veterans want to live? I can't say this any more plainly, it will be an environment that no veteran will want to live in. There is not a reputable provider of services in the country of homeless services who would suggest having a concentration of 4,000 permanent supportive housing units clustered in one area is a good idea. And could you tell me why that is? We are going to have an alarming number of behavioral health incidents stemming from people's behavioral problems. It's going to make it difficult for veterans who are doing well to live in an environment where there is frequent mental health crises, widespread substance abuse disorders, the security is going to be very problematic, it's going to look like an armed camp if you are going to do it in a way that is safe. And we're going to recreate an environment that is the environment many veterans are trying to get away from, where they are going to be traumatized, where they are not going to feel safe, where they are going to be fearful.

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Healthy communities are mixed, which is why I keep focusing on permanent supportive housing, not the total number of housing units. The total number of housing units -- clearly West LA could have many, many more housing units than there are planned or currently have.

It's the type of unit that is going to make the community not one anyone is going to want to live in. And it's also -- let me go further, it's also going to create a stigmatization for the veterans living there that if we have that many veterans who are disabled because -- largely because of substance abuse and mental health disorders, the people living there are going to be stigmatized. We're going to end up with a community that's going to essentially be walled off by the local community because it's going to be -- there is going to be fear about it, there is going to be, again, this idea that, oh, this is where we send a certain type of veteran. It will also -- because we're now draining resources from the rest of the community where every veteran with these diagnoses lives, and as well intentioned as we are now, we don't know how the political environment changes in the future and how these veterans could face further discrimination because it's easy to identify them, here's this vulnerable group of people all living in one area, I think we'd court significant further discrimination against that group.

Are you aware of any permanent supportive housing project

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1
    of the size that plaintiffs' experts have proposed anywhere in
 2
    the country?
 3
          I'm not aware of anything that's even agreed to that
 4
    approaches 1,200 units, much less goes north of that.
          What are some of the supportive services that would be
 5
 6
    necessary to try to support a campus community with 4,000
 7
    permanent supportive housing residents?
 8
          I, frankly, don't know how it could be done. It would
    require a level of the intensive nature of -- it would just
10
    feel like a place people don't want to live. It potentially
11
    could become an armed camp to ensure that security is
12
    sufficient. It's not going to be an inviting environment.
13
          So it's your opinion that no matter the amount of
    supportive services, you could not mitigate the challenges
14
15
    presented by 4,000 permanent supportive housing units filled on
16
    the campus?
17
          You could not.
18
               MR. SILBERFELD: Objection, Your Honor.
                                                         That is
19
    leading.
20
               THE COURT: What is that?
21
               MR. SILBERFELD: Objection, leading.
22
                            I'm taking it as an expert. Overruled.
               THE COURT:
23
    BY MR. LOWENSTEIN:
24
          You can answer that question.
25
          I don't see how it could be done.
```

Q Now, you have mentioned in your testimony being familiar with evidence-based practices in the fields of homeless services and mental health?

Would developing 4,000 permanent supportive housing units on the campus to house disabled veterans be consistent with evidence-based practice in those fields?

A No. We need a healthy community, a mixed community. We could have 4,000 units of housing. I think there is a lot to be said for developing more affordable housing on the grounds.

But we want to create communities veterans want to live in. Veterans who will be comfortable going out and mingling and going to the parks that we create, and the places to eat, and activities. We want people in a place they want to live.

We don't want to create a place for veterans that veterans are afraid to go to, that they're stigmatized in, discriminated against because of what we've made.

And there gets to be -- there is a tipping point that we -- I don't know what that tipping point is, but we need to be able to serve veterans in a way that is meeting their needs with a healthy community, and where we have permanent supportive housing that is scattered and integrated into the community so that way they don't face the ostracism and discrimination, that they're just blended with the community, they are part of the community, they have an opportunity to live their full lives.

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Is community integration an important piece of VA's
approach to creating housing opportunities?
     Absolutely.
     And would the requirement to install 4,000 permanent
supportive housing on the campus undermine community
integration?
     It's smacks of re-institutionalization. We're asking
4,000 people who previously would have under
deinstitutionalization, the goal is when in the past we have
institutionalized people that had large numbers of people
living on hospital grounds because, frankly it was convenient
and it let the community avoid any responsibility for them,
just pack them into these places and we can sort of forget
about them. We don't want to recreate that. We don't want to
create what is essentially a re-institutionalized group packed
into housing because it's convenient for us with the best of
intentions, I understand, but that's what we will end up doing,
we will be re-institutionalizing these people.
                                                Instead of
giving veterans an honest opportunity to live their full life,
integrated into the community, a part of the community, and
places they want to live.
           MR. LOWENSTEIN: Your Honor, I think that is a good
time for a break if that works for the Court.
           THE COURT: It works for the Court if it works for
you, counsel. 1 o'clock okay for you folks? Go have a good
```

```
1
    lunch, we will see you at 1 o'clock. Thank you very much.
 2
                            (Lunch recess.)
               THE COURT: We're back in session. All counsel, the
 3
 4
    parties are present. The witness has resumed the witness
 5
    stand. Counsel, you continue with your direct examination,
 6
    please.
 7
               MR. LOWENSTEIN: Thank you, Your Honor.
    BY MR. LOWENSTEIN:
 8
         Mr. Kuhn, on Friday you talked briefly about a temporary
10
    housing initiative that you had proposed last year, the modular
11
    housing development initiative. Do you recall testifying to
12
    that?
13
         Yes, I do.
          Can you just remind us, what was the proposal that you
14
15
    were making in that initiative?
          I was attempting to create housing that, again, would be
16
17
    responsive to the needs of the veterans seeking services who we
18
    -- who I felt there was a gap in care.
            That would be for veterans with families, veterans who
19
20
    have certain types of disabilities including military sexual
21
    trauma.
22
          And now, what you are proposing, can you just describe
23
    what that housing would look like, generally?
24
          The modular housing was essentially almost mobile homes,
25
    where you would have apartment style living that could be put
```

```
1
    together relatively inexpensively. Prefabricated units that
 2
    could be brought to the site and assembled.
 3
          And about how many of those modular units were you
 4
    proposing in that initiative?
 5
          40 to 50.
 6
               THE COURT: I'm sorry, how many?
 7
               THE WITNESS: 40 to 50.
               THE COURT: 40 or 50. Thank you.
 8
 9
    BY MR. LOWENSTEIN:
10
          And how did you land on that number? Why not propose
11
    more?
12
          Honestly, 40 to 50 was probably more than -- I think
    almost certainly more than we needed. It was -- we didn't have
13
14
    the demand from families that would justify it.
15
            I was looking at SSVF data. And what I thought
16
    potentially could be demand if we created the resource, and I
17
    thought 40 to 50 would be more than sufficient.
18
          And does that include the other subgroups of veterans?
19
          Yes.
20
          Did that proposal get implemented?
21
          Unfortunately, no.
22
          Why not?
23
          The clock ran out. We lost the -- it was -- I had hoped
24
    to use the COVID authorities to build, because as we know, we
25
    don't have the statutory authority otherwise, and that perhaps
```

```
1
    the COVID authorities would allow us to do it.
 2
            I also hoped that we could use funding from the American
    Rescue Plan, and there was still funding available at that
 3
 4
    time, to pay for the cost.
          So, when it comes to temporary housing on the campus, you
 5
 6
    have testified that you have expanded CTRS; is that correct?
 7
          Yes.
    Α
 8
          There is a planned expansion of a Bridge Home; is that
    correct?
10
          Yes.
11
          And then there was this modular housing initiative
12
    proposal?
13
         Yes.
          Other than those three projects, have you identified any
14
15
    other resource needs for additional temporary housing on the
16
    campus?
17
          Not for temporary housing, no.
18
          Okay. Let's look again at Exhibit 84 which we presented
19
    to you and that is the expert report of Randy Johnson.
20
            Do you have that up there? I will also pull it up on
21
    our screen.
22
          I will use the screen.
23
          Great. Let's look at page 3.
24
          Okay. I see 3.
25
          Let's look at -- let me see. Just one second.
```

```
1
            Let's go to PDF page 5, and the report page number 3.
 2
          Uh-huh.
 3
          Okay. And now, do you see the last full paragraph, and we
 4
    have blown it up on the screen.
                THE COURT: David, could you get this up for me.
 5
 6
    Please continue, counsel.
 7
                MR. LOWENSTEIN: Thank you.
    BY MR. LOWENSTEIN:
 8
          Do you see there where it says, "I assume further, at the
    instruction of counsel, informed by the opinions of other
10
11
    experts, that creating 1,000 temporary housing units would have
12
    a robust and positive impact on the homeless veteran
    population."
13
14
            Do you see that?
15
          I do.
16
          Let's now turn to the next page.
17
            Okay. Do you see the section heading Temporary
18
    Supportive Units?
19
          Yes.
20
          And the first bullet there, I will read it into the
21
    record, it says, "There is an urgent need to place
22
    approximately 1,000 temporary supportive housing units on the
23
    property in order to make a robust impact on homelessness in
24
    the veteran population in the five county area covered by the
25
    West LA VA."
```

```
1
            Did I read that correctly?
 2
          Yes, you did.
 3
          All right. Now, let's pull up and look again at
    Exhibit 82.
 4
 5
            And this is plaintiffs' expert report of Steve Soboroff.
            Let's turn to page 4 of the report.
 6
 7
            Now, that first paragraph, do you see where it says, "I
    assume further at the instruction of counsel, informed by the
 8
    opinions of other experts that creating 1,000 temporary housing
    units would have a robust and positive impact on the homeless
10
11
    veteran population."
12
            Do you see that?
          I do.
13
14
          Okay. And on that same page, do you see that a section
15
    titled Temporary Supportive Housing -- and we should blow that
16
    up on the screen here.
17
            Do you see that?
18
          I do.
19
          And that first bullet, I will read it into the record.
                                                                    Ιt
20
    says, "There is an urgent need to place approximately 1,000
21
    temporary housing units on the property, totally different from
22
    the small temporary shelter bed huts which face San Vicente
23
    Boulevard."
24
            Did I read that correctly?
25
    Α
          Yes, you did.
```

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And just for clarification, do you know what this report
is referring to when it says "totally different from the small
temporary shelter bed huts which face San Vicente Boulevard"?
     Yes, I do.
Α
     And what would those probably be?
     CTRS.
     Okay. Now, we can put those to the side and take that
down from the screen.
       Mr. Kuhn, do you agree that there is a, quote, urgent
need, end quote, to install 1,000 temporary modular units on
the campus?
     Absolutely not.
     Why not?
     Well, first, it would be a fantastic waste of resources.
Why would we spend funds on something that is not going to
solve homelessness -- these are temporary -- a thousand
temporary units, at that -- when we currently are running open
beds with 300 units on the campus, and we routinely have over
150 empty available temporary housing beds every night.
       I would wonder what experts were consulted, who was
identified as experts, who would suggest this. Certainly not
someone -- anyone familiar with the Housing First movement or
anyone familiar with VA data.
       The recommendation is illogical.
           THE COURT: Did you say that you have 300 open beds
```

```
1
    on the campus?
 2
               THE WITNESS: We have 300 beds in the campus, and
 3
    overall, we have about 150 open units in our catchment area.
 4
    On the campus at any given night, we probably have --
 5
               THE COURT:
                           I hadn't heard that or I may have missed
 6
    it. You have 300 open beds on the campus?
 7
                                  We have 300 total beds on the
               THE WITNESS: No.
 8
    campus.
 9
                                  Now, so, to be certain, you do
               THE COURT:
                           Okay.
10
    not have 300 open beds on the campus; is that correct?
11
               THE WITNESS: That's correct. We do not.
12
               THE COURT: Okay. Thank you.
    BY MR. LOWENSTEIN:
13
          Typically, about how many open beds do you have on the
14
15
    campus when it comes to temporary housing?
          We currently have -- I'll do the math quickly in my head
16
17
    -- about 10 to 15 beds between CTRS and AVH, 20 beds in New
18
    Directions, 10 beds in Oasis. What is that? About 35?
19
    then we have another 32 beds in AVH scheduled to open in about
20
    six months' time. And then when construction is complete at
21
    New Directions, another 30 units of housing.
22
            So, we have additional capacity that is going to be
23
    added, and we, yet, have vacancies on the West LA Campus. And
24
    that does not include all of the vacancies we have off the
25
    campus. There is not a need for it.
```

I am a huge proponent, as I have shared, that the first mission for us is to get people off the streets.

If I felt there was a need for temporary housing, we would create temporary housing. There is not going to be a veteran we leave on the street for lack of capacity.

Q So, do you agree or disagree with Mr. Johnson and Mr. Soboroff that installing 1,000 temporary modular housing units on the campus would have a, quote, positive impact on the homeless veteran population, end quote, in LA?

A It's a terrible idea. And again, degrades the environment on the campus for the people who do live here.

We want to invest those resources in permanent housing, not more temporary housing. We have sufficient temporary housing planned or existing. We want to vest available resources in permanent housing. That is the very central concepts of Housing First.

And just to remind everybody, Housing First is what governs VA philosophy because it's evidence based and it's proven its effectiveness.

- Q And to be clear, would a 1,000 temporary housing unit project for the campus necessarily shift resources away from creating more permanent housing opportunities for veterans?
- 23 A I don't know where the money would come from. You know,
 24 this is -- unless Congress appropriates more funds, you have to

assume that the money is coming out of the existing VA budget.

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So, where is that budget going to come out of? It's
going to come out of homeless services. If it comes out of
homeless services, that is going to cost us permanent housing
resources.
       Where else could it come from?
           MR. LOWENSTEIN: May I have one moment, Your Honor.
                      Take your time.
           THE COURT:
          MR. LOWENSTEIN: No further questions for the
witness.
           THE COURT: Why don't you check with your team just
to make sure. See if there is anything further, at least at
this go around.
           MR. LOWENSTEIN: The team is comfortable. No
further questions.
           THE COURT: Counsel, are you comfortable with
cross-examination or do you need a break?
           MR. SILBERFELD: Ready to go.
           MR. LOWENSTEIN:
                            Just one matter, if I may, Your
Honor. We do reserve the right to recall the witness, if
necessary. Thank you, Your Honor.
           THE COURT: Then this witness has to be
cross-examined because the gentleman was taken on direct
examination.
           MR. SILBERFELD: It's either cross or recross at
this point, Your Honor.
```

```
1
               THE COURT: Recross examination?
 2
               MR. SILBERFELD: I'm not sure anymore.
               THE COURT: Well, this is your second go-round,
 3
    Mr. Kuhn.
 4
 5
               THE WITNESS: Okay.
                           REDIRECT EXAMINATION
 6
 7
                   (Plaintiffs' redirect examination)
    BY MR. SILBERFELD:
 8
 9
          Mr. Kuhn, if something isn't done to create temporary
10
    housing on campus, veterans on the street will die.
11
            Is that true?
12
          No, that is not true.
          Not true?
13
              We have sufficient temporary housing to get veterans
14
15
    off the street. Getting them to accept the temporary housing,
16
    right now, is a greater challenge.
17
          What you don't have is you don't have sufficient staff at
18
    multiple levels to get those veterans who are on the street
19
    into that housing?
20
          No.
               That is not true.
21
          Okay. All of the effort that you have described this
22
    morning and as of -- part of our conversation on Friday, too,
23
    all of that effort that you have made in the last two years,
24
    was made necessary by decades of neglect of the homeless
25
    veteran problem in West LA, right?
```

```
1
          I would disagree with that characterization. I don't
 2
    think that -- because the strategy changes, it doesn't mean the
    previous strategy was neglectful. It may have meant the
 3
 4
    previous strategy was not successful. But to say it was
    neglectful is a real leap.
 5
 6
          How much housing was there for permanent supportive
 7
    housing on the West LA Campus five years ago?
          It was Building 209, and that was it. So that is
 8
    54 units, something like that.
10
          How about 10 years ago?
11
          Zero.
12
          20 years ago?
13
          The same.
14
          30 years ago?
15
          I think you would have to go back quite a ways, then you
    would find that it was the original intent of the property when
16
17
    it was thousands of units of congregate housing.
18
          You would have to go back more than 50 years to find any
19
    significant amount of housing on the campus. Would you agree
20
    with that, sir?
21
          Yes.
22
          I'm going to jump around a little bit, but I will try to
23
    orient you as to my questions because I'm just going to follow
24
    counsel's outline, if I may.
            You were asked some questions about the REAP program --
25
```

```
1
          Yeah.
    Α
 2
          -- R-E-A-P, I think it is.
 3
          Yeah.
    Α
          You described what that is. Does the REAP program exist
 4
 5
    in Los Angeles?
 6
               I actually tried to do something similar, but not
 7
    every program works in every environment. Times change, and
 8
    sometimes a program that worked before doesn't work now. And
    we adapt.
          So, other than helpful background about your
10
11
    accomplishments, REAP is irrelevant to Los Angeles?
12
          That's correct.
13
          All right. Same question with respect to Maverick. You
14
    spoke about Maverick. Was Maverick a program introduced to Los
15
    Angeles?
16
          No, it was not.
17
          Again, one of your accomplishments, not relevant for
18
    purposes of our discussion.
                                 True?
19
          That's correct.
20
          You said that there was a list of priorities that you use
    to make decisions about how to move the West LA VA forward.
21
22
    Α
          Yes.
23
          Do you recall that?
24
            What are your list of priorities in order of importance,
25
    sir?
```

```
1
          First priority is making sure that every veteran who is
 2
    homeless and unsheltered has access to safe temporary housing.
 3
            Second priority is to make sure that the affordable
 4
    housing stock meets demands, and taking steps as necessary to
 5
    increase the affordable housing supply.
            Third is to integrate and consolidate community and VA
 6
 7
    resources to make sure that we deliver these services
 8
    efficiently and effectively so every veteran has an
    individualized, tailored plan to meet their specific needs.
10
          Another program that you were asked about was Rapid
11
    Resolution. That was the mediation program?
12
          Yes.
13
          Grandma was the example you gave us.
14
          Yes.
15
          Was Rapid Resolution a program introduced into Los
    Angeles?
16
17
    Α
          Yes.
18
          When?
          Shortly after I got here, we did training, I think it was
19
20
    in January of '23. And we will likely redo training again this
21
    year.
22
          And has Rapid Resolution actually been used to accomplish
23
    housing by resolving some interfamily dispute that some veteran
24
    has?
25
          It has. The numbers have not been significant, but it
```

```
1
    has.
 2
            As I have shared, there are going to be a lot of things
    I try. Some of the things will be successful, some moderately
 3
 4
    or less so, some not at all. But I'm going to try all sorts of
    things to try to address this problem, and continue to do so.
 5
 6
          Okay. And Rapid Resolution has helped provide housing to,
 7
    roughly, how many individuals?
          I don't have the number, but it's less than 100, I'm sure.
 8
          Okay. Is it less than 10?
              It's probably between 10 and 100, but I don't know
10
11
    the number.
12
          Okay. Another program you spoke about was Shallow
13
    Subsidy?
14
          Yes.
15
          Is that a program in Los Angeles?
16
          Yes.
17
          And how long has it been in the West LA VA?
18
          It's been here for as long as Shallow Subsidy existed.
                                                                   Ιt
19
    actually -- West LA was one of the pilot sites. Originally,
20
    Shallow Subsidy was rolled out to ten communities. LA was one
21
    of the ten.
22
            One of the things we learned from LA was that the
23
    subsidy wasn't large enough when it was initially rolled out.
24
    It was 35 percent but because of feedback from the community,
25
    we increased it to 50 percent. So it's been around for several
```

1 years. 2 And approximately, if you -- happy with a range of numbers, how many veterans, homeless veterans, have been helped 3 4 by the Shallow Subsidy program --I can tell you nationally. 5 6 Hang on --7 I don't know in Los Angeles. I hadn't finished. In West LA. 8 I don't have the number in West LA. I could find it. 10 Okay. You spoke about SSVF and the bridge funding. What 11 was that called again? 12 Intentional bridging. 13 Intentional bridging. That is a program where money is 14 spent while a veteran or an apartment is connected up for 15 purposes of a HUD-VASH voucher, right? It's money spent by SSVF to rapidly rehouse a 16 veteran, and then later is converted to a voucher. 17 18 I see. And that has been in Los Angeles at the West LA VA 19 for how long, sir? 20 We began intentional bridging probably in early '23. It's 21 probably -- its main impact has probably since, I'd say, summer 22 of '23. 23 So, roughly a year? 24 That's about right. 25 And in that year, how many veterans have been assisted by

```
1
    the intentional bridging funds that SSVF provides?
 2
          My guess is in the hundreds. But I would -- again, I
    would be guessing at a number.
 3
 4
          Okay. Fair enough.
            You were asked some questions about the PIT count, and
 5
    we sort of went back and forth between LA City and LA County,
 6
 7
    and it's not just LA County, it's the LA Continuum of Care,
    correct?
 8
          Correct.
          Which excludes a couple of cities -- Pasadena, Burbank,
10
11
    and Long Beach, or Glendale?
12
          Glendale.
13
          So, Pasadena, Burbank, and Glendale?
14
          Pasadena, Glendale, and Long Beach. But Long Beach -- we
15
    don't serve Long Beach.
16
          I will get this right before the end of the week.
17
          It's confusing.
18
          The PIT count for LA City for '24, you testified was down
19
    32 percent?
20
    Α
          Yes.
          And for the LA Continuum of Care, minus those three
21
22
    cities, down 23 percent?
23
          Correct.
          Do you understand the reasons for that drop?
24
```

The reason -- we can't determine direct causality.

```
1
    don't have that kind of scientific rigor to be able to do it.
 2
    But we can, from inference, because we know that housing
    placements significantly increased under the -- in the past
 3
 4
    year using the One Team model, so with the increase in
    placements, plus the reductions in unsheltered homelessness
 5
 6
    linked, potentially, to the counts we see coming in off -- from
 7
    the call center, I think we can infer that our actions has had
 8
    a direct impact on that reduction.
          But you don't know that for certain?
          No. We can't know that, and there are very few social
10
11
    service programs who can infer direct casualty. That standard
12
    is very high.
13
          There are certainly other explanations for a change in the
    PIT count, would you agree with that?
14
15
          Yes. You can come up with other explanations.
16
          So, for example, a homeless veteran who was counted in
17
    '23, and found on the streets in Harbor City, might have been
18
    found in '24, across the bridge in Long Beach?
          But those kinds of --
19
20
         Hypothetical.
21
          Those kinds of changes tend to be -- they tend to cancel
22
    each other out. So the numbers of veterans who would have left
23
    Los Angeles, who would have been offset by the number of
24
    veterans, in that example, who came in.
```

So, some of the kind of variables you are describing

```
1
    offset each other.
 2
          Okay. Veterans die, that's a variable?
 3
    Α
          Yes.
          Veterans leave the area, completely, that is a variable?
 4
          Correct. Veterans enter the area. New veterans are made
 5
 6
    who are discharged from the service.
 7
            So there are inputs and exputs -- ex- -- that -- we have
 8
    reasons for people coming into the system, inputs, and people
    leaving the system.
          Can you say to a reasonable degree of scientific certainty
10
11
    that the explanation for the drop in homelessness among
12
    veterans as exemplified by the PIT counts that you testified
13
    about is due to increased housing placement?
          As I have shared, scientific certainty is something
14
15
    extremely rare in social services. We can infer causation, but
    we cannot be certain of causation.
16
17
          All right. You testified in response to counsel's
18
    question about increases in other communities. Do you remember
19
    that?
20
    Α
          Yes.
21
          Increases in the PIT counts?
22
          Yes.
23
          And you said that San Diego had gone up -- was it
24
    6 percent?
25
          6 percent.
```

```
1
          Okay. And that's 6 percent out of a total homeless
 2
    population there, of how many?
 3
          I don't remember offhand.
          It's under 1,000, right?
 4
 5
          I don't remember offhand.
 6
          It's 800.
 7
    Α
          Okay.
          And in Orange County, you said, I think, that the homeless
 8
    population in a PIT count this year also went up?
10
          Correct.
11
          From what to what?
12
          I don't remember the numbers.
13
          Do you remember the percent of increase?
14
          I remember the percent for the entire county was over
15
    20 percent -- not veterans, I don't remember the veteran count.
16
    And that count --because Orange County doesn't do a count every
17
    year, they do it every two years, so the change is from '22 to
    '24.
18
19
          Do you know what the total homeless veteran count was in
20
    Orange County in either '24 or '23?
21
          I do not.
22
          Does 328 sound right?
23
          I will take your word for it. It's certainly searchable
24
    on -- I'm sure if you Google it, you could find the number
25
    quite easily, or look at the HUD website.
```

```
1
          Well, we did.
    Q
 2
          There you go. So you have the number.
 3
          San Bernardino, you said, had an increase --
 4
          Yes.
 5
          -- right?
 6
    Α
          Yes.
 7
          Do you know how much?
 8
          Again, I do not.
          Okay. And the San Bernardino homeless veteran number was
10
         Does that sound about right?
11
          It's relatively low, certainly compared to Los Angeles.
12
          And that's for the entire County of San Bernardino, right?
13
    Α
          Yes.
14
          And that is the largest county in the United States?
15
          Is it? I didn't know.
16
          Okay. Long Beach had an increase, you said?
17
          In veterans, yes.
18
          Right. Do you know what the homeless count is for the
19
    City of --
20
          A few hundred.
21
          -- Long Beach. 380 sound about right?
22
          It sounds about right.
23
          Okay. Now, the drop that you testified about in LA City
```

and in the LA Continuum of Care, that was not matched by a drop

of the rest of your catchment area, correct?

24

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22

23

24

```
It was in portions. So, in Ventura there was also a steep
drop. In Kern County, although there wasn't a drop if you
compare it to the general population, there was considerable
growth in the homeless population in Kern County, but among
veterans there was no change.
       The only area where we did not outperform the general
population, in the GLA catchment area was in Santa Barbara.
                                                             Ιn
every other area, the VA -- the veterans count significantly
outperformed the general population.
     Well, let's stay with the raw numbers of homeless between
'22, or '23, depending upon whether a county does the count
once a year or twice a year, and the numbers in '24. Can we
just stick with that for a moment?
     Sure.
     In San Luis Obispo County in '22, they recorded 16
homeless vets. Does that seem right to you?
     San Luis Obispo had a change in their methodology.
there was a significant jump in the veteran count, but the
count was not -- it's apples and oranges. What they did in '22
and '24, they will -- it says on their website, this is public
information, that they changed the way they count.
     Okay. So, we shouldn't compare those numbers at all?
     No, we should not.
     All right. In Ventura in 2023, there were 134 homeless
veterans, and this year, it dropped to 69. That is that big
```

1 drop you talked about? 2 Yes. 3 All right. In Kern County in 2023, there were 92 homeless 4 veterans, and this year, there was one more, 93? But if you look at the general population count, which 5 6 went up very much, that is a relative success that ours did not 7 go up, essentially, and there was a big jump in the general 8 population. In Santa Barbara County in 2023, the homeless count was 82, and in 2024, it was 90. 10 11 Yes. The one year we did not outperform. 12 Okay. And you know, we have talked over the course of the 13 last couple of days about this catchment area, that is the five 14 county area. 15 Do you have an estimate for us of how many square miles that is? The five counties. 16 17 It's quite large. I don't have an estimate, but I could 18 tell you that overall veterans homelessness in that in that --19 our entire catchment area went down 21 percent. Again, 20 significantly outperforming the general population. 21 My question was about the size of the area. 22 I don't know the size of the area. 23 Does 20,000 square miles seem right? 24 Α Huge.

25

0

Huge.

```
1
          Yeah. I'm sure, again, Google maps would tell us, if we
    Α
 2
    asked.
 3
          I have asked.
 4
          Okay.
          You testified in part, when you and I made the housing
 5
 6
    charts, you testified at some length about the housing options
 7
    that are really collaborations between VA and community
 8
    partners. Do you remember that general topic?
          Yes.
    Α
          Those collaborations, Mr. Kuhn, are made necessary, are
10
11
    they not, again by decades of failure on the part of the VA to
12
    provide housing to homeless veterans?
          Well, I think it would be difficult to describe VA's
13
14
    efforts as failing, when over the past dozen years homeless
15
    among veterans have declined in half, while the general
16
    population, if you exclude the veterans number, is essentially
17
    unchanged. So, in fact, this was just recently covered by the
18
    New York Times, there has been a significant improvement in
19
    veterans' homelessness in part because of the efforts made
20
    nationally with support of Congress with the funding that has
21
    been made available to address this issue.
22
          You were asked some questions about outreach. Do you
23
    remember that?
24
          Yes.
25
               MR. SILBERFELD: And I -- I'm sorry to use my phone,
```

2

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24

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Your Honor, I took a picture of the transcript because I didn't
    want to get the testimony wrong.
    BY MR. SILBERFELD:
          At page 82 of today's transcript, Mr. Kuhn, you were asked
    the following question:
            "What are the challenges that CRS outreach faces in
    engaging and -- in engaging unsheltered veterans throughout
    outreach efforts?" Let me do that one more time.
            The question was: "What are the challenges that CERS
    outreach faces in engaging unsheltered veterans through
11
    outreach efforts?"
            Your answer was: "The VA will never have enough
    outreach staff. We could not afford to hire outreach staff to
13
    cover the entire GLA catchment area, which is quite large."
            Why can't you afford it?
          Like any budget, we have to make choices. Our resources
    are not limitless, if they were limitless, we could afford it,
    but I would rather invest money in our resources that are going
    to directly go to end permanent -- end homelessness and support
    permanent housing.
21
            For outreach we have the advantage that there are other
22
    resources we can collaborate with, take advantage of, and serve
23
    the purposes that we need.
            So why invest in resource that's duplicative and is
    already being provided by the County or other local agencies,
```

1 and that we can share resources as I've described in One Team 2 to take advantage of the strengths of all of these different programs. There is no need to duplicate every program by every 3 4 agency. That kind of stove-piping mentality is not productive. 5 Can we at least agree that as far as outreach efforts go, you and the VA make a choice about where to spend money? 6 7 We all make choices on where to spend money, of course. 8 Well, of course. But it isn't a matter of you can't do something, it's you choose not to, correct? 10 We can't given current resources. 11 What is the annual budget of the VA? 12 I don't know. It's substantial. 13 \$407 billion sound right? 14 But homeless services are a line item in our budget, so 15 unless Congress provides statutory support to provide more 16 funding for homelessness, our budget is pretty much fixed. 17 You talked about in counsel's questioning of you, about 18 the severe health consequences that people on the street face, veterans and others? 19 20 Α Yes. 21 That -- none of that is new information, is it? 22 No, of course not. 23 And that's been known for decades? 24 It has. 25 You also testified that veterans don't want to live on

```
1
    campus, they don't want to live in a hospital setting.
 2
                   Do you remember that?
 3
          I said some veterans do not want to live on campus, that
 4
    is correct. Not all, some.
 5
                 And in part your explanation was that people may
 6
    not want to live on campus because they don't want to live in a
 7
    hospital setting, correct?
 8
          Right.
    Α
          And what is out there now in West LA is a hospital
    setting, right?
10
11
          You mean on the grounds of West LA or do you mean the --
12
          Yes, sir, on the grounds of West LA.
13
          Right, it's based at a hospital.
14
          Sorry?
15
          It's based at a hospital. Our housing on West LA Campus
16
    is a hospital setting.
          There is no community out there now?
17
18
          There is a limited community.
19
          Well, there's 233 individuals living in three buildings?
    Q
20
    Α
          Right.
21
          But there is no community services?
22
          There is limited community services.
23
          There is no store?
24
    Α
          None.
25
          There is no restaurant?
    0
```

2

3

4

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10

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13

14

15

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22

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24

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I should -- no, there is not no store, the store is
          There is a store on the North Campus run by the
Canteen Services. It's limited.
     What can you buy there?
     You can buy lunch, you can buy limited selections.
certainly an area where we are looking to develop and it's one
of the reasons why we have the Veterans Canteen Service.
They've come out to visit the property. They have committed to
expand services. It is absolutely an area of need.
certainly not going to contest that point, we need some far
more robust where there is groceries, where there is a range of
items you can shop for.
       What we have right now is not sufficient.
     Other than the open area between the three buildings we
have talked about, 205, 8, and 9, that sort of parklike setting
out in front of those buildings, you are familiar with that,
are you not?
     Uh-huh.
     Other than that, is there a place to commune on the
grounds if you wanted to sit and talk?
     We are in the process of developing something as sort of a
community center. It's still in early proposal stage, but it's
something we certainly hope to see put in place, not -- maybe
the first half of next year.
     It's not there today?
```

```
1
          It is not. I'm not saying there is not work to do,
    Α
 2
    clearly we have work to do.
          Sure. What about the chapel, Mr. Kuhn?
 3
 4
          I would love to see that restored.
 5
                THE COURT:
                            I'm sorry, just a moment, I didn't hear
 6
    the answer.
 7
                THE WITNESS: The chapel, we would love to see it
 8
    restored.
    BY MR. SILBERFELD:
          Do you agree, sir, that a sense of community may well
10
11
    include a place to worship, either nondenominationally or
12
    denominationally?
13
          I'm actually very excited by the chapel, U.S. Vets has
14
    been raising money for that and my understanding is that they
15
    are very close to raising sufficient funds to completing it.
    They had to raise -- because of it's a historical preservation
16
17
    site, they had to raise enough money to demonstrate that they
18
    could complete the project before starting it. This is what --
    this is hearsay, by the way, this is what the U.S. Vets have
19
20
    shared with me. But that they are very close to raising enough
21
    money to completing -- having sufficient funds to complete
22
    restoration.
23
          How long has it be since the chapel was in use?
24
          A long time. I don't know when.
25
          30 years, 50 years? Longer?
```

1 I don't know. Α 2 Why is this restoration of the chapel, which you would 3 agree is part of community, right? 4 Yes. Why is that left to a charitable organization which has 5 6 the need to raise money to do this work? Why isn't that chapel 7 open today fully restored for veterans' use? 8 The VA right now has a backlog of things to build and repair on -- not just on the West LA Campus, but across the 10 The backlog is in the billions of dollars. 11 healthcare facilities that are central for treating and serving 12 veterans. 13 So if we decide to say we're going to take millions of dollars to restore the chapel, that means that's not money 14 15 available to build out a primary care clinic, or restore something for prosthetics, so people's spinal cord injuries can 16 17 get served. 18 So it's a question about choices. If we had the money 19 to repair everything -- we have roofs at the -- on the West LA 20 Campus, a roof, right in our own homes that would be the first 21 thing we would repair. We have roofs we cannot afford to 22 replace, we simply don't have the money, the backlog for 23 repairs for essential buildings are going unmet, so this is not

The amount of money available for infrastructure is

just an issue of the chapel, this is across VA.

2.4

```
1
    grossly insufficient, and we can only spend what is
 2
    appropriated.
 3
          How many total buildings are there on the West LA Campus,
 4
    approximately?
 5
          I wouldn't even guess. A lot.
 6
          95?
 7
          I don't want to hazard a guess.
 8
          How many of them are partially or completely unoccupied?
 9
          A bunch. And that's part of the inventory we're using of
10
    course.
11
                THE COURT: Hang on just a moment. A bunch?
12
               THE WITNESS: I don't have a number. If you want me
13
    to guess.
14
               THE COURT:
                            I'm interested now or through Braverman
15
    or Soboroff or Johnson, I'm going to want to know that number.
    That doesn't mean that they're functional, it doesn't mean
16
17
    they're not up to standard, I don't have an idea of what that
18
    number is.
19
               THE WITNESS: We can get that.
20
               THE COURT: I need to know where they're located
21
    eventually, either through you, Braverman, your experts,
22
    Soboroff, Johnson, so I'm just putting everybody on notice,
23
    we're here until I get that number and I'm not saying that
24
    they're suitable rehab, I just don't know until I go out there
25
    in a couple of weeks, but I would like to know now.
```

```
1
    BY MR. SILBERFELD:
 2
          Let me try it this way. Mr. Kuhn, does the number 45
    buildings sound about right as being buildings that are
 3
 4
    partially or completely empty?
          Again, I would only be hazarding a guess. It sounds like
 5
 6
    you have researched it so, we can get back and confirm it.
 7
          All right. Great, let's do that.
                THE COURT: And why don't you come back later, or
 8
 9
    Mr. Braverman --
10
               THE WITNESS: We'll have somebody.
11
               THE COURT: Or somebody, give me a number that you
12
    can all agree on. You folks can -- it's like the map, work it
13
    out for me, okay? Just give me the number.
14
    BY MR. SILBERFELD:
15
          In response to counsel's question about building 1,200
    permanent supportive housing units, just to be clear, that's to
16
17
    be accomplished by 2030, correct?
18
          I think it was 2036 but I -- no, 2030, you are right.
19
          It's not 2036?
20
          No, you're right. You're right.
21
          Please don't, dates confuse me.
22
          I'm getting dates confused.
23
          2030.
24
    Α
          Yes.
25
          Six years from now, roughly.
```

```
1
            And you said that number could adjust?
 2
          Yes.
 3
          But as we sit here today, there is no study underway, is
    there, to determine whether 1,200 permanent housing units on
 4
 5
    the campus is the right number or not?
          There is no study, but there are -- there is exploration
 6
 7
    about possible further development.
 8
          When did that further exploration begin?
    Q
          About a year ago.
    Α
10
          About a year ago?
11
          Yes.
12
          And what does it consist of, that exploration?
13
          Not a year ago, more like six months. It's to see whether
14
    we can construct affordable housing on the campus separate from
15
    permanent supportive housing.
16
          And who is leading that effort, sir?
17
          That is a combined effort that we initiated that is with
18
    OAEM.
19
               THE COURT: I'm sorry, with who?
20
               THE WITNESS: OAM. It's undergoing legal review
21
    right now.
22
               THE COURT: O-A-M, who is that?
23
               MR. SILBERFELD: I think it's O-A-E-M, Your Honor.
24
               THE WITNESS: Office of Asset and Enterprise
25
    Management.
```

```
1
               THE COURT: He's going to do this again, slowly.
 2
               THE WITNESS: Office of Asset and Enterprise
 3
    Management, O-A-E-M.
 4
                THE COURT: I'm not very good at acronyms, okay?
 5
    Office of Assets and?
 6
               THE WITNESS: And Enterprise Management.
 7
               THE COURT: What's that?
 8
               THE WITNESS: They basically are in charge of doing
 9
    all of the leases on the grounds of VA for permanent housing.
10
                THE COURT: So they are in charge of the leases, but
11
    they are the planning head?
12
                THE WITNESS: Different from planning.
13
               THE COURT: Counsel, you ask the question, I'm
    curious who's taking the lead, if the VA is or if a leasing
14
15
    agency is, so either side, develop this for me. I don't know
    what the plan is yet.
16
    BY MR. SILBERFELD:
17
18
          The exploration of building other kinds of housing, which
    you said started roughly six months ago, is -- that's a VA
19
20
    project?
21
          Yes.
22
          Headed by somebody in West LA?
23
          It started with me, it's now under review by the OAEM,
2.4
    that's the Office --
25
          And understanding that it's gotta go through a review and
```

```
1
    may change, what is the premise of that exploration?
 2
          The premise is we need more affordable housing, as I have
    described in my testimony.
 3
 4
          And what's the number of units that is being explored to
    build additional housing on the West LA Campus?
 5
 6
          We're not at the point of establishing a number yet.
 7
    whether we have the authority to do it and whether we can
 8
    proceed. So early days.
               THE COURT: So you haven't established a number --
    let me write "a number" and you don't know if you have the
10
11
    authority?
12
               THE WITNESS: Correct.
13
               THE COURT: Thank you.
14
    BY MR. SILBERFELD:
15
          All right. You were asked some questions by Mr.
    Lowenstein about the referral rate by VA to at least the
16
17
    Housing Authority of the City of Los Angeles. Do you remember
18
    that?
19
          Yes.
20
          And I think you and I established that in 2023 the weekly
21
    referrals were four? Do you remember that? Four per week?
22
          What I have shared is, yes, it was low in 2023 but now we
23
    are up to just north of 13 a week for just HACLA.
24
          Right. We're just talking about --
25
          H-A-C-L-A, HACLA.
```

```
1
          We're just talking about HACLA, H-A-C-L-A, the Housing
 2
    Authority of the City of Los Angeles. And there are 19 housing
    authorities all told?
 3
          Correct.
 4
          And at 13 referrals a week, that is about half of what
 5
 6
    HACLA has told you they need in order to deploy the available
 7
    vouchers that they have to deploy, correct?
          That's correct.
 8
    Α
          And you have been at the clip at 13 referrals a week for
10
    how long?
11
          Since about the beginning of this calendar year.
12
          So seven months, give or take?
13
          Give or take.
          All right. You weren't asked any questions about how VA
14
15
    and CERS is addressing the attrition rate, that is people who
16
    fall out of the HUD-VASH program.
            Do you understand that as many people in 2023, actually
17
18
    more, fell out of the HUD-VASH program than entered it?
19
          That's no longer true.
20
            Part of what we have done is closer collaboration with
21
    the public housing authorities, so that the issue you
22
    described, which did occur, we weren't getting paperwork done,
23
    was happening too often, is not occurring now.
24
          So you answered a question I didn't ask, but I appreciate
25
```

the answer.

2

3

4

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14

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21

22

23

24

```
In 2023, more people fell out of HUD-VASH than entered
it, at least as the Housing Authority of City of Los Angeles is
concerned, correct?
     I don't recall the numbers offhand, I know that there was
issues with us not getting in as many referrals as people
coming out. I don't know if it was a net negative or not, I
don't recall.
     And you say that's no longer true?
     Yes.
Α
     How long has that been the case, namely that apparently
the attrition or people falling out problem --
     This calendar year.
     -- seems solved or made better, what is it?
     I don't want to ever say solved because we don't know what
is going to happen in three months' time. I would like to
think it's solved, but certainly for the moment it's -- for now
it's solved.
       We would like to see ongoing improvements, we're not
satisfied with the improvement we have seen, we would like to
see continuous change in the better direction so that we use
more and more of these vouchers.
     What was done by VA to stem the attrition problem?
     Better coordination, One Team. Well, first, we have hired
more staff, but we also have much better coordination than we
have had in the past.
```

```
1
          So do you ascribe the improvement of the attrition rate to
 2
    the improvement of your staffing when a year ago it was roughly
    70-something percent to almost 90, is that the cause?
 3
 4
          Staffing and coordination, those two are probably the
 5
    critical changes.
 6
          Okay. Do you know about the designated service provider
 7
    program --
 8
    Α
          Yes.
          -- that was rolled out in March?
10
          Yes.
11
          And roughly, that was a program that VA rolled out to
12
    incentivize the housing authorities themselves to become case
13
    workers for all intents and purposes, correct?
          It's something that HUD has made available to the local
14
15
    public housing authorities to support additional services to
16
    expedite voucher utilization.
17
          Well, it was a program to ask the housing authorities to
18
    basically act as case workers?
19
          To supplement, yes.
20
          Okay. Did HUD provide any training for that program?
21
          The program is -- so far it has not, it's only in a
22
    discussion stage.
23
            Whether our local PHAs ultimately adopt it is up to the
24
    local PHAs, they would be better to speak on it than us.
25
                THE COURT: Just one moment, if you would pause.
```

```
1
                (Pause in proceedings.)
 2
                THE COURT:
                            Thank you for the pause, Counsel.
 3
    Please continue.
    BY MR. SILBERFELD:
 4
          The Designated Service Provider Program is relatively new,
 5
 6
    it was rolled out in March?
 7
          It actually doesn't even exist yet in Los Angeles.
          Okay. Will it be funded by either HUD or VA in order to
 8
    compensate the public housing authorities who are going to be
    asked to do this work?
10
11
          Whether it's funded is up to HUD. I know that the PHAs
12
    are interested, whether it happens or not, again, I don't know.
13
    It ultimately will depend on the local PHAs to decide whether
14
    they want to pursue it.
15
          Based on what you understand the program to be, is there
    funding from HUD to pay the public housing authorities to do
16
    this work?
17
18
          There is limited -- there is very limited funding for it.
19
          What does that mean, sir?
20
          The PHAs essentially have to find money out of their own
21
    hide; however, there is some additional funds coming into their
22
    administrative accounts through another stream that might allow
23
    them to offset other expenses and free up money for this, if
24
    they chose to do it.
25
          You were asked a series of questions about whether 4,000
```

```
1
    permanent supportive housing units on campus is the right
 2
    number and you said, "Absolutely not," correct?
          Correct.
 3
 4
          What is the right number?
          I don't have the right number. I'm actually concerned
 5
 6
    that even 1,200 permanent supportive housing units may be too
 7
    many, but we certainly could use at least 4,000 units of
 8
    housing.
          Okay.
10
               MR. SILBERFELD: If I may approach, Your Honor, I
11
    have got one more chart to make and then I'm finished.
12
    BY MR. SILBERFELD:
13
          Mr. Kuhn, what I would like to do is have you count up
    with me the number of available housing units for the various
14
15
    types of housing you described to me earlier. Can we do that?
    We'll call it as of today, August 12th. All right?
16
17
    Α
          Okay.
18
          Let's start with permanent supportive housing on campus.
19
    There is 233, correct?
20
    Α
          Correct.
21
          They're 100 percent occupied?
22
          There's some turnover so there is always a couple of
23
    vacancies, but essentially yes.
24
          And available zero, approximately?
```

For all intents and purposes. Yes.

```
1
          CTRS, now I'm going to lump together the drop-in as well
    as the sheds, it's 147?
 2
 3
    Α
          Correct.
 4
          There you told me about 90 percent occupied?
 5
          Yes.
 6
          Let's call that 15 available.
 7
          On any given night it varies, but yes, let's say that.
 8
          The project-based units throughout the community, remember
    Q
    the map we talked about?
10
          Uh-huh.
11
          I'm just going to call those "PD units." There are you
12
    said 1,500 of those, right?
13
          Correct.
    Α
14
          They're about 90 percent occupied?
15
          Correct.
16
          So the available units would be 10 percent, call that
    150 --
17
18
    Α
          Yes.
19
          -- approximately?
20
            The bulk lease combining the two buildings is 51.
21
          Correct.
    Α
22
          100 percent occupied, zero available?
23
          Correct.
24
          ABH, 32 available -- sorry, 32 units, right?
25
          Correct.
    Α
```

```
80 percent occupied was your estimate?
1
    Q
 2
          Correct.
 3
          So 6 or 7?
          I do want to point out, you're combining temporary and
 4
 5
    permanent housing if that matters.
 6
          I'm just trying to count spaces.
 7
    Α
          Okay.
 8
          Call that 6?
          Yes.
    Α
10
          Oasis, which is the women's facility?
11
          Yes.
12
          18 and you said 40 percent occupied?
13
          8 people in it so about 40 percent.
14
          Okay. And that would make it 12 available?
15
          10 available.
16
          10?
17
    Α
          Yes.
18
                     New Directions, 100 available beds?
          Two more.
19
          It's actually 90 now and it's going to be 120.
20
          Well, let's just count the ones we have today.
21
          90.
22
          90.
               And you said 80 percent occupied?
23
    Α
          Yes.
24
          Which means the available ones are roughly 18, correct?
25
          Yes.
    Α
```

```
1
          Give or take?
    Q
 2
          Yes.
 3
          And, lastly, the transitional housing, these are community
    based --
 4
 5
          Uh-huh.
 6
          -- facilities, correct?
 7
    Α
          Correct.
 8
          There are 600 of those. And you said they're about
    Q
    70 percent occupied?
10
          Correct.
          Which would mean we would have roughly 180 units there?
11
12
          Correct.
          Okay. So just on this page it's 198. Let's just count up
13
14
    the first page and get a total, shall we?
15
          Uh-huh.
          These two are 165, plus 6, is 171, plus 10 is 181, does
16
17
    that seem right?
18
          Uh-huh.
    Α
19
          Do you agree with that?
20
    Α
          Yes.
21
          I get a grand total of about 379. 379, does that seem
22
    about rights to you?
23
          Dedicated veterans housing.
24
    Q
          Yes, sir.
25
          Not including tenant based factors.
```

```
1
          Correct. Dedicated veteran housing?
 2
          Yes.
 3
               MR. SILBERFELD: Your Honor, I would like to mark
 4
    these two pages as plaintiffs' next in order. I will do it
 5
    informally, 217.
 6
               THE COURT:
                           217, all right.
 7
               MR. SILBERFELD: And I will offer that.
               THE COURT: Received.
 8
 9
                  (Exhibit 217 received into evidence.)
               MR. SILBERFELD: That's all of the questions I have.
10
11
               THE COURT: Counsel, do you have questions? Let's
12
    call it the second go-round, whether we call it redirect or
13
    recross.
               MR. LOWENSTEIN: No questions for the second
14
15
    go-round. Thank you, Your Honor.
               THE COURT: I want to wait until I hear from
16
    Dr. Braverman, Soboroff, Johnson, and Sherin.
17
18
            And I may have a number of questions, but I don't want
19
    to ask you. I want to hear the whole lawsuit, and then come
20
    back and give counsel, if I still have those same questions
21
    after I hear from all of your primary experts, a couple of
22
    questions I might have. But I think it's premature right now.
23
    I may have questions at the end.
2.4
            Now, I have no idea where we're going.
25
            If this passes through a gate into what I call
```

```
1
    injunctive relief, that is an equitable function of the Court.
 2
            And I deal in equity there, but that doesn't mean the
    Courts are wise. We pretend we are.
 3
 4
            So, I may need, if we get to that phase, you back,
 5
    Soboroff, Johnson -- I mean, a whole different world at that
 6
    time. You know, try to seek in equitable remedy. Do you have
 7
    any vacation plans in the next year? Just joking with you.
 8
    just want to be courteous. What do you have coming up, let's
    say -- because I think I'm going to move another case I have
10
    back. But I just don't know where we are until the end of the
11
    week.
12
               THE WITNESS: I actually have more availability now.
13
    The second week of September, I'm out.
                           That is good to know. I will not
14
               THE COURT:
15
    inconvenience you, so if you have a spouse or whatever, you are
16
    going. Okay.
17
            I want to thank you very much. Thank you very much.
18
    You may step down. It's been a pleasure.
19
            Now, I tossed out something that I'm going to backtrack
20
    on.
21
            Just giving me the number of buildings that are empty or
22
    partially empty may not be helpful, because you have one office
23
    in a building that could hold, you know, 150 units, so -- but
24
    when we go out there, I might get a general idea kind of what
25
    -- not building by building, but what is available and what is
```

```
not. And you know, this office is occupied by three offices of
 1
 2
    so and so. So I don't know if 45 buildings, if you are
    correct, is meaningful. I think if I was on the government's
 3
 4
    position I would say, well, Judge, 45 buildings but they are
    partially used, I might have an office in there. But that
 5
 6
    doesn't answer whether they could be rehabilitated or people
 7
    could be put in. So I'm not sure you I'm going to have you
 8
    chase that number right now.
            But eventually, I'm going to be kind of curious of what
10
    our capacity is out there, whether subject to renovation or
11
          It may not be.
12
            What do you want to do next? Call another witness?
    Excellent. I love the enthusiasm.
13
14
            Why don't you call another witness?
15
               MR. ROSENBAUM: Your Honor, the plaintiffs
    enthusiastically call Dr. Steve Braverman.
16
17
               THE COURT: Great.
18
               MR. ROSENBERG: He's in the building. We will just
19
    go get him now.
20
               THE COURT: Do you want me to take a recess now,
21
    just ten minutes while you get him?
22
               MR. ROSENBERG: Yeah. Maybe ten minutes.
23
               THE COURT: Why don't we take ten minutes, counsel.
24
    We will come back, and let's try to get his testimony at one
25
    time.
```

```
1
                                (Recess.)
 2
               THE COURT:
                           We're on the record. All counsel are
 3
    present. The parties are present.
 4
            Counsel, if you would like to call your next witness.
 5
               MR. ROSENBAUM: Thank you, Your Honor. Plaintiffs
    call Dr. Steven Braverman.
 6
 7
               THE COURT: Would you be kind enough to raise your
 8
    right hand. The clerk is right here.
 9
               THE COURTROOM DEPUTY: Do you solemnly swear or
    affirm the testimony you shall give in the cause now before
10
11
    this Court shall be the truth, the whole truth, and nothing but
12
    the truth, so help you God?
13
               THE WITNESS: I do.
14
               THE COURT:
                           Thank you very much. If you may be
15
    seated. We have got a mess up here. We will clean this up.
16
    The steps are closest to the wall.
17
               THE WITNESS: Thank you.
18
               THE COURT: Dr. Braverman, I have already disclosed
19
    I met you a number -- years ago, and then maybe another time
20
    out of the facility a couple of years ago. So counsel already
21
    knows we have had a meeting before.
22
               THE WITNESS:
                             Thank you.
23
               THE COURT: So, if you would be kind enough to state
24
    your full name, please.
25
               THE WITNESS: Yes. Steven, with a V, Edward,
```

```
1
    Braverman, like I'm a braver man than you.
 2
                         STEVEN EDWARD BRAVERMAN,
 3
                          having been duly sworn,
                          testified as follows:
 4
 5
                THE COURT: All right. Thank you. This would be
 6
    direct examination by plaintiff's counsel.
 7
                MR. ROSENBAUM: Thank you, Your Honor.
                           DIRECT EXAMINATION
 8
 9
                     (Plaintiffs' direct examination)
    BY MR. ROSENBAUM:
10
11
          Dr. Braverman, it's very nice to see you again.
12
    Α
          Thank you.
13
         How are you?
14
          I'm well. How are you?
15
          I'm good. Dr. Braverman, what is your current position,
16
    please.
          I am the network director for the Desert Pacific
17
18
    Healthcare Network, otherwise known as VISN 22.
          And that network --
19
20
          I'm sorry. The Desert Pacific Healthcare Network,
21
    otherwise known as VISN, V-I-S-N, 22.
22
          And VISN is all caps, right?
23
          That's correct. The VA Integrated Service Network.
24
          Thank you. And that network, sir, that includes
    California?
25
```

- 1 A The four facilities and their catchment area is in
- 2 | Southern California, the three in Arizona, and the one in New
- 3 Mexico.
- 4 Q And when you said Southern California, that includes Los
- 5 | Angeles?
- 6 A Los Angeles, Long Beach, Loma Linda, and San Diego.
- 7 Q And prior to taking that position, you were the director
- 8 of the VA Greater Los Angeles Healthcare System; is that
- 9 | correct?
- 10 A Yes.
- 11 | Q And that position, sir, you began towards the end of
- 12 | September 2019?
- 13 | A Yes.
- 14 | Q And in terms of your familiarity, you first were on the
- 15 grounds of the West LA VA campus sometime in July of 2019; is
- 16 | that right?
- 17 | A Yes.
- 18 | Q And you were there for a brief meet and greet with your
- 19 | staff; is that right?
- 20 A Yes.
- 21 | Q And I take it, sir, like your colleagues, you don't want
- 22 | there to be such a thing as veterans experiencing homelessness;
- 23 | is that right?
- 24 A Yes.
- 25 | Q And when we say you don't want veterans experiencing

- 1 homelessness, you want no veterans to be experiencing 2 homelessness; isn't that correct? 3 Α Yes. 4 And one of the principle reasons that you have for this position that you have just stated, is that housing, like 5 access to care, is a factor that affects one's health; isn't 6 7 that right? 8 Housing is a contributor to overall health. I would agree that that's one of the many, many factors that play a role in 10 overall health, yes. 11 That is kind of the no brainer, right? 12 I agree with your question. 13 The VA wants our veterans, who have served our nation, to 14 have every opportunity to have the very best health they can; 15 isn't that correct? 16 Yes. And in fact, every president that you and I can name in 17 18 our lifetime has shared that same position; isn't that right? 19 Well, I believe the recent ones have. I can't speak to 20 every one in our lifetime. But that's a general statement. 21 would not disagree with that. And that is presidents from both political parties?
- 22
- 23 Yes.
- 24 And every secretary of the VA in recent memory has had
- 25 that same position; isn't that correct?

- 1 A The ones that I am familiar with.
- 2 Q And that, again, regardless of which political party
- 3 appointed that secretary to that person's position with the VA;
- 4 | isn't that correct?
- 5 A Yes. This is not a partisan issue.
- 6 Q It's, in fact, the official position of the VA regardless
- 7 of political party, regardless of partisanship. It's something
- 8 | we can all agree on is; isn't that correct?
- 9 A I would agree with that.
- 10 Q In fact, it's the position of the VA that it wants our
- 11 | veterans, who, again, have served our nation, to have every
- 12 opportunity to have the best quality of life possible; isn't
- 13 | that right?
- 14 A Yes. I believe that we would strive for that.
- 15 | Q And part of that is, again, eliminating homelessness among
- 16 | the veteran population, correct?
- 17 A I would agree with that.
- 18 Q You are a physical medicine and rehabilitations doctor, am
- 19 | I right?
- 20 A Yes.
- $21 \mid Q$ So when I call you doctor, that is the doctor that you
- 22 represent here, right?
- 23 A Yes. I'm a PM&R physician.
- 24 | Q And can you tell the Court, Dr. Braverman, what a physical
- 25 | medicine and rehabilitation doctor does?

```
1
          Sure. A PM&R physician is a physician who takes care of
 2
    people kind of in two separate areas. One is a musculoskeletal
    area, associated with anything from pain to rehabilitation of
 3
 4
    musculoskeletal injuries and/or illnesses. And the second
    would be rehabilitation associated with neuromuscular diseases
 5
 6
    or trauma, such as spinal cord injuries, strokes, head injury,
 7
    and then also things like amputations along the way. So it
 8
    actually works very well in regards to taking care of soldiers
    or service members and veterans who may have conditions
10
    associated with their service time.
11
          And that would include service members who have
12
    experienced severe mental illness?
13
          From the specific mental illness piece, the mental illness
    itself would more likely be treated by physicians and providers
14
15
    who treat mental illness, like psychiatrists and psychologists.
    But I would say that very many of the conditions that I would
16
17
    be involved in their treatment with have psychological and
18
    psychiatric impacts, and we would work together to address
19
    those things.
20
          And there -- I think you anticipated my next question.
21
    Incidentally, when we say "severe mental illness," sometimes
22
    that goes by the acronym, SMI, all caps; isn't that right?
23
          Yes.
24
          And if an individual service member suffers from SMI, what
25
    are the manifestations of that?
```

1 How does that present? If a veteran is diagnosed with 2 SMI, what does that mean? So, how I would think of that is that somebody who has a 3 4 medical illness, whether that ranges from depression to 5 schizophrenia to bipolar or other conditions, that it has an adverse effect on their day-to-day, you know, capability to 6 7 carry on the activities of daily living of their lives when 8 they are not being well treated for their condition. Or not receiving treatment at all? 10 Or not receiving treatment at all, yes. 11 And when you say their daily activities, you mean basic 12 things that you and I take for granted, making decisions, 13 making plans for the day, just going about what you and I know is our daily business; isn't that right? 14 15 Well, I think the general spectrum is going to be 16 different for every person. 17 The most affected, yes, might be in that condition. 18 Others might be more associated with, you know, anxiety and 19 other sort of things that make it hard to make decisions, or 20 need help in making those decisions. 21 Anxiety, depression, confusion, those are all 22 manifestations that a veteran suffering SMI would potentially 23 experience; isn't that right? 24 It's possible, based on the individual conditions. 25 can't generalize what each would be like.

```
1
          Do you know what the initials TBI, all caps, stand for?
 2
          That would be traumatic brain injury.
          And in your specialty, sir, does that include treating
 3
    individuals who suffer from TBI?
 4
 5
          Yes. And that also ranges in severity from someone who
    had a concussion, otherwise called mild TBI which might be time
 6
 7
    limited or, you know, have limited long-term effects, to severe
 8
    TBI which might include people who have to be hospitalized or
 9
    institutionalized, so there is that whole spectrum along the
10
    way.
11
               THE COURT: Get that mic just a little bit closer.
12
    You are doing fine. It's just my hearing. I appreciate it.
13
               THE WITNESS: No problem. Is that better?
14
               THE COURT: Much better.
15
               THE WITNESS: I will project if you would like, too.
16
               THE COURT: Much better. Thank you.
    BY MR. ROSENBAUM:
17
18
          Dr. Braverman, assuming an individual veteran who suffers
19
    from TBI -- severe TBI as you just characterized it, if that
20
    person doesn't receive hospitalization or medical treatment,
21
    what is it like for them, living?
22
          Well, again, for the severity of any of these conditions,
23
    it's going to vary based on the severity. So, many people,
24
    even with severe TBI, do very well, have independent lives, and
25
    don't have terrible side effects or impacts on their lives. Or
```

2

3

4

5

6

7

8

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

they have secondary therapies, if you will, or I would say adaptive equipment or devices that allow them to do things like memory aids and making assistance with calendars and decisions and other sorts of things. So, there are people who have limitations that may be corrected with adaptive equipment. There are people who need caregiver support. It really ranges from individual to individual. It would be hard to generalize. That adaptive equipment can come from meeting with physicians like yourself, isn't that right? And the VA is actually very good at providing adaptive equipment. Probably better than any other health system to identify the needs of -- methods to assist, you know, those veterans that have those conditions. They certainly are. And, Doctor, whether it's SMI or TBI or both, there are individuals who suffer from those who may be suicidal; isn't that correct? Sure. And again, just following up on what you said a moment ago, one of the great assets of the VA medical system is that it can address those sorts of manifestations, like suicide; isn't that right? Possibility of suicide.

suicide just as it's to try to prevent veteran homelessness.

I think that is a priority for the VA to try to prevent

```
1
    Q
          Of course it is.
 2
            And are you familiar with the initials PTSD, all caps?
 3
    Α
          Yes.
          And what is PTSD?
 4
 5
          PTSD is post traumatic distress disorder.
 6
          And you are familiar with the symptoms and manifestations
 7
    of PTSD?
 8
    Α
          Yes.
          Could you describe for the Court what those manifestations
10
    or symptoms are like?
11
          Well, again, there is a wide spectrum of that, but it
12
    could be that people have flashbacks to episodes that were
    traumatic in nature for them.
13
            There could be hypervigilance, meaning that people are
14
15
    looking for ways to try to keep safe. There are other
    manifestations that may include challenges in social situations
16
    and environments.
17
18
            Misinterpretation of activities that are going on around
19
    them, as if they are threats. And then it may also, in some
20
    cases, manifest in secondary behaviors associated with
21
    substance use disorders, as can any of those situations, those
22
    severe mental illnesses that we talked about, along with, I
23
    guess I would say depression and other symptomology.
24
          And PTSD and SMI and TBI -- doesn't surprise you to
25
    recognize that participating in war can bring about those
```

```
1
    conditions; isn't that right?
 2
          I would say, certainly for PTSD, there is risk for
    traumatic brain injury. SMI may or may not be related to war
 3
    time. PTSD, of course, could be related to things other than
 4
 5
    war time, as TBI. But yes, all of those are conditions that we
 6
    encounter among our veterans.
 7
          And again, sir, it's a point of pride with you and your
    colleagues that the VA medical program, the VA medical center
 8
    that you were the director of, those are areas of
    specialization in terms of dealing with those conditions; isn't
10
11
    that right?
12
          Yes.
    Α
          There is probably no other system in this country that is
13
    more familiar with those conditions or better set up to address
14
15
    those conditions; isn't that right?
16
          I would say on the whole, that is very likely.
17
          And based on your training and experience, Doctor, from a
18
    medical standpoint, just repeating what you said a few moments
19
    ago, homelessness is a factor that can affect one's health,
20
    right?
21
          Yes. It may also be affected by one's health.
22
          Exactly.
            And not having a home can add stressful situations for
23
24
    individuals; isn't that right?
25
    Α
          Yes.
```

```
1
          And when -- you just now used the word stressful -- I know
 2
    I have said it, but you agreed -- when you hear the word
    "stress" in the context of homelessness, what sort of stress
 3
 4
    does that bring to mind for you?
          Well, I think stress is a general concept. I think what
 5
 6
    you are thinking of, I would say, is distress. So that's a
 7
    physiologic response to something not working the way we would
 8
    like it to work. That could be based on any number of things.
    It could be your social situation, it could be housing, it
    could be the illness that you have, it could be a test that you
10
11
    have, or sitting in front of an attorney during trial.
12
            There is any number of things that could cause stress
13
    along the way.
          Well, you don't disagree that homelessness affects stress,
14
15
    do you?
16
          I don't disagree with that, no.
17
          In Los Angeles, over the period of time that you have been
18
    here, you visited six to seven encampments on the streets of
19
    our city?
20
          Yes.
21
          And the conditions that you and I have been talking about,
22
    you have observed individuals who manifest those conditions,
23
    have you not?
24
          Yes.
25
          And you would agree, would you not, that those encampments
```

```
1
    are not conducive to good health, correct?
 2
          I would say that there are some people -- so in general,
    it's not a place that I would want to be. But at the same
 3
 4
    time, there is some comradeship and other things in some of
    those encampments that people find reduces their stress.
 5
 6
            So, I'm not saying that that is the optimal housing
 7
    situation for them to be in, but there are lots of different
 8
    factors along the way.
          That's a great point.
            You are not going to ever prescribe, in your
10
11
    professional capacity, go out and be in an encampment, right?
12
          That's correct.
13
          But what you are saying is that even within these
14
    encampments, the power of community can do somewhat to mitigate
15
    the pain and suffering that unhoused individuals experience?
          I think that is a well put way to say it.
16
17
          And for veterans, in particular, being in a community of
18
    veterans, even in encampments, will have some sort of
19
    mitigating factor; is that correct? Should have some sort
20
    of --
21
          For some of those veterans, yes.
22
          Exactly.
23
          For some of those veterans, yes.
24
          And thinking, sir, about stable housing situations, if
25
    people don't have stable housing situations, that may well
```

```
1
    result in their having less than stable access to healthcare;
 2
    isn't that right?
            I guess it may, but I'm not sure that I would document a
 3
 4
    causation there. I think that one may be able to access
 5
    healthcare in a pretty consistent way whether they are in a
    very stable home environment or not.
 6
 7
            And what I mean by that is, for example, you used an
 8
    encampment example. A person who is in an encampment may still
    have access on a regular basis for medical care. That doesn't
    preclude that situation.
10
11
            There are also homeless people that might be referred to
12
    as, you know, couch surfers or people who live out of their
13
    vehicles or other sorts of things, where, in fact, they are
    working, they are doing a lot of things to include healthcare
14
15
    that is a stable healthcare environment for them.
    stable housing environment for them.
16
17
            So there are contributions, but I wouldn't draw
18
    causation for everyone.
          Well, again, sir, in your professional experience, you
19
20
    have never said to an individual "a good way of getting
21
    stability and healthcare is to couch surf or to live in an
22
    encampment," isn't that right?
23
          Yes.
24
          And the staff that you supervised at the West LA VA
```

center, they are not trained to say to individuals, "go situate

2

3

4

5

6

7

8

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

```
yourself on different couches or encampments to get access to
healthcare"; isn't that correct, sir?
     It is. But what they are trained to say is to maximize
one's ability to get healthcare regardless of the housing
situation that they are in. That is the point I was making.
     One way you have put it -- isn't it true, sir -- that is
that housing is a factor in people's health, and health is also
a factor in people's ability to be housed. Haven't you said
that, sir?
     Yes. And what I was referring to, that is, that there are
people who, to the point you were making, may have mental or
physical disabilities that, on the more severe side of the
spectrum, makes it difficult to maintain housing independently,
to pay bills, to fulfill those activities of daily living that
I mentioned without caregiver support or other assistance,
which can drive people to situations that result in
homelessness.
     And another way you have put it, Doctor, is that housing
is an important factor in the rehabilitation of people who have
been injured in war and in service to our country. Hasn't that
been your position, sir?
     Well, I guess that also depends on the type of
rehabilitation.
       So, what I was saying is that one can be successfully
rehabilitated or treated for medical conditions despite being
```

```
1
    in what you and I might consider an optimal housing situation.
 2
            Would it be better if somebody was in a very stable
    housing situation or a stable socioeconomic environment or, you
 3
 4
    know, having the travel means to get around from appointment to
    appointment, and other sort of things? All of those play a
 5
 6
    factor, so I would not dispute that.
 7
          It's been, sir, your learning and your experience that
 8
    90 percent of veterans who are homeless have some element of
    mental health disorder or substance abuse disorder or both;
    isn't that correct, sir?
10
11
          I think that number is for the people who are getting care
12
    in the VA. I can't speak to all homeless veterans.
13
          So what you are telling me is that --
14
          Among the population of veterans that we serve,
15
    approximately 90 percent have some element of -- history of
    substance use disorder or mental health disorder.
16
17
    correct.
18
          And in terms of -- sometimes it's both, right? They often
19
    co-mingle; isn't that right?
20
    Α
          Yes.
21
          And in fact, your experience on the population that you
22
    were just talking to me about, you said it's about 50 percent
23
    to 70 percent in each category; isn't that correct?
24
    Α
          Yes.
25
          And it's been your understanding -- you talked to me about
```

1 this just a few moments ago -- that individuals who are in 2 these circumstances frequently turn to substance abuses to deal with the psychotic or the physical pain that they are 3 4 experiencing; isn't that true? 5 I'm not an expert on why people turn to substance use disorders, but I can say that there is -- there are some where 6 7 that is a factor. I don't know the number for that. I don't 8 know people's addiction potentials and other sort of things. But that is not a surprising conclusion to you, is it, sir? 10 11 It's not a surprising conclusion that some people would 12 turn to substance use to deal with their physical or psychic 13 pain. 14 And that can drive them into homelessness or keep them in 15 homelessness; isn't that right? 16 That can be a factor, yes. 17 And chronic homelessness -- are you familiar with that 18 phrase? 19 Yes. 20 Do you have a definition of it, sir? 21 Well, I don't know if there is a specific amount of time, 22 but it's somebody who, over a period of time, stays in a 23 homeless situation, either by virtue of an inability to help 24 themselves out of that situation, or not having the resources 25 to get out of that situation, or, you know, having, as you

1 identified, a mental or physical illness that kind of prevents 2 them from being able to independently resolve that situation. It works both ways? 3 4 Yes. And in thinking about the causes of homelessness, I'm not 5 asking you to quantify it, but would you agree, sir, based on 6 7 your training and your experience that experiencing traumatic brain injury, that can be a contributing cause to homelessness, 8 isn't that true? Well, I think as I -- if one doesn't have the cognitive 10 11 ability to take care of themselves, and doesn't have 12 appropriate assistance in order to do that, then that could, 13 you know, drive towards or contribute towards homelessness. 14 Same thing with respect to PTSD? 15 Again, if the PTSD was of the severity that someone was unable to make those decisions or take care of themselves, and 16 17 there is a whole chain of events that could be contributed to that as well with the substance use disorder and other sort of 18 19 things that we mentioned. 20 You are saying "yes," with that description 21 There are all possibilities, yes. 22 It's not like a one in a million possibility, is it, sir? 23 The vast majority of people with PTSD, TBI, serious mental 24 illness are not homeless, so that's kind of where I'm coming

from with this. There are people who are where those

1 conditions contribute to them, but I think it would be unfair 2 to say if you have one of those conditions then you will end up as a homeless veteran. 3 4 I understand that, sir. But my question was a little bit 5 different. I'm saying, it can be a cause to homelessness, 6 isn't that right? 7 It can be a contributor, yes. 8 And same thing with respect to schizophrenia? Yes. Α 10 Same thing with respect to severe mental illness? 11 I would probably classify schizophrenia as severe mental 12 illness. 13 Incidentally, sir, if you think about all the veterans over all of the years who tragically have become unhoused, that 14 15 is not exclusively because of the lack of affordable housing, is it, sir? 16 17 Exclusive? I think in some cases it may be. So, for 18 example --19 But that's not my question. 20 Α Okay. 21 My question is: You wouldn't say that affordable housing 22 for veterans who were in Iraq and Afghanistan and Vietnam and 23 tragically suffered from traumatic brain injury or severe 24 mental illness or PTSD, you wouldn't say that if they became 25 unhoused, it was purely a function of lack of affordable

```
1
    housing, isn't that true, sir?
 2
          I can't say that that's true for all of those people you
    mentioned, no.
 3
            I think that affordability absolutely plays a role in
 4
 5
    some of those cases.
 6
            And I will give an example --
 7
          But my question is little bit different.
 8
    Α
          Okay.
          My question is: Would you say that the ravages of war and
    service to the nation can be a contributing factor, other than
10
11
    affordable housing, for individuals to become unhoused, our
12
    veterans?
          Well, my point is that it all may contribute. I can't say
13
    that there is just one magical thing that drives veteran
14
15
    homelessness, if that's what you're trying to ask me.
16
            If you're asking me may all of these things contribute
17
    in different amounts and different ways for different people,
18
          The answer to that is absolutely.
19
          Could we turn -- can I get exhibit --
20
               MR. ROSENBAUM: Excuse me, Your Honor, 154.
21
            Let me hold off on that for just a moment, sir.
22
    BY MR. ROSENBAUM:
23
          You are familiar with the phrase "permanent supportive
24
    housing"; is that right?
25
          Yes.
    Α
```

```
1
          And if I asked you your understanding of the meaning of
 2
    that phrase, the meaning of the word "permanent" is pretty
    clear, don't you agree?
 3
 4
    Α
          Yes.
 5
          Somebody lives in a home or house on a permanent basis?
 6
    Α
          Yes.
 7
          In fact, that is the core principle of the Housing First
 8
    model, isn't that right?
          Yes. To get people housed.
          To get them housed in permanent supportive housing?
10
11
          Well, permanent housing, whether that's supportive or not,
12
    it depends upon the individual's situations and conditions,
13
    ultimately you would like to be able to do it where support
14
    wasn't required.
15
          The core principle of the VA's homelessness program is, in
16
    fact, the Housing First model, correct?
17
          Yes, where it's appropriate for the individual veteran.
18
          But permanent that could be a house, it could be a
19
    contract, it could be a lease, but the point is it's permanent;
20
    is that right?
21
          That's the end-stage goal, yes.
22
          When you had your position with the West LA VA beginning
23
    in September 2019, you spent at least part of your time living
24
    in Los Angeles; is that right?
```

Α

Yes.

```
1
          And you spent part of your time in Texas?
 2
          Not until a few years later.
 3
          Okay. So, all of 2019, once you began that position, you
 4
    lived in Los Angeles?
 5
          Yes.
 6
          2020?
 7
          I lived in -- I became a Texas resident part-time in 2022.
 8
          Okay. So up until then it was exclusively in Los Angeles?
          Yes.
    Α
10
          And during that period of time, I'm correct, am I not,
11
    that you were living on the West LA grounds?
12
    Α
          Yes.
13
          You were living in a house on the West LA grounds?
14
          Yes.
15
          And the reason you were living in a house -- you paid
16
    rent, isn't that right?
17
    Α
          Yes.
18
          And the reason you lived on the West LA grounds was so
19
    that you could be close to the medical center, isn't that
20
    right?
21
          Yes.
22
          And you were telling me you lived in a house there.
23
            Is the area of the grounds you lived in, is that South
24
    Lawn?
```

Α

No.

- 1 0 What is it called?
- 2 A I don't know that there is a name for that particular
- 3 | area.
- 4 | Q Okay. And that house, sir, it's your understanding that
- 5 | that house was constructed by the VA, isn't that right?
- 6 A I believe that's true.
- 7 Q And do you still live there?
- 8 A I still live there part-time. Yes.
- 9 Q And help me out, how long have you lived there?
- 10 A Since September of 2019.
- 11 | Q And in the neighborhood where you live, there are also two
- 12 | single-family homes; isn't that correct?
- 13 A That's one of the homes that I'm in, one of the two
- 14 | single-family homes.
- 15 Q Okay. And so far as you know both of those homes were
- 16 | built by the VA, isn't that right?
- 17 A I believe so.
- 18 | Q And then there are also in the neighborhood where you are
- 19 | four trailer-type houses, isn't that right?
- 20 A Yes.
- 21 Q And they were brought on by the VA?
- 22 A Yes.
- 23 | Q And I don't need to know the names of the persons who live
- 24 | there, but who is living there in terms of, say, what they do?
- 25 A So then there are also --

- 1 Q I will get to the other units.
- 2 A Okay. So in general the people that live there are
- 3 executives, the chief of police and I think now the chief of
- 4 logistics lives there, previously, the chief of CERS, our
- 5 | homeless program, has lived there at one time in the past, so
- 6 | there are VA leaders who need to be close to the campus.
- 7 Q And close to the medical center?
- 8 A And close to the medical center.
- 9 Q And then you started to tell me, there are also two
- 10 | separate duplex units; is that right?
- 11 A Yes.
- 12 | Q And maybe you just answered this, but they include housing
- 13 | for individuals who have the same sort of positions you just
- 14 described for the Court, correct?
- 15 A Yes. Members of the executive leadership team, for
- 16 example, the chief nurse or the chief of staff, chief medical
- 17 officer, that sort of thing.
- 18 Q Then there is one very large old house that is described
- 19 as the Governor's Mansion; is that correct?
- 20 A Yes.
- 21 Q And is anyone living there?
- 22 A No.
- 23 Q That is in a state of disrepair?
- 24 A That's correct. It was previously designated for the
- 25 director of the healthcare system.

```
1
    Q
          Do you know how many bedrooms that house has?
 2
          No.
    Α
 3
          More than one?
 4
    Α
          Yes.
 5
          All of the -- and you're smiling because it's --
 6
    Α
          Big.
 7
          -- big, correct?
 8
    Α
          Yes.
          And your house, sir, I don't want to get a detailed
10
    description, but how many bedrooms does it have?
11
          It's a three-bedroom house.
12
          And it has its own plumbing?
13
          Yes.
    Α
14
          It has cooking facilities?
15
    Α
          Yes.
16
          Has a refrigerator?
17
    Α
          Yes.
18
          Has an oven?
19
    Α
          Yes.
20
          Has an air conditioner?
21
    Α
          Yes.
22
          Sometimes your -- again, I don't want to be presumptuous
23
    here, your family that lives in Texas also?
24
    Α
          Now, yes.
25
          Sometimes they visit you there?
```

```
1
    Α
          My wife did, yes.
 2
          Okay.
 3
          My other children are out of the house.
 4
          Okay. And these are all on West LA grounds; is that
 5
    right?
 6
    Α
          Yes.
 7
          There are sidewalks there?
 8
    Α
          Yes.
          It's a little community?
10
          Yes.
11
          And that area, sir, can you give me your best estimate as
12
    to how many units -- how many acres that is?
          No. I guess if I was just guessing, I'd probably say 3 to
13
    4, but I don't know.
14
15
          And the trailers you describe or your trailer types, draw
    me a picture of what they look like.
16
17
          I guess I would -- yeah, I don't know what kind of picture
18
    you are looking for, but maybe I would think of double-wide
19
    trailers and a little bit, you know, larger than that. They're
20
    not houses that would come off of the property, per se. But,
```

23 Do they have a kitchen?

trailer house.

24 Yes.

21

22

25 Do they have bathroom?

you know, maybe you could think about it as like a double-wide

1 Α Yes. 2 Nobody has to go to port-a-potty when they want to use a 3 bathroom? 4 No. 5 How long have they been in the property, so far as you 6 know? 7 I think all of those were around the '50s, 1950s. 8 And they're all either constructed or brought on by the VA? 10 Yes. 11 When you came to the West Los Angeles VA in September 12 of 2019 -- strike that. 13 Do you know, sir, what sort of housing our veterans 14 lived in when they were in Iraq and Afghanistan, I don't mean 15 when they were out on missions, but when they were back. you know what sort of housing they lived in? 16 17 Well, I think what you may be describing are what was 18 called CHUs, standing for Containerized Housing Units, that may be what you are describing, that's what I was in when I was in 19 20 Iraq. 21 And do you know what -- what did a unit that you just describe have? 22 23 You know, what those units -- when they -- the reason why 24 they called them those containerized housing units, think of

those as like the ship containers you would see, you know, at a

```
1
    port, for example.
 2
            So they were turned into units that for most soldiers
 3
    they would have beds, electricity, dresser, you know, place to
 4
    store your stuff. Some, usually for higher ranking officers,
    may have wet utilities, like a toilet or a sink in there.
 5
 6
    of the service members that were in these units though would
 7
    have shower trailers or other hygiene locations in order to use
    the bathroom facilities.
 8
          When you came to the West LA VA, in September 2019, how
10
    many buildings were on the grounds that provided permanent
11
    supportive housing, as you understand that term?
12
          There was one. The Building 209.
13
          And Building 209 had 52 units of permanent supportive
14
    housing for unhoused veterans; is that correct?
15
          Yes.
          And there were certain restrictions as to who could
16
    actually be in Building 209, isn't that right?
17
18
          Do you mean in terms of income restrictions?
19
          Well, I'm glad you raised that, we'll get to that.
20
    Α
          Okay.
21
          But how about age?
22
          I don't recall there being an age restriction in 209.
          You don't know if 55 years was an age restriction?
23
24
          I don't remember that, no.
25
    0
          What about mental disabilities, were there constraints as
```

```
1
    to who could get in this terms of whether they experienced
 2
    severe mental disabilities?
          I don't remember the specifics of what those requirements
 3
    were for mental or for income, but I know that there are
 4
    sometimes those limitations. But I don't remember what they
 5
    were for Building 209.
 6
 7
          And at the time in September of 2019 --
 8
                (Interruption.)
 9
               THE COURT: My apologies, Counsel.
10
               MR. ROSENBAUM: I frequently elicit that response
11
    with my questions, Your Honor.
12
               THE WITNESS: I thought it was the earthquake that
13
    you caused, I'm sorry. Go ahead. You brought it up.
14
               MR. ROSENBAUM: You shouldn't have done that,
15
    Doctor.
    BY MR. ROSENBAUM:
16
17
          Dr. Braverman, at that period of time in September 2019,
18
    isn't it true that to the best of your knowledge, that there
    were in the neighborhood of 3,700 unhoused veterans in Los
19
20
    Angeles?
21
          Yes.
22
          And for the last -- over the last few years, the number of
23
    unhoused veterans your understanding is it's been between 3,700
24
    and 4,000?
25
          Until this year, yes.
```

```
1
          And the Building 209, Building 209, sir, who built 209?
 2
          Well, 209 was an existing building by the VA, that was
 3
    built by the VA that was renovated approximately 2012, 2013 to
 4
    be used to house veterans in a residential treatment program
    called Compensated Work Therapy.
 5
 6
          Compensated Work Therapy is sometimes known as "CWT," all
 7
    caps?
 8
    Α
          Yes.
          CWT, sir -- well, let me strike that.
10
            When Building 209 was renovated it was renovated by the
11
    VA, isn't that right?
12
    Α
          Yes.
          And when it was renovated, it was renovated so it could
13
    serve as residential housing for the outpatient program of care
14
15
    that you just described, isn't that right?
16
          Yes.
17
          And that was a program for therapy to be able to use work
18
    to assist in veterans' physical or mental well-being, isn't
19
    that right?
20
    Α
          Yes.
21
          And that renovation -- so the renovation was about turning
22
    the building into rooms that would be suitable for patient
```

24 A Yes.

residents, isn't that right?

23

25 Q And the notion was that that renovation would be primarily

```
1
    for the purpose of providing access to healthcare, isn't that
 2
    right?
          Yes. I think that's fair to say.
 3
 4
          And the medical treatment that was associated with
 5
    whatever disease situation was, that's what made though
    individuals a patient, isn't that right, sir?
 6
 7
         Yes, just like the domiciliary that we have on the campus.
 8
               THE COURT: I'm sorry, could you say that again?
 9
               THE WITNESS: Like the domiciliary that we have on
10
    the campus for residential outpatient treatment.
11
               THE COURT: Yeah, they're not the same; is that
12
    correct?
13
               THE WITNESS: It's a similar concept, but not
14
    exactly the same.
15
               THE COURT: Okay, sir. Thank you.
    BY MR. ROSENBAUM:
16
17
          And I'm glad you just said what you did, you anticipated
18
    my next question. For the veterans who were in Building 209,
19
    there would be case management for them, isn't that right?
20
          I don't know -- well, there would be oversight, I don't
21
    know if I would classify it as case management or not, but they
22
    would be part of that program. I don't know all of the details
23
    of the compensated work there.
24
         Well, when you testified to me in deposition you called it
25
    case management, did you not?
```

- 1 Well, I would believe that I said that, I just don't know 2 the specifics, yes. 3 And, however, the actual treatment that the individuals 4 who were in Building 209 receive, that was scattered across the West LA grounds, isn't that true? 5 6 Their -- yes, the work they did was in a variety of 7 places. 8 I appreciate you calling it "work," but that is part of their treatment plan, isn't it? 10 Yes. 11 And, in fact, they could even cross Wilshire to get that 12 treatment, isn't that right? 13 Α Yes. There were treatment facilities also on the north part of 14 15 the campus, isn't that right? 16 Probably, yes. 17 And in September 2019, when you took the position as 18 director of the VA Greater Los Angeles Healthcare System, 19 you're aware, you were not, that there was a draft master plan 20 for the design and construction of permanent supportive housing 21 on the West LA VA grounds, isn't that right? 22 Α Yes.
- 23 That was one of your first orders of business was to
- 24 familiarize yourself with that draft master plan, isn't that
- 25 right?

- 1 A Yes.
- 2 Q And that was the only draft master plan that was in effect
- 3 | at that time; isn't that correct?
- 4 A Yes.
- 5 | Q Incidentally, sir, that draft master plan, that was a
- 6 result of the *Valentini* case; isn't that correct?
- 7 A That is my understanding, yes.
- 8 Q In fact, sir, there was no draft master plan or master
- 9 | plan to address veteran homelessness prior to the Valentini
- 10 case, isn't that right?
- 11 A Yes.
- 12 Q And now let -- and the draft master plan you and I are
- 13 talking about, that was dated January 28th, 2016, am I right?
- 14 A That sounds correct.
- 15 | Q About three years and change before you got to the West LA
- 16 grounds?
- 17 | A Yes.
- 18 | Q So we now have Exhibit 154 in front of you. Can you see
- 19 | that, sir?
- 20 A Yes.
- 21 | Q And when you and I have just been talking about the draft
- 22 master plan that was in effect, that is the plan that we're
- 23 | thinking about, is it not?
- 24 A Yes.
- 25 | Q And I wonder, sir, if you could turn to page 3 of that

```
master plan.
 1
 2
          Yes.
 3
          And that is the preface; is that right?
 4
          Yes.
          And the preface, sir, that is signed by Robert A.
 5
 6
    McDonald; is that correct?
 7
          Yes. The original is signed by him.
          Who was Robert McDonald?
 8
          At the time he was the secretary of the Department of
    Veterans Affairs.
10
11
          He was your boss?
12
          He was --
13
          I'm sorry, he was not your boss.
          Yeah, I wasn't -- well, technically he was because I was
14
15
    -- well, no, several months later he was when I became the
    director in Chicago but, yes, ultimately he would be the boss
16
    of all of us in the VA.
17
18
          Incidentally, could we go back to the first page, the
19
    cover page. That's the cover page of the draft master plan?
20
          That looks familiar, yes.
21
          And at the bottom it says, "VA Greater Los Angeles
22
    Healthcare System," and there's a logo, right?
23
          Yes.
24
          And then you see it says, "VA healthcare." Do you see
25
    that?
```

```
1
    Α
          Yes.
 2
          This draft plan, it was a collaborative effort, but this
 3
    plan that we're looking at, this document, that was prepared by
 4
    the VA, isn't that right?
 5
          Yes.
 6
          Okay. Now let's go back to page -- to the preface.
 7
            Is that in front of you now, sir?
 8
    Α
          Yes.
          And looking at the last paragraph, the second sentence, it
    says, "This land was deeded for the benefit of veterans in 1888
10
11
    to serve as a home for our nation's heros. This plan brings us
12
    one step closer to getting the land back to its intended
13
    purpose as an inviting, welcoming community for veterans and
14
    their families."
15
            I did read that correctly, sir?
16
          Yes.
17
          And could I ask you now, sir, to turn to page 3, or the
18
    next page. Well, that's what we call a trick question.
19
            Looking at what is page 5, do you see where it says
20
    "background"?
21
          Yes.
          And it says, "In March 1888, the United States received a
22
23
    donation of the land now comprising of the GLA campus from John
24
    P. Jones, Arcadia B. de Baker, and John Wolfskills," and I'm
25
    going to spell that name for the reporter, W-O-L-F-S-K-I-L-L-S,
```

```
1
    "with the understanding and the intent for the site to be used
    to establish a Pacific Branch of the National Home for Disabled
 2
 3
    Volunteer Soldiers."
 4
            Did I read that correctly, sir?
 5
          Yes.
 6
          That's part of the document that the VA prepared, correct?
 7
    Α
          Yes.
 8
          And then the next sentence says, "Shortly after the Korean
    War, nearly 5,000 veterans called the campus home."
10
            Do you see that, sir?
11
          Yes.
12
          And, again, that's part of the document that the VA
13
    prepared; is that correct?
14
          Yes.
15
          Now, could you turn to the section of this report -- of
    this report that is titled "Goals and Visions."
16
17
                THE COURT: It's the next page.
18
    BY MR. ROSENBAUM:
19
          Is that now in front of you, sir?
20
    Α
          Yes.
21
          And that's Exhibit 154, page 6; is that correct?
22
          Yes.
23
          And this is page 2 of the document; is that correct?
24
    Α
          Yes.
25
          And you see that the master plan input goals and vision.
```

- 1 When you came to the West LA VA, you read that very closely, 2 did you not? 3 Yes. Α That was to be your quiding principles; is that correct? 4 5 Yes. In fact, that was to be the guiding principles for 6 7 everybody on the West LA grounds; isn't that right? 8 Α Yes. This was the mission. 10 Yes. 11 And, sir, directing your attention to this document, sir, 12 it says at No. 5, develop a variety of high quality permanent 13 supportive housing that is tailored to the needs of vulnerable 14 veteran subpopulations, populations, and then in parentheses, 15 for example, chronically homeless, severely disabled, aging veterans with disabilities, females with dependents, and other 16 17 veterans suffering from significant trauma and addictions 18 disorders that have experienced housing instability, closed 19 parentheses, who have been prioritized to live on-site. Do you 20 see that? 21 Yes. 22 And going back to the mission plan input goals and vision, 23 No. 2. Do you see No. 2? 24 Α Yes.

And that says, "Revitalize the site to its intended

2

3

4

5

6

7

8

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

```
purpose as a home; a vibrant community that includes the
development of high quality housing, tailored to priority
veteran subpopulations with robust supports that promote
well-being and holistic, strength based services to augment
existing structure of the healthcare services."
       Did I read that correctly, sir?
     Yes.
Α
     And looking at No. 4 of the master plan input goals and
visions, that says, "Make certain that all on-site programs,
activities, resources, and initiatives are offered in a culture
that prioritizes the needs and wants and veterans from every
service era, and their families."
       Is that correct, sir?
Α
     Yes.
     And that was your bible; isn't that right, sir?
     That was the plan.
     That was the plan.
       And again, this plan was prepared and released by the
United States Department of Veteran Affairs; is that correct?
Α
     Yes.
     And in fact, prior to your taking this position, you had
conversations about making certain that this vision, input
goals of vision, would in fact be implemented; isn't that
right?
     I'm not sure what you mean by prior to taking the
```

```
1
    position. It was our goal as I took the position, yes --
 2
          Okay.
          -- that we would want to implement this plan.
 3
 4
          Okay. And looking at page 4 of this document, sir, you
    see where it says Target Populations?
 5
 6
          Yes.
 7
          And then it lists three target populations on this page.
 8
    Do I have that right?
          Yes.
    Α
          The first one is severely disabled veterans, including
10
11
    chronically homeless veterans; is that right?
12
    Α
          Yes.
13
          And then it describes characteristics that lay out the
    sorts of disabilities, disorders that unfortunately veterans in
14
15
    this category have to confront every day; is that right?
16
          Yes.
17
          And I take it you don't have any disagreement with any of
18
    these target populations for the plan?
19
    Α
          No.
20
          And directing your attention to page Roman Numeral II,
    II.6 of what has been marked as Exhibit 154. Could we go
21
22
    there, please?
23
                THE COURT: I'm sorry, could you show me -- tell me
24
    what page that was on again?
25
                THE WITNESS: This previous one was on page 4, and
```

```
1
    the one that is highlighted is this subparagraph 1 under Target
 2
    Populations.
 3
                THE COURT: Okay.
 4
                THE WITNESS: So the actual document page 4, but
 5
    page 8 on the exhibit.
 6
                THE COURT:
                            Thank you very much. I appreciate it.
 7
                THE WITNESS: You are welcome. And it looks like
 8
    we're jumping to page 44 on the exhibit.
    BY MR. ROSENBAUM:
          Correct. Do you have that in front of you, sir?
10
11
          On the screen, yes. Now I have it on the paper as well.
12
          I appreciate that.
13
            And you see the section that is titled in italics,
14
    Permanent Supportive Housing?
15
                THE COURT:
                            Thank you.
                THE WITNESS: You are welcome. Yes.
16
    BY MR. ROSENBAUM:
17
18
          And it says, "The focus in the draft master plan on PSH is
19
    essential." Do you see that?
20
    Α
          Yes.
21
          And PSH is permanent supportive housing?
22
          Yes.
23
          And if I continue to use PSH, you will understand that
24
    that is permanent supportive housing?
25
          Yes.
    Α
```

```
1
          Then it goes on to say, "Per the terms of the original
 2
    grant of the land, housing on the GLA, all caps, campus, was
    and is intended to be used as a home for veterans, or more
 3
 4
    specifically, based on the 1888 deed, housing for disabled
 5
    volunteer soldiers."
 6
            Do you see that?
 7
          Yes.
    Α
          And then it said -- I'm reading that correctly? I read
 8
    that correctly, sir?
10
          Yes, I believe so.
11
          Then it says, "The PSH focus is also consistent with the
12
    first ever federal strategic plan; opening doors, which was
13
    originally signed in 2010 and then refreshed in 2015."
14
            Do you see that?
15
          Yes.
          Okay. And I take it, sir -- and everything I have been
16
17
    reading, there is nothing here you disagree with; isn't that
18
    right?
19
          Yes.
20
          The draft master plan, Exhibit 154, that also established
21
    a timeline for the construction and availability of permanent
22
    supportive housing on the West LA VA campus; isn't that
23
    correct?
24
          Yes.
25
          And that timeline established certain benchmarks, am I
```

```
1
    correct?
 2
          Well, goals, yes.
 3
          Okay. Those goals had dates attached to them, did they
 4
    not?
 5
          In general, yes.
 6
          Well, specifically; isn't that right, sir?
 7
          Well, I'm not sure what you are referring to.
 8
          Well, I will be happy to help you here.
    Q
 9
            Could we go to page Roman numeral VI.3.
10
          What page in the exhibit number at the bottom is that?
11
          That's a great question.
12
          165.
    Α
13
          165.
                And you see at the top it says Potential Phasing
14
    Timeline?
15
                I said there were potential goals, yes.
          Yes.
          And let's also turn to page 15 of the Exhibit 154.
16
17
                THE COURT:
                            Page 15?
18
                MR. ROSENBAUM: Yes, Your Honor.
19
    BY MR. ROSENBAUM:
20
          Do you see that, sir?
21
    Α
          Yes.
          That's the exact same timeline, potential phasing timeline
22
23
    that we looked at just a moment ago; isn't that right?
24
          Yes. It looks the same.
25
          So, it appears twice in the draft master plan?
```

```
1
    Α
          Yes.
 2
          And let's just, for ease of reference, look at the one on
 3
    page 15, the timeline there. Do you see that?
 4
    Α
          Yes.
 5
          And you see where it says 0?
 6
    Α
          Yes.
 7
          That is all the way to the left?
 8
    Α
          Yes.
          That is where the arrow starts. Do you see that?
10
          Yes.
11
          Then there are -- 1, 2, 3, 4, 5 -- six different points
12
    after that; is that right?
13
    Α
          Yes.
          Okay. And 0, \sin, what is the date that you understood 0
14
15
    to represent?
16
          Well, I would think that would be 2016 to '17 after the
17
    passage of the West LA Leasing Act.
18
          Actually, it passed in 2016; is that right?
19
    Α
          Yes.
20
          Then the first -- well, let's do a lot of work here.
21
            With respect to each one of these points -- 60 at
22
    12 months, 150 at 24 to 30 months, 280 at 30 months, 280 at 4
23
    to 5 years, 430 at 6 to 10 years -- those are individual; they
24
    are not -- I'm not accumulating them, right?
25
          Those are serial, increasing numbers.
```

- 1 Q Right. And the cumulative numbers, they are at the bottom
 2 of each of one of these blocks; is that right?
 3 A Yes.
 4 Q So, we go from 0 to 60, to 210, to 490, to 770, to 1,200;
- 5 is that right?
- 6 A Yes.
- 7 Q And isn't it correct, sir, that the West LA VA has not met
- 8 a single one of those guidelines?
- 9 A Well, the first one, Building 209 was done within a year.
- 10 | That was 54 units. So that was the first one. After that, the
- 11 answer is no.
- 12 | Q Well, even with that one, sir, this number said 60,
- 13 | doesn't it?
- 14 A Right. Potential phasing, and it was 60. There were
- 15 | 54 units -- 52 units. So yes, it didn't meet the 60, but the
- 16 | building was done by that time. The rest have been delayed,
- 17 | and it's approximately four years behind.
- 18 Q And actually, sir, just to be -- put a fine point on it,
- 19 | the -- Building 209 is 53 units for unhoused veterans; isn't
- 20 | that right?
- 21 A I think it's 54 total, and one for the manager, so 53.
- 22 Q And West VA --
- 23 A So, less than 60.
- 24 | Q And west VA didn't meet any of these numbers; isn't that
- 25 right?

- 1 A At the time, that's correct. Yes.
- 2 Q That would include, sir, veterans who suffer -- who served
- 3 | in Iraq, unhoused veterans at the time.
- 4 MR. ROSENBERG: Objection. Confusing.
- 5 MR. ROSENBAUM: Very confusing. I will restate the
- 6 question.
- 7 BY MR. ROSENBAUM:
- 8 Q In 2019, there were unhoused veterans in LA. Didn't you
- 9 tell me that?
- 10 A Yes.
- 11 | Q And how many of those veterans have served in Iraq, sir?
- 12 A I don't know the answer to that.
- 13 Q How many of those veterans had served in Afghanistan, sir?
- 14 A I don't know the answer to that.
- 15 Q How many of those veterans had served in Vietnam, sir?
- 16 A I don't know the answer to that.
- 17 | Q How many of those veterans suffer from severe mental
- 18 illness?
- 19 A I don't have a specific number for those veterans.
- 20 | Q Do you have a general number?
- 21 | A Well, generally, probably in the neighborhood of half.
- 22 | O How many of those veterans suffered from PTSD?
- 23 A I don't know the answer to that.
- 24 | Q How many of those veterans suffered from schizophrenia?
- 25 A I don't know the numbers for those demographic situations.

1 If I ask you about traumatic brain injury or any of the 2 other conditions that you and I talked about, you are going to give me the same answer. You don't know; is that right? 3 4 I don't know the specific numbers. 5 In fact, the VA doesn't seek to calculate those numbers, does it, sir, to your knowledge. 6 7 Well, I think the VA probably has -- well, a number of the 8 people for whom we take care of that would -- we would be able to know how many suffer from particular diseases or disorders, but I don't know that we have that data for folks that we 10 11 aren't in contact with. 12 Incidentally, sir, in 2011, when the Valentini case was 13 filed, LA was already known as the homeless veterans capital of the United States; isn't that true? 14 15 That may have been true. I was still in the Army then. 16 Did you ever do any homework to see if that, in fact, was 17 the situation in LA? 18 It was high and that's why there were the various 19 lawsuits, yes. 20 We can agree lawsuits make a difference, can't we? 21 Well, I'm saying that's the information that I received, 22 and as the -- just learning about the history of the campus, 23 that's what I'm aware of. 24 Between 2011 and the development of this master plan in

2016, how many unhoused veterans died in Los Angeles?

1 I don't know the answer to that. Α 2 How many unhoused veterans died between 2016, when this plan was drafted, and today? 3 I don't know. 4 5 How many unhoused veterans between 2011 and 2016, had 6 their conditions worsen as consequence of living on the 7 streets? I don't know. 8 MR. ROSENBERG: Objection. Vague. 10 THE COURT: Do you understand the question, sir? 11 THE WITNESS: Not really. 12 THE COURT: Re-ask it, counsel. BY MR. ROSENBAUM: 13 14 How many unhoused veterans living on the streets of Los 15 Angeles, between 2011 and 2016, had their medical conditions 16 deteriorate? 17 I have no way of knowing that answer. 18 And the VA has never attempted to find that number out; isn't that true? 19 20 I don't know how one would find that answer out. 21 How about between 2016 and today, how many unhoused 22 veterans in Los Angeles living on the streets, have had their 23 medical conditions deteriorate? 24 I will take whatever I can get. 25 I'm sorry. Would you repeat the question. Α

```
1
          Of course. Between 2011 and two thousand -- strike that.
 2
            Between the drafting of the master plan -- first
    iteration in 2016 -- and today, how many unhoused veterans have
 3
    had their medical conditions deteriorate?
 4
 5
          Again, I don't know the answer to that.
 6
          If a veteran is on the streets of Los Angeles, that
 7
    veteran can be brought in for emergency healthcare, isn't that
 8
    true, to LA County General or different hospitals run by the
    City or County of Los Angeles; isn't that right?
10
          Veterans can go to -- for emergencies, they may go
11
    anywhere. Some veterans are eligible for VA healthcare, some
12
    veterans are not, so there is distinctions there as well.
13
            But I don't know that I can speak to, you know, veterans
    that are housed or unhoused and whether their condition
14
15
    deteriorates over time. I have no way to know that
    information.
16
17
          You have no way, based on your training and experience, to
18
    know whether or not veterans who are on the streets of Los
19
    Angeles, are going to see that their health conditions would
    deteriorate.
20
21
            That comes as a shock to you, sir?
22
               I would say that there are some that probably do and
23
    some that don't, but you asked me for a number that I don't
24
    have any idea about.
25
         Do you think it's 50/50?
```

```
1
          I don't know. I really don't have any basis to know how
 2
    many people will deteriorate versus how many will stabilize
    versus how many will get medical care while they are homeless
 3
 4
    and improve. I don't have that information.
          Incidentally, sir, if the veteran is on the street
 5
 6
    unhoused and has a heart attack or a stroke or severe medical
 7
    conditions, and there is a 911 call, do you know -- is what the
 8
    paramedics do is they say, you know, are you -- should I -- are
    you eligible for veterans care? Or do they take them to the
10
    closest hospital?
11
               MR. ROSENBERG: Objection. Vaque, confusing, and
12
    calls for speculation.
13
               THE COURT: Sustained. Re-ask the question,
    counsel.
              I don't understand.
14
15
    BY MR. ROSENBAUM:
16
          There are ambulances that pickup veterans on the street
    who suffer serious medical conditions; isn't that true?
17
18
          An ambulance who comes to anyone who has been called for a
19
    medical emergency will take them to the closest medical
20
    facility to take care of them. Yes.
21
          Exactly.
    0
22
          Sure.
23
          Exactly.
24
          It's true whether they are a veteran or not.
25
          And you know where Skid Row is, sir?
```

- 1 Α Yes. 2 How close are we to Skid Row? Today. Right here. 3 Here? Α 4 0 Yes. 5 Probably a few miles. 6 And do you know how big Skid Row is? 7 I couldn't give you a mileage, acreage, but approximately 8 six blocks or so square. Actually, it's about 50 square blocks; isn't it, sir? 10 Okay. So it may be. 11 And if a veteran on Skid Row who is unhoused, an ambulance 12 comes to pick him up, and under the circumstances you are 13 describing, what hospital are they most likely to go to? 14 I don't know which hospital they would go to. 15 Could they go to county general, sir? I don't know which hospital they would go to. 16 17 Assume with me that they would go to a county run 18 hospital -- are you with me? 19 Α Okay. 20 Who picks up those medical expenses? 21 If it determines that they are a veteran who is eligible 22 for VA care, the VA would pick up those expenses. 23 And has that ever been calculated as to how much that 24 cost?

UNITED STATES DISTRICT COURT

Over a year.

```
1
          In any of the years we're talking about -- 2019, 2020,
 2
    2021, 2022, 2023, this year. Has the cost of emergency
 3
    healthcare in hospitals, in this community, ever been
    calculated?
 4
 5
               MR. ROSENBERG: Objection. Vague and confusing.
               THE COURT: I assume you mean for veterans; is that
 6
 7
    right?
 8
               MR. ROSENBAUM: Correct. Thank you.
 9
               THE COURT: That's what I'm assuming. Overruled.
               THE WITNESS: So we have a calculation of the
10
11
    community care costs for veterans when they get emergency care
12
    and follow on inpatient care in the community, but I don't
    believe that it's classified or characterized based on housing
13
14
    status.
15
    BY MR. ROSENBAUM:
16
          Do you know how much it costs for emergency healthcare for
17
    unhoused veterans on the streets of Los Angeles?
18
               I just said I don't have a characterization or
19
    classification of veterans that they receive. I could look up
20
    the number or the cost of emergency and follow on inpatient
21
    care in the community in Los Angeles, but I don't have it
22
    characterized based on housing status.
23
          So far as you know, no one in the VA has ever made that
24
    calculation; isn't that correct?
          I'm not aware of that calculation.
25
```

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

```
And if an unhoused veteran who needs emergency healthcare
goes to, say, county general, the doctors who will triage and
assist that unhoused veteran, those are county employees; isn't
that right?
     If they are in that hospital, I would -- I assume that is
the case.
     And has anyone, to your knowledge, ever calculated how
much time those county doctors and nurses and intake people
spend on that sort of emergency healthcare?
           MR. ROSENBERG: Objection. Vague, confusing, and
now assumes facts not in evidence.
           THE COURT: Overruled. I want to make sure you
understand the question. I understand it, but that doesn't
mean --
           THE WITNESS: I think the answer is that I don't
have any idea how much time people in other hospitals spend on
their patients.
BY MR. ROSENBAUM:
     Or how it takes them from other patients who they would be
otherwise serving; isn't that correct?
           MR. ROSENBERG: Same objections.
           THE COURT: Overruled.
           THE WITNESS: I can't speak to -- you are asking for
the socioeconomic impact of the care of homeless veterans as
opposed to others. I don't have that information.
```

```
1
    BY MR. ROSENBAUM:
 2
          Looking at the benchmark here, the potential phasing
    timeline on Exhibit 154, page 15, that, sir, projects a
 3
 4
    possibility of 1,200 units of permanent supportive housing to
 5
    be constructed or rehabilitated on the West VA grounds by 2030;
 6
    is that right?
 7
          Yes.
    Α
          And, sir, that six years from today?
 8
          Yes.
    Α
          And do you have any projections, sir, as to the number of
10
11
    unhoused veterans in Los Angeles who will not have permanent
12
    supportive housing who will die by 2030?
13
    Α
          No.
14
          Or whose medical conditions will worsen or deteriorate by
    2030?
15
16
          No.
17
          Incidentally, sir, when you testified in your 30(b)(6)
18
    capacity, what you told me was that you had no idea where that
19
    number 1,200 was arrived at or how it was determined, isn't
20
    that true?
21
          Yes.
22
          In fact, you told me, sir, that you never -- you were not
23
    aware of anyone ever undertaking any inquiry or investigation
24
    to determine how that number 1,200 was arrived at, isn't that
25
    what you told me sir?
```

```
1
    Α
          I wasn't aware of that, yes.
 2
          And sir, have you ever heard the phrase "tipping point"
    with respect to projections for housing on the VA campus?
 3
 4
          I'm not sure of that -- what you mean by that.
          Well, I'm asking you a very specific question.
 5
 6
            Have you ever heard the phrase "tipping point" used with
 7
    respect to the construction of permanent supportive housing
 8
    units on the West VA campus?
          I don't recall having a discussion about a tipping point.
 9
10
                MR. ROSENBAUM: If I may, Your Honor, could I just
11
    ask a few more questions? I know the reporter has been going
12
    on at it hard and your staff has, if I could ask two or three
13
    more questions.
14
                THE COURT: Each of you on each side will call the
15
    recess.
16
               MR. ROSENBAUM: I don't want to make this a
17
    marathon.
18
    BY MR. ROSENBAUM:
          The VA doesn't have any projections of veteran
19
20
    homelessness past 2024; isn't that correct?
21
    Α
          Yes.
22
          And you have not seen any projections of unhoused veterans
23
    in Los Angeles for say the year 2027?
24
          That's correct.
25
          or 2028?
    0
```

```
1
          That's correct.
    Α
 2
          Or, in fact, any projection for any date past today, isn't
 3
    that also correct?
 4
          That's correct.
          And, sir, you are not aware of any discussions with the
 5
 6
    secretary of the VA, or the undersecretary of the VA, about
 7
    undertaking projections of unhoused veterans for any period of
    time past today; isn't that right?
 8
          Yes.
    Α
          And, sir, so far as you know, the VA is not now in the
10
11
    process of preparing any projections; isn't that right?
12
          No. But I think that we're looking at whether or not
13
    there has been progress based on new initiatives that are in
14
    place.
15
          All right. But that is not -- that's not the question I
16
    asked you, is it, sir?
17
            My question is: You are not aware of the VA being in
18
    the process of preparing any projections as to the numbers of
    veteran homeless for any time, isn't that true?
19
20
    Α
          Yes.
21
               MR. ROSENBAUM: Your Honor, this is a convenient
22
    time for break.
23
                THE COURT:
                            Why don't we take 15 or 20 minutes and,
24
    sir, you may step down and we will see you in about 15 or
25
    20 minutes.
```

```
1
                THE WITNESS: Okay. Thank you.
 2
                           (Afternoon recess.)
 3
                THE COURT: Back on the record. All counsel are
 4
    present, the parties are present, the witness is present.
 5
                   Counsel, you can continue cross-examination --
 6
    I'm sorry, strike that. Direct examination.
 7
    BY MR. ROSENBAUM:
          Good afternoon, again, Dr. Braverman, are you doing okay?
 8
          I am, thank you.
10
                MR. ROSENBAUM: Can we go back to Exhibit 154 again,
11
    please. And it's the page with the timeline.
12
    BY MR. ROSENBAUM:
13
          Is that page -- it's page 15, is that in front of you?
14
          Yes.
15
          I apologize for some bad math here.
16
            The last rectangle, that is where the total cumulatively
17
    adds up to 1,200 units; is that right?
18
          Yes.
          And I said to you 2030 as the projected year to reach that
19
20
    objective, correct?
21
          Yes.
22
          And you said, "Yes, that's currently the projection." Did
23
    I get that right?
24
          The beginning at the secure mark would be 2030 or so,
25
    2036, would probably be the 10-year part.
```

- 1 Well, there's what I wanted to say, if we take zero at 2 2016, and go to the last rectangle, 6 years from 2016 is 2022, correct? 3 4 Yes. 5 And 10 years is 2026? 6 Well, it would be 10 years plus the 5 years, so it would 7 be 10 to 15 more years. I don't think my question is clear. I apologize if I'm 8 confusing you. 10 Yes. 11 Just looking at page 15. 12 What I'm saying is the first box is 6 years. The next box 13 is 4 to 5 more, so that would be 10 more years. Then the next box is 6 to 10 years, that would be 20, that would take you to 14 15 2036 on the high end, it would take to you 2030-ish as you were 16 saying, on the lower end. Well, help me understand this, are you saying that that 6 17 18 to 10 years is from the prior where it got to --19 -- future development. You mentioned when you were
- 20 questioning me earlier that each box was a separate entity that
- 21 gets added on to the next one. So the first box of 12, 24 to
- 22 | 30, and 30, that is 60 months plus 12 that's 6 years, add
- 23 another 4 to 5 years so that's 10 years or 11, and then add 6
- 24 to 20, that's 16 to 21 years, which takes you to 2036.
- 25 Q So when you took your position that is how you read this

```
1
    document, that you just told me?
 2
            You didn't read it as 6 to 10 years from the 2016 date?
 3
    Α
          Correct.
          What is correct, you did not read it that way?
 4
          No, because each of these is a separate term of
 5
 6
    development so they're additive, they're not concurrent and
 7
    that's, in fact, what you said when you started asking me the
 8
    question.
          I see. Let's go to the next page, please.
10
            You see the sentence says, "Specifically after
11
    legislative enactment the proposed timeline involves developing
12
    490 units within the 30 months, 280 additional units within 4
13
    to 5 years, and 430 additional units within 6 to 10 years - all
14
    totaling 1,200 units."
15
            I did read that correctly, sir?
16
          Yes.
17
          So actually what this timeline said, was that between
18
    2022, and 2026 there would be 1,200 units of permanent
19
    supportive housing on those grounds. Isn't that what it said,
20
    sir?
21
          I think you could read it either way. Yeah.
22
          And you read it the other way, sir?
23
          Well, no, my -- my -- that's why I said the 2030 sounded
24
    accurate is my expectation was that that 1,200 would be
25
    completed by then. So that's why I said "yes" when you asked
```

```
1
    the question earlier.
 2
          So when you carried out your duties, you were carrying out
    the duties to get those grounds, the 1,200 units, by 2030?
 3
 4
          I was carrying out the duties to get to those 1,200 units
    as quickly as I could once I got there and identified that we
 5
 6
    weren't where we needed to be.
 7
          But --
          And it didn't matter what the time frame was, it was to
 8
 9
    get them as quickly as possible and try to get them back on
    track from the original plan because we were 4 to 5 years
10
11
    behind.
12
          Were there others who agreed with you that it didn't
    matter what the timeline said?
13
               MR. ROSENBERG: Objection, misstates prior
14
15
    testimony.
16
               THE WITNESS: That's not what I said.
               THE COURT: I will sustain that objection.
17
18
               THE WITNESS: Yeah, I'm sorry.
19
               THE COURT: Restate it, counsel.
20
    BY MR. ROSENBAUM:
21
          Dr. Braverman, are you aware of the issue regarding the
22
    landfill?
23
          Yes.
24
          What is your understanding of that issue?
25
          So my understanding of the issue is a couple of months ago
```

2

3

4

5

6

7

8

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25

we were notified actually by an inspector that came on the premises that there was a new law that had been established, I quess about a year or so ago, that for any kind of construction that was within 1,000 feet of certain types of landfills, needed to have an environmental closure plan and that this just came to light a couple of months ago. And then the team started identifying what would be required in order to build that closure approval through the County. A couple of months ago, May or June, somewhere in that neighborhood? That sounds about right. And, Dr. Braverman, what has the VA done since then to investigate this landfill issue? Yes, so to at least my level of understanding as the, you know, network director, first was to understand the issue to try to find out why we didn't know about it before to identify what would be required in order to close or to do that environmental closeout. We were originally surprised because we had done environmental studies on everything before so I believe -- and I don't know the specific details, but I believe that GLA is either in discussions with or has contracted a consultant in order to identify what requirements would be needed to build such a plan. There has been some discussion specifically about what

parcels are included within that thousand foot radius from the various landfill, you know, I guess area, if you will. There was one building, for example, Building 210, that was thought to be initially in that zone, one recently had a ground breaking and that permits wouldn't be allowable, but we resolved that issue because it's outside the thousand foot zone.

And then there's other discussions with the County about buildings that are already in progress. In the meantime, like I said, the VA is working with experts, consultants, and/or contractors. I don't know the specific details for that, the GLA team can tell you that, to, you know, identify what kinds of core sampling and other sorts of things will need to be done in order to close out the environment survey requirements.

Q What's your understanding of what parcels are involved?

A The parcels that are, you know, within the thousand square

foot, most of those are the ones they're building along
MacArthur Field and the areas that are just to the west of 208,
and 205 and that I guess, quad, if you will, or triad of
facilities there. So the ones that are in the process of
getting constructed and renovated across the street and the
ones that are in the area between there and the Arroyo where
some of that landfill is.

Q What is your understanding as to the number of parcels?

A I don't know exactly how many parcels, I would have to

```
look at a map to see that, but based on --
 1
 2
          Well, good fortune there is a map to your right. Do you
    see that?
 3
 4
         Yes.
 5
               MR. ROSENBAUM: With Your Honor's permission, could
    Dr. Braverman point out the parcels that he believes are
 6
 7
    affected by this landfill issue on the map that is to his
 8
    right?
               THE COURT: You can stand up if you'd like to and
10
    take a closer look, some of it's hard viewing.
11
          Yeah, I don't -- so, what I could say I don't know the
12
    whole circle of the radius, but, generally we would be talking
13
    -- sorry, I will get back to here, we would be talking.
    BY MR. ROSENBAUM:
14
15
          Why don't you say it out loud so we can hear you?
          I will, I'm thinking in my head out loud. Great, perfect,
16
17
    thank you so --
18
               THE COURT: To orient yourself why don't you find,
19
    Building 209, 208, 205.
20
               THE WITNESS: Yeah, so these are up here, Building
    209, 208, 205 is down here so --
21
22
    BY MR. ROSENBAUM:
23
          Dr. Braverman, I don't mean to cut you off -- I do mean to
24
    cut you off, but can you speak a little more slowly so the
25
    reporter can get you.
```

1 Α Yeah, thank you. I'm used to that when I'm in the chair. 2 So these buildings that are listed as 671 MacArthur, 651 MacArthur, the blue buildings, some of which haven't been 3 4 constructed yet, 701 MacArthur. 701, 11 and 722 -- 711 and 722 5 Bonsall, those would be the buildings that are impacted at the 6 moment. 7 Thank you. 8 To my -- at least looking at that area and estimating where 1,000 feet radius would be. 10 I take it, sir, that in your current position you are 11 asking for periodic updates from your team; isn't that right? 12 Α Yes. 13 And do you have an estimated number of units that the 14 buildings you just talked to us about would include how many 15 units? 16 I don't know the number offhand. 17 Do you have a ballpark number, sir? 18 Yeah, I would estimate in the 3 to 400 number. And could it be around 500? 19 20 I guess it could be, like I said, I don't know the exact 21 number. 22 Much of those are not slated to start right away, so 23 what we also don't know, to be honest, at least I don't know, 24 is a specific time frame for how long it would take to resolve 25 the issue with the County, and how much would actually be held

```
1
    up as a result.
 2
            What I know is the one that was supposed to start with
 3
    construction that is not being held up, that was the Building
    210.
 4
 5
            The -- there is a question at the moment about occupancy
 6
    permits for some of the MacArthur Field area.
 7
            The ones west of MacArthur Avenue, those are the next
 8
    ones to be completed that were slated for this fall and winter
    and there's still some discussion as to whether those, in fact,
10
    will be impacted since they were started before this law was
11
    enacted.
12
          You don't know one way or the other?
               THE COURT: Show me 210 so I know --
13
14
               THE WITNESS: So Building 210 --
15
                THE COURT: Point right to it. Get up if you could
16
    be so kind and just to point. You may have trouble because,
17
    remember, they've taken these buildings and put street names on
18
    them now street addresses.
19
                THE WITNESS: I think Building 2 is this one called
20
    790 Bonsall, Building 210.
21
               THE COURT: Okay.
22
               THE WITNESS: Over here to the right, so that
23
    thousand foot radius fell inside that Building 210.
24
    BY MR. ROSENBAUM:
25
          This was my fault, Doctor, if you turn the page that you
```

```
1
    were just referring to --
 2
               THE COURT:
                            There's a map hidden behind it, sir.
            Would somebody come up and help him?
 3
 4
               THE WITNESS: Turn this page.
 5
               THE COURT: Yeah, let them do that for you, you
 6
    don't have to do that. There we go.
 7
               THE WITNESS: Sure.
    BY MR. ROSENBAUM:
 8
          We do this to all of our witnesses, Dr. Braverman.
10
          And I got it and that had some of the additional units on
11
    there, so I appreciate that, but I think I got the right
12
    building, 210.
13
          Are there other buildings that are identified, that you're
14
    referring to, that this map helps you with?
15
          So 300 may also be included in that, I don't know exactly
16
    where the guideline is, so that --
17
               THE COURT: Point to 300.
18
               THE WITNESS: This is Building 300, which is the old
19
    kitchen, so that is slated as a mixed use building as well, so
20
    that may be where you got to the 500 number versus my 400
21
    quesstimate.
22
               THE COURT: Now, on this old map.
23
               THE WITNESS: Yes.
24
               THE COURT: Exhibit Number -- what exhibit?
25
               THE WITNESS: 1P291.
```

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THE COURT:
                       I want you to point to the area you
believe -- even though it may not be as updated, this is a much
older map, show me approximate area of MacArthur.
           THE WITNESS: This is the MacArthur Field area up
here.
           THE COURT: Okay.
           THE WITNESS: These are the buildings -- actually,
these are the buildings that I was describing, the ones in
MacArthur Field. This is the Arroyo area that has the
landfill.
           THE COURT: You have got new construction along
MacArthur what's called MacArthur Field --
           THE WITNESS: Right, renovation.
           THE COURT: -- and you may have an impacted building
you are circling now?
           THE WITNESS: Right, renovation in this 156 to 158
area, potentially 300, but that might be outside the radius,
like I said, I haven't seen the specific circle map other than
to know that 210 was considered to be outside based on the
discussions I had in the last couple of weeks with GLA.
BY MR. ROSENBAUM:
     I think you may have answered this, I don't mean to be
disrespectful to you, but I take it from your testimony sitting
here today you cannot tell me if and when these issues will be
resolved; isn't that correct?
```

```
1
          I would say -- I would say I can't tell you when I would
 2
    use the word "if," I would say the "when." So I don't know
    when, but I think they will be resolved and I think it will be
 3
 4
    differentially resolved depending upon the phasing of the
 5
    particular projects and that sort of thing, so -- and I don't
 6
    know if there's -- I will stop there. Yeah, I don't know the
 7
    answer.
 8
               THE COURT: Who is going to make this final
 9
               In other words, if you are in a sense moving in, is
    decision?
10
    it the County, is it the -- I don't understand.
11
               THE WITNESS: No, so this a -- so the issue is the
12
    County and a couple of different agencies --
13
               THE COURT: Name them.
14
               THE WITNESS: Part of the County -- well, I know
15
    that I believe it's the Public Health, is one.
16
               THE COURT: Okay.
17
               THE WITNESS: I don't know the other for sure, but
18
    there's construction permits that are provided and then there's
19
    occupancy permits.
20
               THE COURT: Right.
21
               THE WITNESS: And my understanding is that the group
22
    that controls those are different, at least that's what I
23
            I didn't hear the level of detail that you are asking,
2.4
    but we have some folks that can respond to that.
25
            And that they are County agencies that I -- would be the
```

ones to make the decision on whether the environmental closeout plan is adequate or not.

That would be based on either the plan that we provide, which includes the information that's historic that we already have, versus if there's a requirement for other core soil samples or other sorts of things and then based on the soil samples, what remediating actions might be necessary.

And, you know, I don't have a timeline for that. That is one of the things that the team is exploring to figure out what all of that will take. I don't know what level of bureaucracy gets involved in the review process or the back and forth, or any of that. That is why the VA is engaging in consultants to help figure that out for groups that have already gone through that process.

It won't be a week. It might be a year. It might be something in between that, but I don't think it should be too much longer than that from what the folks have estimated.

18 BY MR. ROSENBAUM:

- Q Can you tell us with 100 percent certainty that it won't been more than a year?
- 21 A I can't tell you that because I didn't even know that was
 22 an issue three months ago. So, no, I can't tell you what the
 23 length of time would be.

But I think it does speak to, you know, the overall challenges that we've had building housing on the campus.

```
1
    There have been episodes --
 2
          Doctor, the work that was going on on the sites that
    you've talked about, am I correct, sir, that that work has
 3
 4
    stopped?
 5
          I don't think that is correct, so not to my knowledge.
 6
    No.
 7
          Has any of the work stopped?
 8
          Not to my knowledge. No.
          But in terms of the moving in, we don't know when or if
10
    that's going to happen?
11
          They haven't requested the occupancy permits yet, so until
12
    it's time to request those, that may be -- at least my
13
    understanding that's when there's a potential challenge, and I
    think the team is trying to, you know, identify ways to avoid
14
15
    that in discussions with the County and discussions with, you
16
    know, the experts in this area, but to my knowledge, no work
17
    has been stopped anywhere.
18
          I asked you, sir -- strike that.
19
            Have unhoused veterans been notified about the impact of
20
    the notification regarding the landfill?
21
          I don't know. I'm sorry. Go ahead.
22
               MR. ROSENBERG: I'm going to a object, assumes facts
23
    not in evidence to the extent there are any unhoused veterans
24
    who are already in line for this housing.
25
               MR. ROSENBAUM: Well, that's a good question.
```

```
1
                THE COURT: I'm not sure I understand the question,
 2
    or the answer right now, frankly.
    BY MR. ROSENBAUM:
 3
 4
          Let me start over.
 5
            Were unhoused veterans notified about being eligible for
    these facilities so far as you know?
 6
 7
          I don't know where the VA was in the process of building
 8
    lists of people who would potentially move into those
    facilities. I don't know the answer to that.
10
          Okay. Doctor, we were talking before we took the break
11
    about certain data.
12
            Am I correct, sir, that you have not seen any data as to
13
    the number of years that unhoused veterans in Los Angeles have
    been unhoused?
14
15
               MR. ROSENBERG: Objection, vague and confusing.
16
               THE COURT: I was just saying that.
    BY MR. ROSENBAUM:
17
18
          What I'm interested in is an unhoused veteran can be on
19
    the streets different spans of time, a month, a year, 2 years,
20
    5 years, 10 years, et cetera; isn't that correct?
21
          I would say that's correct, yes.
22
          My specific question, I'm sorry for the lack of clarity,
23
    to your knowledge the VA doesn't have any data as to the
24
    different durations of time that unhoused veterans have been on
25
    the streets; isn't that correct?
```

```
1
               MR. ROSENBERG: Objection, confusing.
 2
               THE COURT: Do you understand the question, sir?
               THE WITNESS: So I would say that I don't know what
 3
 4
    demographic data VA has in general when it comes to the
 5
    circumstances of our homeless population. I don't know the
 6
    answer to that.
 7
    BY MR. ROSENBAUM:
          Including how long they've been on the streets?
 8
          Including how long, comorbid, health conditions, any of
10
    that. I think that when veterans become known to the VA and
11
    they get entered into their by-name list and they get followed
12
    by the VA team, they can capture that information, but I don't
13
    know that there's an existing summary that speaks to an overall
14
    population based on the number of years of homelessness.
    don't know.
15
            I don't -- I don't know. I'm not aware of that data,
16
    but I don't follow that data at my level.
17
18
          You don't follow that data when you had the position from
    2019 to 2023; isn't that correct?
19
20
          Yeah, I said I don't know about that data. I don't know
21
    if the CERS homeless program team would have some of that
22
    information, but I -- I'm not aware of that information.
23
          Okay. You have spoken, have you not, Dr. Braverman, about
2.4
    AMI and veterans' disability compensation?
25
          Yes.
    Α
```

```
1
    Q
          You've been eloquent about it.
 2
          Well, thank you.
 3
          You are welcome.
            You have spoken in the past, sir, that about AMI and
 4
 5
    veterans' disability compensation as it, in fact, affects
 6
    eligibility for permanent supportive housing; isn't that
 7
    correct?
 8
    Α
          Yes.
          And, specifically, you have spoken about how it affects
10
    eligibility for permanent supportive housing on the West VA
11
    grounds and in project-based housing throughout the community;
12
    isn't that right?
13
          Yes.
14
          You know that "AMI" stands for Area Median Income?
15
          Yes.
          And you're aware that for unhoused veterans with
16
17
    disabilities, there are percent AMI maximums in order to be
18
    eligible for permanent supportive housing on the West LA VA
19
    grounds; isn't that correct, sir?
20
          Yes. In general.
21
          And for Buildings 209, 208, 207, and 205?
22
          Yes.
23
          And the same is true with respect to unhoused veterans
24
    with disabilities, there are percent AMI maximums for
25
    project-based permanent supportive housing in Los Angeles that
```

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is not on the West LA grounds; isn't that correct? Yes. And that's all variable depending upon their types of financing and the restrictions associated with that financing. Exactly right. And that type of financing, that is not financing that is a function of the VA; isn't that right? Yes, that's correct. That is financing that is governed by state and local entities that deal with affordable housing; isn't that right? MR. ROSENBERG: Objection, confusing and it assumes facts not in evidence. THE COURT: Overruled. You can answer the question if you know. THE WITNESS: So the way I would answer that is the first piece is a determination of how the developers acquire their financing, and if the developers acquire their financing assistance through tax credits and other means that have been supported by the governments -- the local city, county, and state governments, then it's those entities that are putting the restrictions on eligibility of the people who are living in those units. And the reason I answer it that way is because in some parts of the country, there are enhanced use leased buildings that are developed by developers that don't use that type of funding and don't have all of those restrictions, that varies

```
1
    from municipality to municipality.
 2
    BY MR. ROSENBAUM:
          In fact, sir, before you came to Los Angeles you had a
 3
 4
    similar position in terms of the head of medical center in the
    Hines project, isn't that right?
 5
 6
          Yes, the Hines VA -- well, they called it a hospital there
 7
    because of the rules, but, yes, the hospital in the large
 8
    complex VA hospital outside of Chicago.
               MR. ROSENBAUM: And just for the reporter's benefit,
    Hines is H-I-N-D-S?
10
11
          H-I-N-E-S.
12
    BY MR. ROSENBAUM:
13
          Oh, my. Okay, that generally wasn't your question.
14
            The HINES project, do I have that right? What should I
15
    call it?
          It's the Edward Hines, Jr., VA Hospital is the name of the
16
17
    organization, it was incorporated as a hospital versus a
18
    medical center that's a whole other story.
            So, yes, it's the large complex medical center out in
19
20
    the west part of Chicago.
21
          That is about 10 miles from Chicago?
22
          Yes.
23
          And the sort of funding that you just talked to the Court
24
    about, that didn't have these sort of restrictions, there were
25
    two buildings at HINES for unhoused veterans, isn't that right?
```

```
1
          Yes, there were two permanent supportive housing and
 2
    enhanced lease buildings on the HINES campus.
          They were not financed, so far as you know, by the use of
 3
 4
    the tax credits that you have just been talking to the Court
    about, isn't that right?
 5
          I don't know all of their financing, but this issue about
 6
 7
    AMI and income eligibility was not an issue when I was at
    HINES.
 8
          Now, coming back to what is an issue here, that you just
10
    told us was a function of the sort of financing that private
11
    developers utilize for purposes of bidding on housing on the
12
    West LA grounds, do I have that right?
13
          Yeah, in general terms. I'm not an expert on all of the
14
    ways in which they get finance, but that's the general model.
15
          The VA doesn't -- you didn't tell -- strike that.
16
            The VA didn't tell these developers what sort of
17
    financing they had to get, isn't that right?
18
          Yes.
19
          They were just on their own to get the financing, and they
20
    just went about it whatever way they chose to go about it;
21
    isn't that right?
22
          I don't know if that's completely true.
23
            I think when you talk with Brett Simms he may be better
24
    able to answer that. I think the ability and likelihood for
25
    developers to be able to come up with financing is part of the
```

```
1
    negotiation that goes into who gets the, you know, the lease
 2
    for the parcels, but as far as the specific manner, I don't
    think that we require a specific manner to get that funding.
 3
 4
          Okay. And so you were 30(b)(6) on this question, were you
    not?
 5
 6
          On this general -- this general idea of tax credits and
 7
    the impact of those restrictions on eligibility for veterans,
 8
    yes.
          And, again, sir --
          But in terms of the requirements for financing, I don't
10
11
    know that level of detail.
12
          Yeah. And, sir, just to be very clear the developers,
13
    once -- they can choose the sort of financing they want in
14
    order to decide how much property they want to secure, how they
15
    want to finance it, how much risk they want to take. That is
16
    their call; isn't that right?
17
               MR. ROSENBERG: Objection, assumes facts not in
18
    evidence, and compound.
               THE COURT: Overruled. You can answer that
19
20
    question, sir.
21
                THE WITNESS: Yeah. I don't know how they make the
22
    decisions about the types of financing vehicles that may be
23
    available to them.
24
    BY MR. ROSENBAUM:
25
          Well, they didn't consult with you, did they, sir?
```

```
1
          That's probably why I don't know.
    Α
 2
          And so far as you know, they didn't consult with anyone in
    the VA; isn't that correct?
 3
          I don't know if that was part of their communication with
 4
    the Office of Asset Enterprise Management leadership that
 5
    managed those leases, I don't know the answer to that.
 6
 7
          The -- just to complete the picture here, for permanent
 8
    supportive housing units, your understanding is that
    service-related disability compensation is counted as income
10
    for purposes of the determining eligibility; isn't that right?
11
          At least until last week.
12
          Well, we will get to that.
13
          Okay.
          And that's a function of the fact that you've just been
14
15
    telling me about, private developers of the buildings on and
    off the grounds, in fact, receive their funding through state
16
    and local grants and tax credits; isn't that right?
17
18
               I think you asked if disability compensation was
    included in income calculation, that's not a function of the
19
20
    types of financing, that's a function of the rules in place for
21
    determining eligibility for housing.
22
            So, what those -- what the limits are in terms of 30,
23
    40, 50, or 60 percent or even 80 percent AMI is a number.
24
    goes into that calculation, at least up to now, has been a
25
    function of, you know, HUD treasury policy, if I understand it.
```

- 1 Q I really appreciate the correction, my mistake, thank you
- 2 | for correcting me.
- 3 A Sure.
- 4 | Q The service-connected disability compensation, that
- 5 results from diseases or injuries that our veterans incur
- 6 | during their service or resulting from their service or that
- 7 | their service contributed to; isn't that right?
- 8 A Yes.
- 9 Q And the higher the disability rating that a veteran
- 10 receives, the higher their compensation?
- 11 A Yes.
- 12 Q But it's not exactly linear; isn't that right?
- 13 A No. It increases at a faster rate towards the higher end
- 14 of the disability percent determination.
- 15 Q Perfect. So that smaller amounts get lower amounts of
- 16 | money?
- 17 | A Yes.
- 18 | Q And then there's a bigger jump when you get to 80 and 90
- 19 and 100 percent service-connected disabilities?
- 20 A Yes.
- 21 | Q And to your knowledge, disability compensation for
- 22 | veterans is not considered income by the IRS?
- 23 A Not -- I believe that to be the case, yes.
- 24 | Q That's been that way forever; isn't that right, sir?
- 25 A I don't know. Forever is a long time, but as long as I

```
1
    have been aware of the situation, it's not been included as
 2
    income.
          Okay. Now, under this system, as an example, 100 percent
 3
 4
    or more disabled has, as a rating, isn't going to be eligible
    for 50 percent or lower ceilings; isn't that right?
 5
               MR. ROSENBERG: Objection, confusing.
 6
 7
               THE COURT: I understand it. I want to make sure
 8
    you do.
               THE WITNESS: I do. So for a 100 percent
    service-connected single veteran I believe it's now under
10
11
    50 percent of the current AMI in Los Angeles. It's not under
12
    50 percent in other municipalities, but it is under 50 percent
13
    in Los Angeles.
14
    BY MR. ROSENBAUM:
15
          Thank you. And what is incongruous to you is that the
    disabilities that unhoused veterans have some -- have in some
16
17
    cases, which is based on their service, are contributing to
18
    their being homeless; isn't that correct?
19
          So what is -- if I may explain my position, that might
20
    help answer some of your questions to -- so what is incongruous
21
    to me and this is what I have said publicly, is that generally
22
    the higher one's disability compensation within the VA, the
23
    more services that people are eligible for and that if we are
24
    -- if disability compensation is resulting in an ineligibility
25
    for homeless housing on that basis alone, that it's not
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As far as I know.

congruent with the way we treat veterans who have more disability. And that, yes, in some cases, that very same disability is contributing to the causes that are, you know, generating their homeless situation. Thank you, sir. And I'm just going to -- I don't think I can say quite as eloquently as you did, but what you are telling us is that that's inconsistent with the general principle you revere, that veterans are usually eligible for more services as they become higher rated in disability as opposed to lower; isn't that right? Yes. And so under the system unhoused veterans are going to be ineligible for units and buildings on the campus and on other units throughout the county, correct? That may happen in some instances, yes. And, in fact, sir, to your knowledge, the position you so eloquently just articulated, that is shared by the secretary of the VA; isn't that right? Well, I think the position of the secretary is that, you know, veterans shouldn't be penalized for eligibility based on their service-connected disabilities. It's also the position of the undersecretary, so far as you know?

```
1
          And are you aware that the position of the VA in this
 2
    litigation was to support that policy and practice?
 3
               MR. ROSENBERG: Objection, Your Honor, I'm not even
 4
    sure what that question means. It's confusing.
 5
                THE COURT:
                            I think it's ambiguous also, just
 6
    restate the question. Restate the question.
                                                   I'm not taking
 7
    the question from you, I'm not sure the witness understands,
    I'm not sure I do.
 8
    BY MR. ROSENBAUM:
10
          It's okay.
11
               MR. ROSENBAUM: Let's put on -- is it 217? 218,
12
    please.
    BY MR. ROSENBAUM:
13
          Dr. Braverman, do you have what's been marked as
14
15
    Exhibit 218, in front of you?
16
          Yes.
17
          Have you seen this document before?
18
          This particular document, no. But I'm aware of the -- I
19
    have seen reports about the release.
20
               MR. ROSENBAUM: Your Honor, I'm now jumbling this,
21
    but I don't want to forget this, we were going through
22
    Exhibit 154, and I want to move that into evidence.
23
               THE COURT: Received. That is the 2016 master; is
24
    that right?
25
               MR. ROSENBAUM: Exactly right.
```

```
1
               THE COURT: Received.
 2
                  (Exhibit 154 received into evidence.)
 3
    BY MR. ROSENBAUM:
 4
          Let's go back, so have you -- I don't want to -- I don't
 5
    want to talk to you about something that seems unfamiliar to
 6
    you.
 7
            Have you -- at any point read this?
 8
    Α
         No.
          If, with the Court's indulgence, you could take a moment
10
    and read this please to yourself?
11
          Sure.
12
                THE COURT: While he's reading that, Counsel,
13
    perhaps out of curiosity and your cooperative statement with
    each other, do you know how long this policy existed?
14
15
            In other words, the IRS does not count service-connected
16
    disability. The VA, for some historical period of time,
17
    counted service-connected disability as income.
18
            I don't know whether that started, you know, after
19
    Korean vets, Vietnam vets. This is a change now in this
20
    administration. It wasn't the change perhaps in the past
21
    administration or the administration before. I'm just curious
22
    how long this issue has been teed up, and was this issue teed
23
    up -- I understand it was in the Valentini case, correct?
24
               MR. ROSENBAUM: Correct.
25
               THE COURT: So I notice this is 2011 since your
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25

filing, it would have been teed up during what I would say in the Obama administration and the Trump administration and now with the Biden-Harris administration, we have this pronouncement. Does anybody have any idea far this goes back? Silence means we don't. Fair enough. It's more for curiosity if this was a position taken way back when and how soon this was teed up. It has certainly been on table for the Obama administration, the Trump administration and now the Biden-Harris administration. MS. WELLS: Your Honor, we'll make sure that we do address that point at some point in our testimony. THE COURT: Again, I'm not sure that turns on anything, I'm just curious how long this has been with us. Because it is somewhat of an anomaly, obviously, and I will be blunt about it, why the IRS would not count service-connected disability. But the VA, under whatever time period -- and folks have changed, it's a different VA, different leadership administration to administration. You happen to be on the latter, brunt end of that, but I'm just curious how far this went back and how this came into play for so long. But, you know, I have already ruled that this is facial discrimination. My only hesitancy was whether I was waiting or

not, but it was pretty clear to the Court after your arguments,

```
1
    and I decided to hand down that decision earlier on rather than
 2
    wait.
 3
            So, we will leave that to the two of you if you could
 4
    help me. If not, that is fine.
 5
    BY MR. ROSENBAUM:
 6
          Have you had a chance to read --
 7
    Α
          Yes.
 8
          This is Exhibit 218?
          Yes.
    Α
10
          And how many pages is --
11
          Three.
12
          Anything in here that came as a surprise to you?
13
    Α
          No.
14
          And this Exhibit 218, it's dated August 8, 2024?
15
          Yes.
16
          Do you remember when you learned this information?
17
          When it was -- I mean, when I learned the information,
18
    when it was released. I mean, as far as the specifics.
19
          Have you completed your answer?
20
          Yeah. I mean, I learned about it when it was publicly
21
    released to the specifics of the recommendations.
22
          Okay. And you are aware that Judge Carter issued a ruling
23
    on this matter in July?
24
    Α
          Yes.
25
          About a month -- several weeks to a month before this
```

```
1
    press release?
 2
          Yes.
 3
          Now, do you see the sentence in here -- can you go to the
 4
    second page for me, please?
 5
            Do you see where it says on page 2, quote: Every
 6
    veteran deserves a roof over their head, and the Biden-Harris
 7
    administration is doing everything we possibly can to end
 8
    veteran homelessness, said White House domestic policy advisor,
    Neera, N-E-R-R-A, Tanden, T-A-N-D-E-N.
10
            Do you see that?
11
          Yes.
12
          How long has the white house known about this policy, sir?
13
               MR. ROSENBERG: Objection, Your Honor. This
14
    potentially calls for information protected by executive
15
    privilege.
16
               THE COURT: No. Overruled. You can answer that
    question, if you know.
17
18
               THE WITNESS: I don't know how long, you know, the
19
    White House has been involved. And the White House -- I don't
20
    know with whom within the White House you are speaking of
21
    either.
22
    BY MR. ROSENBAUM:
23
          Well, you are aware that Dr. Harris went to meetings of a
24
    committee at which he made a presentation on this issue, and
25
    there were representatives from the White House that were
```

```
1
    present. Isn't that true?
 2
          Like I said, I don't know who you are considering to be
    the White House versus anybody in any of the administrations of
 3
 4
    the executive branch, but I'm saying, yes, we have raised this
    issue for several years. But I don't know how far back any
 5
    awareness goes. That's what I'm saying.
 6
 7
          When you say you have raised this issue for many years,
 8
    you have raised it with HUD for many years; isn't that correct?
          I personally have raised it with VA leadership.
 9
    meetings they have had with HUD, I can't speak to. But I know,
10
11
    as you mentioned, that, you know, Dr. Harris has made
12
    presentations to the Interagency Council. We have had some
13
    meetings with HUD to identify potential changes in this policy
    and what those ramifications may be. But they're a separate
14
15
    agency, and they get to decide what their priorities, rules,
16
    budget, and all of that may entail.
17
            So, we can make suggestions on the impact of policies,
18
    but we can't drive their policy from the VA side.
19
          And that's been going on for years?
20
          Well, my involvement in that really came to light as we
21
    were getting ready to --
22
          My question --
23
          -- house veterans into 205, 208, and 207, and we had
24
    veterans that were in our CTRS community that we identified
25
    that wouldn't be eligible for those buildings, and we thought
```

```
1
    that they would be among the most likely beneficial recipients.
 2
    That's when I started raising the issue to my leadership and
    making some of these public statements that I thought that we
 3
 4
    had a policy that was incongruent with the goals that we have
    in the VA.
 5
 6
          And as you dug into this issue, you learned that the VA
 7
    had been talking over this issue with HUD for years; isn't that
 8
    right?
          I heard that it had come up before. I don't know how many
10
    years. Yes.
11
          And had been talking it over with the White House for
12
    years; isn't that correct?
13
          Yeah, like I said, I don't know the definition of the
14
    White House, so that's what I'm struggling with to answer.
15
    yes, it's a known issue, but I don't know what, at that level
    -- I have never been at that level -- so I don't know at that
16
17
    level what kinds of discussions were involved at the
18
    Interagency level because I wasn't involved with those at the
19
    time.
20
         Now, directing your attention, sir, to page 2 of what has
    been marked as Exhibit 218.
21
22
            I'm looking, sir, at the third full paragraph.
23
    paragraph that begins with "HUD."
            Do you see that? "HUD has been working with the U.S.
24
25
    Department of the Treasury to determine the effect of the
```

```
1
    alternative income definition for HUD-VASH participants seeking
 2
    housing subsidized by low-income housing credits."
 3
            And that is LIHC, and HUD-VASH has a hyphen between HUD
 4
    and VASH. Did I read that correctly, sir?
          Yes.
 5
 6
          The next sentence says, "Treasury expect to issue quidance
 7
    on this issue in the near term."
 8
            Do you see that?
 9
          Yes.
    Α
10
          Do you know when that guidance is going to be issued?
11
          No.
12
          Do you know what "near term" means?
13
    Α
          No.
14
          Do you know if near term means before this case is over?
15
          I don't. I don't know how long that will be either.
                THE COURT: I'm anxious to find out when the case is
16
17
    over myself.
18
                THE WITNESS: Exactly. But no, I don't know.
                                                                Those
19
    are --
20
    BY MR. ROSENBAUM:
21
          Do you know -- do you have any knowledge of what that
22
    guidance is going to read like?
23
          No.
24
          Do you know if Treasury has indicated to anyone at the VA
25
    what the content of that quidance will be?
```

1 Α I don't know personally. No. 2 You haven't been informed as to what that guidance will 3 be; is that correct? 4 Α Yes. Yes, it's correct you haven't been? 5 6 Yes, it's correct I have not been informed. 7 To your knowledge, nobody under you has been informed as 8 to what that guidance would be? I believe -- well, I don't know if anybody else has 10 information other than what I have, but I'm not aware of it. 11 No one has told me what the expectation is in regards to 12 guidance or time frame. 13 Thank you. 14 Now, the next sentence says, "HUD will also encourage" 15 -- strike that. 16 This press statement, that press statement was issued 17 under an embargoed status to media the night before it was in 18 fact issued. Isn't that true, sir? 19 20 I believe you. That is a typical way in which these 21 things work. 22 And it was issued the night before the first VA witness 23 testified in this case; isn't that true, sir? 24 I don't know when the first VA witness testified in the 25 case.

```
1
          You know who Sally Hammitt is?
          Sure. I don't know when she testified. I don't know if
 2
    she was first. I just don't -- I mean, I'm not -- I'm not
 3
 4
    aware of those details, but I am aware that this came out on
 5
    Thursday, and people were informed on Wednesday that it was
 6
    coming out.
 7
          See this sentence now that says, "HUD will also encourage
 8
    state and local government to make corresponding changes in
    their subsidy programs to ensure that all veterans experiencing
10
    homelessness have access to supportive housing."
11
            Do you see that sentence, sir?
12
    Α
          Yes.
13
          Do you have any idea what that means?
14
          What my interpretation of this is that the first step is
15
    to say that for eligibility -- or income calculations,
16
    disability compensation will no longer be used as a general
17
    process.
18
            What I think this also means is that there may still --
19
    because that's a federal guideline -- there may still be some
20
    local, state, rules or laws associated with these tax credits
21
    that might have to get untangled in regards to the eligibility
22
    to fit within these new rules that HUD just established.
23
            And because there is always differences between state,
24
    local, and federal interpretations and judgments and rules
25
    associated with that -- I can give examples of that -- but, so
```

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I would say that this is the -- my Braverman interpretation is
this is the absolute first step that had to happen in order for
that to be -- for disability compensation to no longer be
considered an income for any of these tax credits or other
financing mechanisms.
     But there are more steps to go; isn't that correct?
     I would think there would need to be interpretation by
state and local agencies to be in line with this requirement.
     And you have no idea when or if that is going to happen;
isn't that true, sir?
     I don't know when or if that is going to happen.
       What I will say is that --
     Let me --
           THE COURT: I want you to finish your answer.
           THE WITNESS: What I will say is that we have good
evidence that state and local legislative groups and agencies
would be more likely than not to enact processes that would
enable disability compensation to not be included in income,
because they have already -- in several cases at the City
council level, at the State legislative level -- done other
actions within these limits to enable veterans to utilize units
at higher levels than what previous law allowed. So I will
give some example, if I may.
           MR. ROSENBAUM: Could I -- Your Honor, I would like
to just ask my questions.
```

```
1
               THE COURT: Sure.
 2
               MR. ROSENBAUM: He's got competent counsel that can
 3
    go into anything he wants.
 4
               THE COURT: Okav. That's fine.
 5
    BY MR. ROSENBAUM:
 6
          The changes at local and state that you are referring to,
 7
    none of them involved removing disability compensation as
 8
    income for purposes of these finance system; isn't that right?
          Yes. Because it was a federal rule and they tried to work
    around the federal rule because they couldn't overrule the
10
11
    federal rule. But now that that federal rule may no longer
12
    exist, that's why I'm pretty optimistic that they will take
13
    whatever steps are necessary in order to make this work at
    those levels.
14
15
          But none of that will happen today.
16
               THE COURT: Counsel. I'm going to ask a question,
    because some of this is just information that I understand you
17
18
    are not going to be privy to.
            I have already found facial discrimination.
19
20
    question is what will I do to that because we're going to get
21
    to that portion in injunctive relief regardless of any other
22
    decision.
23
            I understand from counsel, I think, that Treasury is
24
    going to issue guidance at some point.
25
            So, the VA is somewhat bound right now waiting for
```

1 Treasury. 2 What I got an uncomfortable feeling about is how this can play out with the guidance, you know, in good faith, it's 3 coming. But from a Court's perspective, I might not agree with 4 In other words, there is limitation that can be set by 5 Treasury in the future as I am deciding whether or not 6 7 injunctive relieve should be employed, and I can't wait for 8 Treasury, or hopefully they will get ahead of me. I also want to understand, so you know before I ask the question to you, 10 that there is the first step. You have got to have the 11 decision by the VA to get the guidance from Treasury --12 THE WITNESS: Decision by HUD. 13 THE COURT: I mean HUD. Okay. -- to then have it reflect on your local entities 14 15 to decide what to do. 16 Now, you know I have been asking counsel for both sides 17 to get together since January or February to settle this 18 matter, so you know how uncomfortable I am at the last moment 19 being left with good faith or maybe Treasury changing. 20 Why hasn't also service-connected disability been removed -- in other words, let's say you are 50 percent 21 22 service-connected disability rating. Treasury can come back in 23 the future and issue guidance that this Court might not agree 24 with. 25 I may be the first person out deciding injunctive

```
1
    relief, you know, in a local case in Southern California, but I
 2
    guarantee it will have some impact.
            Now, I'm going to ask you do you have any information of
 3
 4
    any discussion about removing all service-connected disability,
 5
    or is this going to be some kind of equation to the best of
 6
    your knowledge, that leaves some people, quite frankly,
 7
    standing outside, in terms of their benefits?
 8
               THE WITNESS: So, I'm not sure I completely
 9
    understand your question.
               THE COURT: Let me make it clear. I'm inartful.
10
11
    Let me say it again.
12
            Why is there -- should I be concerned that I am going to
13
    get a limitation of 80 percent or 70 percent and have to work
    with the AMI on the local level, and why hasn't all
14
15
    service-connected disability been removed?
               THE WITNESS: I see. So --
16
17
               THE COURT: Whether I'm 100 percent or 50 percent or
18
               Because IRS has done that, they are not counting it.
    whatever.
               THE WITNESS: No. I think this is an all, it's not
19
20
    a partial. The 80 percent --
               THE COURT: Can I read this with confidence that
21
22
    this is an all?
23
               THE WITNESS: Yes.
24
               THE COURT: Okay.
25
               THE WITNESS: And I think what 80 percent means is
```

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that when you take other income that people have -- my
paycheck, for example -- that if my income that I have earned
income or, you know, interest income or Social Security income,
if that combination, without any VA disability compensation
exceeds 80 percent, then --
           THE COURT:
                       So, no matter what I write in terms of
injunctive relief whether the Treasury has issued quidance or
not, I also may be at the whim of local calculations, let's
say, and how the local folks compute my income.
           THE WITNESS: Right.
           THE COURT: I mean --
           THE WITNESS: I think what the issue, when you hear
from Dr. Harris -- he's got more expertise on this than I do
for the specifics -- but my understanding, at my level, is that
some of the bonds and tax credits were put together initially
through guidance associated with HUD and Treasury.
           THE COURT: Okay.
           THE WITNESS: And that there may be some limitation
on whether certain of those tax credits -- excuse me -- may or
may not adhere strictly to the new HUD definition. Treasury as
to say, yes, it will.
                       I want to apologize to both of you.
           THE COURT:
was fresh on my mind.
                       I appreciate, counsel, your forbearance,
and you have answered. Now I'm going to turn it back over to
you.
```

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MR. ROSENBAUM: You know, I'm really glad you raised
exactly what you raised.
           THE WITNESS: Yes.
BY MR. ROSENBAUM:
     Where this press release says, "HUD will also encourage,
state and local governments to make corresponding changes,"
that is not the same thing as HUD will also mandate state and
local governments to make corresponding changes, because HUD
can't do that; isn't that right?
     Yes.
     And so, sitting here today, you cannot tell Judge Carter
with a 100 percent certainty that in determining eligibility
for unhoused veterans with disabilities for permanent
supportive housing either on the VA grounds or in the
community, that that will not be counted as income; isn't that
true, sir?
     I can't say it with certainty, but I would say it with
very high likelihood because of the efforts that these
organizations have already put forth to work around that
initial limit, which now has been removed.
       So, I would be shocked if that didn't come to pass.
     Well, sir, have you had any conversations with any of the
State and local entities about what they are going to do?
     The conversations that I have had --
     My question is: Have you had any conversations with state
```

```
1
    or local entities as to what they will do in light of this
 2
    press release?
 3
          So, I was trying to answer.
 4
            I have not had any since this press release came out.
 5
          Okay.
 6
                THE COURT: What that means -- did you have some
 7
    before?
 8
               THE WITNESS: Yes. That's what I was trying to get
 9
    to get to.
10
               THE COURT: Answer the question.
11
                THE WITNESS: So, as we were talking about
12
    alternatives with local agencies with legislative stakeholders,
13
    there was a great belief that if disability income --
14
    disability compensation was no longer counted as income, then
15
    that would resolve the eligibility issues and that folks would
16
    support that.
17
            One of the challenges was also to try to ensure, though,
18
    that that disability compensation was included in the
19
    contribution calculation for the subsidy that people would get,
20
    so that they would still be eligible but they would still pay a
21
    fair share based on the amount of money that they had. Part of
22
    the reason for that was because of the budget that was
23
    available or is available to HUD for these subsidies.
24
            And if all of the sudden every veteran didn't have to
25
    pay, you know, any funds associated with that disability
```

```
1
    compensation --
 2
               THE COURT: Any service-connected --
 3
               THE WITNESS: Service-connected disability
 4
    compensation, right. So -- but every veteran who no longer
    would have their disability -- service-connected disability
 5
 6
    compensation counted towards contribution, then that would be a
 7
    huge offset that all of a sudden the government would pay, that
    isn't affordable and -- you know, billions of dollars. I don't
 8
    know the exact amount.
10
            But if we could get the disability compensation taken
11
    out of the income calculation for eligibility, we would be able
12
    to ensure that that, in and of itself -- that disability, that
13
    compensation by the government for their service to their
14
    nation, wasn't a detriment to being eligible for supportive
15
    services through HUD-VASH.
16
          Do you see anything in this press statement that says that
    is a done deal?
17
18
          That it's a done deal?
19
          Yes.
20
               I said there needed to be evaluation and work done to
21
    make sure that that was the case, but I believe that this is
22
    the biggest step that had to happen.
23
          And do you see anything in this press release that tells
24
    us when these various steps are going to take place?
25
          I don't. I have answered that. I don't know the answer
```

```
1
    to that.
 2
          Incidentally, following up on one of Judge Carter's
    questions, this process, this has been in existence as long as
 3
 4
    you have been in the VA; isn't that right?
          Yes.
 5
 6
          Okay. Dr. Braverman, you would agree, would you --
 7
               MR. ROSENBAUM: I will move this into evidence, Your
 8
    Honor.
               THE COURT: Pardon?
               MR. ROSENBAUM: Exhibit 218, I would like to move
10
11
    into evidence.
12
               THE COURT: That is 218?
13
               MR. ROSENBAUM: Correct.
14
               THE COURT: Received.
15
               MR. ROSENBAUM: Thank you.
                  (Exhibit 218 received into evidence.)
16
17
    BY MR. ROSENBAUM:
18
          Dr. Braverman, you would agree, would you not, that in
    thinking about veteran homelessness, one of the things we know
19
20
21
               MR. ROSENBAUM: That's all right. Every time I
22
    change subjects.
23
               THE COURT: I'll disclose to you, the drone strikes
24
    in Ukraine. Keep up.
25
    BY MR. ROSENBAUM:
```

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You would agree, would you not, sir, that in thinking about ending veteran homelessness, one of the things we know, to use your words, is that there is great potential for recidivism for many veterans who go into permanent supportive housing? I'm sorry. I was thinking about the drones in Ukraine. Could you repeat that -- since the Braverman part of my family comes from Ukraine. I'm sorry. Could you repeat the question. Sure. You would agree that in thinking about veteran homelessness, one of the things we know, in your words, is that there is great potential for recidivism for many veterans who go into permanent supportive housing? Yes. And that's one reason why supportive wraparound services are so important in order to maintain stability to stay in housing; isn't that right? Α Yes. And if we could just reduce this to a mantra, you want to get the veterans into permanent supportive housing right away, and you want to keep them there; is that correct, sir? In some cases. In some cases they have to go into other transitional housing programs first in order to get treatment, sobriety, et cetera, so they will be more successful once they get into permanent housing. Thank you so much for that correction.

2

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We need to get them into some sort of treatment plan or
program or housing, and then we got to keep them there. And we
have to do it right away, agreed?
     As quickly as they are willing to participate and do that,
yes.
     And as quickly as the VA can; isn't that right, sir?
     Yes.
Α
     And when you testified, sir -- well, isn't it true, sir,
that many -- strike what I said, please.
       Many unhoused veterans, sir, have not had healthcare for
quite a while; isn't that right, sir?
     Yes. I believe that there are many that have not had
healthcare, yes.
     And the conditions that they live in on the streets, you
have said now many times, don't contribute to healthy
individuals; isn't that true, sir?
     They can be a barrier and obstacle, yes.
     A huge barrier; isn't that right?
     Probably, yes.
     And that is more reason why wraparound services, as part
of the VA's permanent supportive housing program, getting
unhoused veterans into healthcare is so beneficial and so
important for these veterans; isn't that true, sir?
     Yes. That definitely makes a difference.
0
     Yeah.
```

```
1
            Do you know how many veterans died on the streets during
 2
    the pandemic?
 3
          No.
               I'm sorry.
 4
                MR. ROSENBERG: This objection is as to where.
 5
                MR. ROSENBAUM: In Los Angeles.
                THE COURT:
                            Sustained.
                                        In Los Angeles.
 6
 7
                THE WITNESS: No.
 8
                THE COURT: County or city, counsel?
 9
                MR. ROSENBAUM: Both. City, county, or both.
10
                THE WITNESS: No.
11
    BY MR. ROSENBAUM:
12
          Okay. Or within the catchment area?
13
    Α
          No.
14
          Or West LA.
15
            During the pandemic, the VA in Los Angeles utilized ride
16
    share to be able to transport veterans to the hospital on VA
17
    grounds or back to where the veterans needed to go; isn't that
18
    correct?
19
          Yes.
20
          And the VA determined that that was a very beneficial
21
    service for getting veterans to and from their appointments;
22
    isn't that true?
23
          Yes.
24
          There were veterans unhoused veterans, sir, who did not
25
    have the wherewithal, or could not afford transportation, or
```

- 1 didn't own transportation, or didn't qualify for beneficiary 2 travel; isn't that correct sir? I'm sorry. Could you repeat that. 3 Sure. I can even break it down. There were veterans who 4 5 did not have the wherewithal to get that transportation; isn't 6 that true? 7 Probably, yes. And there were veterans who could not afford that 8 transportation; isn't that true? Unhoused veterans. 10 Yes. 11 And there were veterans who didn't have cars or other 12 means of transportation; isn't that true? 13 Α Yes. 14 And you know what beneficiary travel is? 15 Yes. 16 There were veterans, unhoused veterans who didn't qualify for beneficiary travel; isn't that true? 17 18 Yes. There were veterans who lived miles and miles and miles 19 20 away from the West VA campus who didn't have the capacity to 21 arrange transportation; isn't that true, sir? Yes.
- 22
- 23 That is still true today; isn't it, sir?
- 24 Α Yes.
- 25 And do you know what the cost of this ride share service

```
1
    was to the VA?
 2
               I don't know specifically.
          No.
 3
          Does every veteran who was in project based permanent
 4
    supportive housing off campus have a car?
 5
          Probably not.
 6
          That is true back in the pandemic and it's true today;
 7
    isn't that true, sir?
 8
          I believe that to be true. I don't know how many have
    cars.
10
          And the VA -- strike that.
11
            The service that -- the ride share service we're talking
12
    about, that began in late 2020; isn't that right, sir?
13
    Α
          Yes.
          And it ended in May 2023; isn't that correct?
14
15
          Yes.
16
          And it has not been renewed; isn't that right?
17
    Α
          Yes.
18
          And sir, isn't it also true, that the VA has never
19
    calculated the cost to veterans health in not having
20
    transportation?
21
          The cost to health? I don't know of any such calculation.
22
          Or even the financial cost in terms of how their
23
    conditions deteriorated and what that meant, even in economic
24
    terms, to what it costs for treatment, assuming they ever got
25
    treatment. That's never been calculated has it, sir?
```

- 1 A I don't know what attempts -- there are calculations from
- 2 | health services researchers and other sort of things, but I'm
- 3 | not aware of specifics to that end.
- 4 | Q Dr. Braverman, are you familiar with the program that goes
- 5 by the acronym cap D, cap E, cap M, cap P, cap S?
- 6 A No.
- 7 | Q You are not familiar with the DEMPS program?
- 8 A Oh, I'm sorry. I was thinking you said "cap D." I didn't
- 9 realize you were spelling out an acronym.
- 10 Q My mistake?
- 11 A Yes, I'm familiar with DEMPS, D-E-M-P-S. It was the cap
- 12 piece that got me confused. I'm sorry. I'm familiar with
- 13 DEMPS.
- 14 | Q DEMPS stands for Deployment Emergency Medical Personnel
- 15 | System, am I right?
- 16 | A Yes.
- 17 | Q And DEMPS was a program that contacted a number of
- 18 | veterans and helped them get into permanent supportive housing,
- 19 | am I right?
- 20 A We used that program to do that, yes.
- 21 | Q And it was a program that utilized VA case managers and
- 22 | social work assistants; isn't that true?
- 23 A Yes.
- 24 | Q And these were case managers and they were social workers
- 25 | who were part of the VA team; isn't that right?

- 1 A Yes.
- 2 | Q They were VA employees?
- 3 A Yes.
- 4 | Q They know and they care about these vets. That is their
- 5 | job; isn't that right?
- 6 A Sure.
- 7 Q And, sir, the travel cost for DEMPS, that was borne by the
- 8 VA; isn't that right?
- 9 A Yes.
- 10 | Q And the VA case workers and the social workers, they
- 11 | worked rotations, and those rotations could be two weeks, four
- 12 | weeks, six weeks; is that right?
- 13 | A Yes.
- 14 Q And, sir, in your official capacity, you thought DEMPS was
- 15 | great, isn't that right, a very beneficial program?
- 16 A I thought that what we used DEMPS -- what we used for that
- 17 | six week period of time was beneficial to help get more
- 18 | veterans engaged in our homeless outreach and search for
- 19 housing, yes.
- 20 | Q Do you know how many veterans were assisted?
- 21 A I don't know the specific number, no.
- 22 | Q Do you know the number of unhoused veterans who were
- 23 | assisted?
- 24 | A Well, all of the veterans that were assisted in this
- 25 | program were unhoused.

```
1
          Perfect.
    Q
 2
            And the DEMPS program, as you and I have been discussing
    it, it was not extended; isn't that true?
 3
 4
    Α
          Yes.
 5
          Yes, it's true it was not extended?
 6
    Α
          Yes.
 7
          And how long was it actually in operation?
 8
          For approximately six weeks.
          And your understanding is that the reason given for the
10
    decision not to extend, it was resource utilization; isn't that
11
    right?
12
          Not completely. So, that was part of it, but in a broader
13
    sense, the DEMPS program is designed for emergency response
    that usually we think of in terms of hurricanes and earthquakes
14
15
    and floods and that sort of thing. So there are great time
16
    limited responses, and so this was a pilot to try to utilize
17
    that system to increase the number of homeless veterans with
18
    whom we could provide outreach and search for housing.
19
    take employees from other healthcare systems across the country
20
    to come, in this case to Los Angeles, and assist.
21
            But there is a limit to how much that can happen until
22
    it starts to degrade the operations at other facilities.
23
            And at the same time, we need to make sure that that
24
    remains available for some of these environmental emergencies
25
```

that occur along the way.

```
1
          Exactly where I was going, sir.
 2
            So, in other words, the employees who came in, they were
    taken from someplace else.
 3
 4
    Α
          Yes.
 5
          And they were not replaced?
 6
          Not during the time that they were working with us.
 7
    0
         All right.
 8
               MR. ROSENBAUM: Your Honor, I can keep going. This
 9
    is a breaking point. I don't want to -- whatever you would
10
    like.
11
               THE COURT: Each side will call their time to
12
    recess, okay. Is this good for you?
13
               MR. ROSENBAUM: Good for me.
14
               THE COURT: Okay. Sir -- now, 8:30 tomorrow still
15
    good for all of you? Comfortable?
16
               MR. ROSENBERG: Yes, Your Honor.
               THE COURT: Not 5:30. I'm just joking. Okay. 8:30
17
18
    then.
            Dr. Harris, you may be testifying, apparently.
19
20
    already heard one objection concerning executive privilege.
21
    I'm not sure what your testimony will be. If we're going to
22
    run into that issue, let me do start doing some research.
23
            First of all, I have overruled the initial objection
24
    because I don't think it's well-founded in terms of when you're
25
    meeting. But the content may have executive privilege attached
```

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```
to the actual content, so kind of give me a heads-up so I'm
making the best rulings possible, and I'm foreseeing -- when
will you be testifying? After the break, do you think, the
following week?
                           We understand that Mr. Harris is
           MS. WELLS: No.
going to be -- Dr. Harris will be a witness after Dr. Braverman
is finished.
           THE COURT: Dr. Braverman, why don't you go home and
come back at 8:30. Let me engage counsel for just a moment.
This doesn't have anything to do with you. Drive safely, okay?
           THE WITNESS: Okay.
           THE COURT: See you tomorrow at 8:30.
              Why don't you two meet and confer for just a
moment, so I'm not taking your time, then forewarn me and maybe
we have some research we need to do tonight. So just have a
little discussion -- how many objections we're going to run
into, what kind of content there might be, what the concerns
are -- so I can give you my best ruling. I will sit here while
all of you folks meet.
       If we need to get some briefing tonight, so be it.
                                                           Ιf
we need to get some argument tonight, we will.
        (Off-the-record discussion between counsel.)
           MR. ROSENBERG: Your Honor, we still need to confer
some more regarding the privilege issue that the Court
identified, but it will not arise, certainly, tomorrow.
```

```
1
    let's --
 2
                THE COURT: Then stay focused. Go home. Get some
 3
            I want your best focus on both sides, then.
    rest.
 4
                   8:30. Okay. Have a good evening.
 5
                MR. ROSENBERG: Thank you, Your Honor.
 6
                (The proceedings concluded at 5:26 p.m.)
7
8
9
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11
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1
                     CERTIFICATE OF OFFICIAL REPORTER
 2
 3
    COUNTY OF LOS ANGELES
                             )
    STATE OF CALIFORNIA
 4
                             )
 5
                I, TERRI A. HOURIGAN, Federal Official Realtime
 6
 7
    Court Reporter, in and for the United States District Court for
 8
    the Central District of California, do hereby certify that
    pursuant to Section 753, Title 28, United States Code that the
10
    foregoing is a true and correct transcript of the
11
    stenographically reported proceedings held in the
12
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14
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15
16
    Date: 12th day of August, 2024.
17
18
19
                                    /s/ TERRI A. HOURIGAN
20
                          TERRI A. HOURIGAN, CSR NO. 3838, RPR, CRR
                                   Federal Court Reporter
21
22
23
2.4
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